Monday February 11 1991

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World News

Yeltsin rules out separate military force for Russia

Boris Yeltsin, President of the Russian Republic and the most prominent challenger to the policies of Mikhail Gorbachev, the Soviet President, has said he does not now intend to set up a Russian army. Page 14

South African riot One man was killed as support-ers of rival black groups fought with spears and guns in the troubled South African township of Bekkersdal. Page 4

Koreans detained Police detained 69 labour activ-ists meeting to consider sup-brt for strikers at South Korea's second largest ship-yard. Page 4

Atom health threat A US congressional study criticised a government agency for understating the health threat posed by atomic weap-ons plants and says the government's effort to clean them up suffers from a shortage of

Albania coup denial Albania's defence minister, Kico Mustaqi, dismissed rumours that the army was planning a coup before the country's first democratic elections next month. Page 3

glews office arson The offices of El Salvador's oldest and most influential newspaper, El Latino, were damaged in an arson attack at the weekend. Page 4

iran pardons 10,000 Iran's supreme leader Ali Khamenei has agreed to pardon or commute the sentences of nearly 10,000 prisoners to mark the anniversary of the 1979 Islamic revolution, Tehran radio said.

Israelis wound three Israeli security forces shot and wounded three wanted Palestinian militants in an amoush near the West Bank city of Nablus, military sources said.

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More Somali fighting More fighting was reported factions near the capital. Mogadishu, renewing the civil par that had abated in recent cays after former President Mohamed Siad Barre fled late

Siovenia warns

Yugoslav republic of Slovenia said it was stepping up moves towards secession and warned that the whole of Yugoslavia could disintegrate.

Black Tory selected A black lawyer was confirmed as a parliamentary candidate for Britain's roling Conservative Party after his initial selection was criticised in openly racial terms. Page 7

Japan N-plant shut Japan has shut down a nuclear reactor after a defective steam generator leaked large quanti-

ties of highly radioactive water into its second cooling chamber, government and power company officials said.

India census starts Some 1.5m census-takers fanned out over India to find out just how big the population is in the world's second most heavily populated nation.

Rebel hunger strike Chen Ziming, one of four alleged masterminds of China's 1989 pro-democracy demonstrations, has begun a hunger strike to demand more time to prepare his defence for a trial expected to open today, friends said.

Burma arms deal Burma has agreed to buy arms worth nearly \$1bn from China, one of the few countries to maintain close ties with Rangoon's army government, dip-lomats said at the weekend.

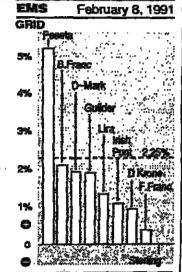
London gilts market moves in to

Market makers in UK government bonds turned in an operating profit last year for the first time since the Big Bang of 1986 - the beginning of financial deregulation in

£40m profit

the City of London.
The 19 financial groups registered by the Bank of England to make markets in the gilt-edged securities made a total operating profit of £40m (\$78m) last year, compared with a loss of £12m in 1989 and one of £190m between 1986 and the end of 1988. Page 14

EUROPEAN Monetary System: Sterling remained the weakest member of EMS exchange rate mechanism last week, under-mined by speculation about lower UK bank interest rates. The pound closed on Friday at DM2.6950, about 2 pfennigs above its floor against the D-Mark. ERM trading was genorally quiet, with the weaker members helped by co-ordi-nated central bank interven-tion to sell the D-Mark against the ailing US dollar. Currencies, Page 25



currencies of the exchange rate mechanism measured against the weakest currency in the EMS's narrow 2.25 per cent fluc-tuation band. In practice, cur-rencies in the EMS narrow band cannot rise more than 2.25 per cent from the weakest currency in that part of the sys-tem. Sterling and the Spanish peseta operate with 6 per cent fluctuation bands.

AMERICAN Airlines, one of has reached tentative agree ment on labour contract with its pilots, dispelling prolonged threat of strike. Page 17

UBS Phillips & Drew, Londonbased securities house owned by United Bank of Switzerland, will today become first firm to launch a brokerage opera-tion from scratch in Paris.

MILAN Stock Exchange: Floor traders say they will begin a strike on Friday in protest over a capital gains tax. Page 3 TELECOMMUNICATIONS:

Venezuela has asked interna-tional telecommunications companies to supply data to help it in privatisation of state-owned telephone monopoly CANTV. Page 4 CHANNEL tunnel: Building contractors appear to have achieved breakthrough in claim for substantial extra pay-

ments from Eurotunnel, th project's developer. Page 14 GREECE'S current account deficit soared to \$3.6bn in 1990. a 40 per cent rise from previous

year. Page 3 **NEW York Stock Exchange** plans to cut additional jobs, bringing total staff to about 1,600. Page 17

STATE Bank of South Australia revealed loss of nearly A\$1bn (\$700m) and warned that non-performing loans could amount to A\$2.5bn.

Lithuanians vote overwhelmingly for independence By Leyla Boulton in Vilnius, John Lloyd in Moscow and Llonel Barber in Washington

LITHUANIA'S parliament will meet today to consider how to

build on the overwhelming vote by the Baltic republic's citizens at the weekend in favour of independence from the Soviet Union. One of the key questions will be how to achieve a settlement with President Mikhail Gorba-

that the poll would be nonbinding. In a reminder of who may have the final say, the Soviet Army yesterday began 10 days of manoeuvres in all three Bal-tic republics.

chev, who declared last week

With a remarkably high turnout of 84.43 per cent, the Baltic republic's self-styled plebiscite produced a 90.47 per cent majority in favour of independence. Only 6.5 per cent of voters voted against, while 2.9 per cent spoiled their ballot papers, many in protest against the poll.

But reaction in Moscow to the Lithuanian poll was exceptionally restrained. Reports on television, radio and the Tass official news agency merely reported the size of the pro-in-dependence majority, and repeated statements by Mr

Gorbachev that the vote was illegal and was called in opposition to a country-wide referendum on the continuation of the union to be held on March

The Kremlin is not expected to repeat the use of force against the Lithuanians in the ncar future, following the outcry over last month's abortive army crackdown which killed 13 unarmed civilians.

The referendum gave Lithua-nia's president, Mr Vytautas Landsbergis, a huge boost for his campaign to lead Lithuania

of Soviet rule. Mr Landsbergis, often criticised for his uncompromising stance towards Moscow, said the vote was "an expression of

major public relations prob-lem," said a western diplomat, an observer of the poll. In Washington, Mr James Baker, the US Secretary of State, said the US Continued to

urge the Soviet Union to exercise restraint and reopen a dialogue with the Baltic states. He withheld direct comment the Baltics remained "very important" for the US-Soviet relationship. "We are not shy about making our position clear on this," he said.

The poll indicated unease, however, among the republic's Russian, Polish and Belorussian minorities who make up 20 per cent of the population. They had been urged to boycott the plebiscite by the local communist party.

In Vilnius, where more than a third of the population is non-Lithuanian, 8.59 per cent of ballot papers were spoiled. In the mainly Russian stronghold of Novaya Vilnya, an industrial suburb of Vilnius, turn-out was as low as 15 per

In Salcininkai, a poor agri-cultural region, where many inhabitants are Poles, the turn-out was just 25 per cent. Lithuania's referendum is being followed by neighbour-ing Estonia, which plans its own poll on March 3. Latvia, Georgia, Armenia and Molda-

via, which, like Lithuania, have rejected Mr Gorbachev's referendum, are likely to follow suit. Soviet power struggle, Page 14

US defence chiefs to deliver verdict on land war to Bush

By Lionel Barber in Washington, Victor Mallet in Dhahran and Robert Graham in London

PRESIDENT Bush will today receive a first-hand report on the progress of the Gulf war, including recommendations on the timing of a ground offen-sive to eject Iraqi forces from

Mr Dick Chency, US Defence Secretary, and General Colin Powell, chairman of the US joint chiefs of staff, will deliver their assessment of the prog-ress of Operation Desert Storm launched on January 17. This will be based on intensive weekend discussions with US field commanders in Saudi

Their report will contain the latest assessments of the allied air campaign against the entrenched 500,000 strong Iraqi force in southern Iraq and Kuwait, and estimates of potential US and allied troop casualties in the event of a early ground offensive. Mr Cheney said in Riyadh

that after a certain time, air power used alone has "dimin-ishing returns". He hinted strongly that one allied tactic could be to use ground-based probes to flush out Iraqi troops and tanks into the open, where they could be destroyed by allied warplanes.
Although allied commanders remain reticent about the tim-

ing of an attack, most observ-ers expect President Bush to decide soon on whether to launch a ground offensive shortly or wait several more weeks to further soften up Iraqi forces. The US now has a total of 505,000 servicemen and women in the area, and says its build-up is virtually com-

Faced with a broadening of the allied offensive, Iraq yesterday brushed aside Iran's recent attempt to broker a peaceful withdrawal from Kuwait. Mr Saddoun Hamadi, Iraq's deputy prime minister, said in Jordan his country would fight on relying on a rising of the "Arab masses" against the leaders of the 28-nation coalition's Arab

However, Mr James Baker, US Secretary of State, said the US had no objection to Presi-dent Gorbachev, the Soviet leader, sending a special envoy to Baghdad on a peace mission.

Mr Baker played down the importance of President Gorbachev's weekend statement warning of the risk of the US

exceeding its United Nations mandate, saying Moscow remained supportive of the USled coalition efforts to secure Iraqi withdrawal. Meanwhile King Hussein of Jordan yesterday appeared to be making a dignified attempt to ensure relations with the US did not deteriorate further after Washington accused him of tilting towards Iraq. He was reported to have told Mr

Hamadi, who visited him in Amman, that Jordan wanted to see Iraqi troops withdraw from Kuwait. Fuelling the air of expectancy in Washington, Mr Moshe Arens, Israeli defence minister, will be briefed by Mr Cheney today. Tomorrow, Mr Tom King, British defence secretary, and Sir David Craig, chief of the Defence Staff, will hold talks with their US coun-

terparts.
Mr Bush himself admitted last week that he is sceptical about whether air power alone can end the Iraqi occupation of Kuwait. He also suggested that only overriding concerns would cause him to reject the advice of his theatre commanders on the timing of a ground



Dick Cheney: air power alone has "diminishing returns"

Mr Cheney confirmed this approach during a news conference in Riyadh: "The President will place very significant emphasis upon the military advice he receives with respect to this decision. He has done that from the very beginning of the campaign.

Mr Bush does, however, face opposition in Congress to an early ground offensive. Senator George Mitchell and Senator Robert Dole, Democratic and

Republican majority leaders, both called for continuing aerial pounding yesterday and warned the president that the need to reduce American casualties was paramount.

Assessing the air campaign, now in its fourth week, Mr Cheney said it had made "major in-roads" into Iraq's ability to wage war and some of the élite Republican guard Continued on Page 14 Further reports, Pages 2,3

British Airways postpones orders as traffic slumps

By Lynton McLain in London

BRITISH Airways is to postpone a Elbn aircraft replacement programme in the face of the sharpest downturn in passenger traffic the UK flag carrier has known.

The move comes on top of the circles of the state of the state of the content of the circles of the circ

the airline's plans to seek more than 5,000 voluntary redundancies because of the combined effects of the recession and the

These retrenchment plans are to be announced tomorrow by Lord King, the airline chair-man, when he gives BA's thirdquarter financial results. He forecast a loss for the second half of BA's financial year to the end of March when he announced an interim pre-tax profit of £340m (\$663m) last

BA has already cut its pas-senger capacity by 13 per cent by withdrawing services, including those to the Irish Republic, axing 10 of its 17 supersonic Concorde flights from London to the US. All Concorde services to Washington and Miami have been dropped. Only a daily return flight to New York remains. Lord King told BA's 52,000 staff on Friday that "after eight consecutive years of expansion, passenger traffic has declined with jolting suddenness." The sharpness of the downturn coincided with the outbreak of hostilities in the

Gulf, BA said. Passenger numbers fell 11 per cent in January compared with January last year, but the decline in passenger demand has sharpened since the out-

Passenger numbers are running at 20 per cent below the King warned staff that unless BA's "very expensive aircraft are kept in almost continuous use and carried reason-ably full loads our operations can lose money at a frighten-

The airline is to postpone indefinitely its planned replacement of 25 of its older airliners, including its entire fleet of 17 Tristars and the eight DC-10 aircraft it acquired with the purchase of British

Caledonian Airways.

Four airliners were in the running to replace these BA aircraft, the Boeing 777, McDonnell Douglas MD-11 and the Airbus A330 and A340. BA also faces a threat to its dominance at its base at Heath-

The UK Civil Aviation
Authority has recommended
the abolition of air traffic distribution rules which prevent
new airlines from operating

out of Heathrow.
Other international airlines are also feeling the downturn in passenger demand. KLM Royal Dutch Airlines has announced big cuts in services to European and US destina-tions. It is reducing capacity on European services by 20 per cent and discussing lay-off pro-posals with its Dutch labour

SAS, the Scandinavian state-controlled airline, plans to shed 3,500 jobs or nearly 15 per cent of its labour force as part of a two-year cost cutting programme.
Trading difficulties have also

hit US airlines. Trans World Airlines recently announced plans to cut 1,500 jobs. USAir, said last night that it corresponding period last year. Continued on Page 14

US manufacturers urge Bush to take tough action on exports

By Michael Prowse in Washington

MR Jerry Jasinowsky, president of the US National Association of Manufacturers, has urged the Bush administration to take tougher action against US trading partners in an effort to ease the domestic

recession. Mr Jasinowsky was address ing executives from 150 leading US manufacturers gathered in Boca Raton, Florida, at the weekend for the association's

weekend for the association's annual meeting.

Export growth provided the best hope of recovery from the domestic recession, which he hoped would be fairly mild. He released a survey indicating that more than two thirds of manufacturers expect a short and shallow recession. But few expect a vigorous recovery: nearly 60 per cent said a steady rebound was likely but 40 per cent predicted

"weak, sluggish growth". The administration should take more vigorous steps to promote exports, he said, including the forcing open of overseas markets and the pro-

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20-29 Weather

Gulf war: UK companies want share in

vision of more generous fund-ing for the Export-Import Bank, which provides loans to finance exports Nearly two-thirds of the

manufacturers said they believed the growth of manu-facturing could be hampered by the apparent unwillingness of banks to lend. Mr Alan Greenspan, the

chairman of the Federal Reserve, told the meeting he saw no convincing evidence that bank lending was reviv-ing. But he said Fed policies. such as lower interest rates and reduced reserve requirements, would eventually ease the "credit crunch".

The manufacturers' association singled out Tokyo for failing to remove obstacles to imports and urged the US to take retaliatory action if markets were not opened. Mr Jasinowsky said the US should also restructure its

overseas aid programme to help companies win overseas Export promotion is also advocated by Mr Fred Bergs-ten, the director of the Washington-based Institute for International Economics. In an article in the institute's latest issue of Economic Insights, he says US industry and government must adopt "a new mind-set of export orientation" if the US is to recover quickly from

He says 85 per cent of US exports are still accounted for by only 15 per cent of US com-panies. Half of companies that export are active in only one overseas market. The Bush administration

should sharply increase the funding of export guarantee programmes and remove obstacles to overseas sales such as "excessive national security controls" on high-tech exports lar, US exports have grown rapidly in recent years. But in 1989 they accounted for under

10 per cent of gross national product compared with 15 per cent in Japan and 35 per cent in Germany.

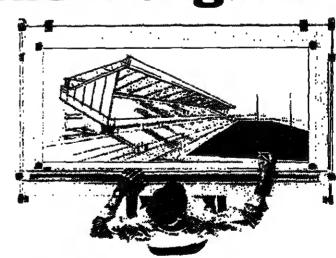
THURSDAY



European Finance and Investment

Investment: the financial climate in many parts of Europe is suffering from and impact of the Gulf war. But, longer-term, there is a strong underlying tide of expectation created by the progressive unification of the liberalisation of Eastern

The pen is mightier than the fire extinguisher.



Some of the best fire fighting happens long before there's 2 fire to fight. On the drawing board.

British Steel has been involved at this stage for several years now. Testing steel-framed structures in all kinds of fire. Passing the results to engineers, architects and the relevant authorities. And

advising on plans at the design stage. (We've made safety recommendations on new stands at Murrayfield and Twickenham, to name just two.)

Because the more thinking that goes on before the unthinkable happens, the more chance there is of controlling the consequences.



British Steel: adding value

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CONTENTS THE MONDAY PROFILE

A year after his from prison, Nelson Mandela still faces many difficult nurdies before achiev ing the breakthrough that will bring about a non-racial constitution

in South Africa

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Talking to the workers: Planning a response to a perceived challenge Law: A look at lawyers who stray from the straight and narrow ... Editorial Comment: The interest rate dilemma; Lessons of the Conti battle12 Abandoning eastern Europe: The long march Anglo-German relations: Kohl will woo Major harder on Europe France: The worst of all worlds Inti.Capital Markets 18 Letters

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Observer

FT SURVEYS AHEAD

Intense dealing, above, on the International Petroleum Exchange, (See details, right, regarding Thursday's survey.)

growing economic uncertainty European Community and the

OTHER SURVEYS AHEAD Monday, Feb.18: Panama, Friday, March 1: Business Books. Monday, March 4: Corporate Contracted Services Tuesday, March 5: Spain

Security

session may

hold debate

By Michael Littlejohns, UN Correspondent, New York

THE UN Security Council plans to meet on Wednesday for what could develop into its first full-scale review of the

Whether the session will be an open one, possibly leading to a protracted and heated debate, or a shorter meeting behind closed doors — as proposed by Austria — was undecided yes

Yemen, the only Arab mem-ber, and Cuba — both of which voted against the council's res-

olution authorising the use of force to expel lead from Kuwait

- have been trying virtually since the allied attack began to

have the UN call for a ceasefire

followed by negotiations.

If only because the US,

Britain and France have veto

power, there is no chance of success for any such initiative, but diplomats said even baving an open debate on the war at

this stage would be unwelcome to the allies and could play to

Baghdad's advantage.
The diplomatic manoeuvring in the Security Council coin-

in the Security Council coincides with growing concernations the scale of the allied air offensive against Iraq. In a statement to council members on Friday, Mr Javier Pérez de Cuellar, the UN Secretary General, spoke of his "anguish and mercel" over the resort to force

regret" over the resort to force. He said: "The lives of mil-

lions of civilians are endan-

gered by a confrontation that for the moment shows no sign of abating." Iraq told the UN last week that allied bombs had killed at least 450 Iraq

civilians, including children, but some UN officials believe this to be an under estimate.

The plan for a council meeting also follows strong criticism by Soviet President Mikhail Gorbachev that the allies have exceeded their UN mandate, and calls by him and Mr.

Pérez de Cuellar for a new

effort to resolve the crisis through diplomacy. Mr James Baker, the US sec-

retary of state, said yesterday that Mr Gorbachev gave Wash-ington prior notice of his state-

ment. American officials

claimed not to be concerned by its potential impact.

conduct of the Gulf war.

Council

Shivering

"PLEASE take note", said the Iraqi teacher. "Next week, we will liberate Palestine. That is

the first step. Then, we will

chase all corrupt rulers out of the Arab lands. Next step: the liberation of all mankind from American and Zionist domina-

Then, with only the faintest

hint of a bitter smile, he said: "Too bad we have to do all this

while we shiver in our homes

without heating, by the light of candles, and afraid of being

Gauging the popular mood in Iraq - a complex, relatively well-educated society dominated by one of the most secre-

tive governments in the world

is difficult for a western journalist touring the country in the company of government

killed by American bombs."

in Iraq's

reality

gap

an to: Pr

Hammadi stifles hopes for Iranian peace deal

By Mark Nicholson in Amman

MR Saddoun Hammadi, Iraq's deputy prime minister, yester-day appeared to kill any hopes of an Iranian-brokered peace deal in the Gulf.

He ruled out Iraqi withdrawal from Kuwait - a central pillar of Tehran's propos-als - and said Iraq was determined to fight on and revenge "criminal" coalition

During a two-hour press con-ference in Amman, the first by such a senior Iraqi official since the war began, Mr Ham-madi, also urged Arab and Moslem states to form a united front in support of Baghdad by severing diplomatic ties with the coalition countries attack-

In a note of some despera-tion, Mr Hammadi appeared to pin his country's faith on a backlash by the "Arab masses" against their rulers. He gave short shrift to Iran's peace pro-posals. "We have told Iran that what is taking place is unre-lated to Kuwait. The question now is American aggression -imperialist aggression - which is intended to destroy lraq and

subjugate the region."
He had flown to Amman on Saturday from Tehran, where on Friday he had delivered a letter from Mr Saddam Hus-

By Victor Mallet in Riyadh

MR Douglas Hurd, the British

foreign secretary, yesterday declared himself satisfied that

the Middle East was beginning to make arrangements for post-war regional security which would help the world in "winning the peace" once Iraqi forces had been driven out of

After talks with Egyptian,

Saudi and exiled Kuwaiti lead-

ers on a visit to Egypt and Saudi Arabia, Mr Hurd

acknowledged that diplomats

were taking a back seat while the generals fought the war

and that there was "a huge

uncertainty" about the future

of Iraq and its government.
Like his European and
American colleagues, however,
Mr Hurd is anxious to stimu-

late debate about the post-war

official called an "extremely

must play

a big part'

By John Lloyd in Moscow

THE Soviet Union must play a

big role in the post-war settle-ment in the Middle East,

according to a commentary in

the Communist Party paper

patch of his personal repre-

tative to Baghdad for talks with the Iraqi leader. Mr Gorbachev's statement,

stressing the danger of escala-tion through the involvement

of Israel and the use of nuclear

weapons, is in part directed at a domestic audience, elements of whom, in the army and the

Communist party, are becoming restive with support for an American led war close to

the agreement signed between Mr James Baker, the US secre-

last week. That, says Mr Koles-nichenko, explicitly gives the

the leadership burden of the

needed in this case, including

the Soviet Union - and this is the basis of the joint [Baker-

Soviet Union wanted to help to

Bessmertnykh] statement.

mertnykh, the Soviet for-

Soviet southern borders.

Ali Akbar Rafsanjani, Iran's 12 of the Arab league's 20 mempresident, containing Iraq's for-mal reply to the proposals.

Mr Hammadi Insisted Iraq would continue to fight and was confident of victory. He said: "The war will be a long one and the aggressors will not be able to win anything with-out paying twice as much."

Nevertheless, in what he described as an "address to the Arab masses and the Arab governments". Mr. Hammadi appealed for outside support from Iraq's "Arab brothers", urging the creation of a united Arab and Moslem front to face down the US and other coali-

tion countries.

Iraq has found itself politically isolated among Arab states since last August, when



Hurd sets out to stimulate

debate on regional security

allied victory.
Asked about peacekeeping arrangements, he said: "The initiative and the ideas have to

come from the area, and the

future defence effort and secu-rity effort has to come from the

tion ground forces perma-nently east of Suez, but is pre-

pared to consider requests for a British air and naval pres-ence in the Gulf and to have

pre-positioned military equip-

The western members of the

multinational alliance say pri-vately that the six-nation Gulf Co-operation Council has

proved an inadequate security umbrella for the Gulf states, and Mr Hurd envisages a

broader arrangement which

ment in the area.

Britain does not want to sta-

bers voted to send an Arab force to defend Saudi Arabia. Jordan, where popular sympathy for Iraq runs deep and was strongly expressed in a speech by King Hussein last week, remains formally neu-

However, Mr Hammadi's decision to address the world's press in Amman must be seen as an attempt to place further pressure on Jordan's neutrality. In the present Arab world, he said pointedly that "neutrality represents indifference".

Mr Hammadi predicted that the "Arab masses" in both Syria and Egypt would rise in protest against their govern-ments, and in what had the ring of a last ditch plea, said: "The minimum Arab states should do is reject UN Security Council resolutions and boycott those states participating in the aggression against Iraq." Iraq last week severed diplomatic ties with all the leading members of the coalition. However, few if any other Arab states are likely to follow suit. Jordan scotched any notion that it would sever ties with the US following coalition attacks on the kingdom's oil tankers and Washington's later

He also believes it is essen-

tial to push for a settlement of the Arab-Israeli dispute and to

Behind the scenes in the

west there is disquiet about

Arab public opinion, which has leaned towards Mr Saddam during the allied aerial bom-

during the annea acrial both-bardment of Iraq, especially in Jordan and the Maghreb. Mr Hurd, however, expressed con-fidence that the Iraqi leader had not made much headway in Syria, Saudi Arabia or

Britain and other alliance

members say they believe Iran will stay neutral in the con-flict, but Mr Hurd was obvi-

ously disappointed that the Ira-

mbers of the alliance.

the Middle East.

By Bernd Debusmann of Reuters

But, in meeting dozens of Iraqis from all walks of life in Baghdad and provincial citles that were targets of allied raids, one message came across loud and clear. This is not a popular war and a rapidly-growing number of Iragis resents the huge gap between reality and govern-ment statements that exude confidence, defiance and pre-dictions of victory. The conventional wisdom

that people under bombing rally behind their leader does not appear to apply in Iraq. For this correspondent, familiar with Iraq since the mid-1970s, the most astonish-

ing aspect of governmentorganised tours was perhaps what was left unsaid.

Enwait was rarely a topic. Only once was there any men-tion of President Saddam Hussein from a resident talking to reporters about allied air attacks. "We are all behind our great leader Saddam Hus-sein", said Iman Shaker, a 25-year-old teacher in a village outh of Baghdad.

On a wall in Baghdad's Kar-radeh district, there was evidence to the contrary. The wall had been recently repainted but faint outlines underneath were still visible: "Yasqot Saddam" (Down with Saddam).

The attitude of many Iraqis appears to fall between these two extremes.

What came across repeatmiscalculated in challenging the US, and that he is now determined to fight to the bit-ter end - even if that means the complete destruction of

lrag. The scale of the US onslaught has left many Iraqis in dazed disbelief and prompts frequent comparisons with the war against Iran. "The Americans inflicted

more damage on our country in the first two hours of the war than the Iranians did in eight years," said a business-man in the southern town of Allied bombardments have

a mixture of awe and fear.

Among the US bombers' targets, said Baghdad residents, were the homes and mansions of the president and his family

mountain resorts.

Seaman Jim Hollis of Atlanta greases a 16-inch gun on board USS Wisconsin at the weekend. The battleship has been bombarding Iraqi positions on the Kuwaiti shoreline

Curfew lifted for Palestinians

By Judy Maltz

AN ISRAELI curiew imposed on the occupied territories at the start of the Gulf war was lifted yesterday so that Palesnined yesternay so that Pales-tinian workers could begin to return to their jobs in Israel. Military authorities had agreed to allow 6,000 of the 100,000 Palestinians who usu-ally work in Israel to return to

their jobs, primarily in sectors such as construction and agriculture which rely heavily on labour from the West Bank and Gaza Strip. However, only a fraction of this number showed up yesterday - about 1,100 workers from Gaza and 400

from the West Bank. Mr Freddy Zach, the Defence Ministry's deputy co-ordinator for affairs in the occupied territories, said that many Palestinians had not yet managed to organise their return to work. He said that the number of Palestinian workers allowed back into Israel would be increased gradually on condition that there was no resumption of unrest in the occupied territo-

For Palestinians, the 26-day. curfew on the occupied territories has meant severe economic hardships, because of the large number of families in Israel. The curfew has gen-erally been lifted several hours each day to allow families to

According to stringent new military instructions, all Palestinian workers must arrive in Israel by organised transporta-tion from designated pick-up points. No residents of the occupied territories are allowed to remain in Israel after dark and only those regis tered at the employment bur-eaus may work in Israel. The military also forbade the

immediate return of Palestinian workers to the greater Tell Aviv and Hatfa areas, the main targets of Iraqi missile attacks. Part of the explanation given for this was to prevent attacks on Arabs in the event of • Israel said it had arrested

350 Palestinian activists of the Islamic Resistance Movement in the West Bank and Gaza Strip, Reuter reports. The army said the activists of the group, known as Hamas (Zeal), included a man suspected of stabbing to death three Israelis

Doubts in Congress on land war

By Lionel Barber in

CONGRESSIONAL leaders yesterday expressed serious

reservations about an early USled ground war. As President George Bush prepared to receive a first-hand report from his top military

advisers on the timing of a

ground offensive, Democrat and Republican leaders in the Senate appealed for continu air power to soften up entrenched Iraqi forces. Senator George Mitchell,

Democratic majority leader, said: "The ultimate question must be based moon keeping down American casualties. I think we should err on the side

of caution." Senator Robert Dole, the Republican minority leader severely wounded in the second world war, said the threeand a half-week aerial pounding had been successful and should continue "until we decide we can hasten the end by some limited ground

The New York Times threw its weight behind a delay in the ground war, asking: "What's the rush? Is the president so eager to avoid another Vietnam that he's ready to risk

another Battle of the Bulge?"
Mr Bush said last week that
he remained "sceptical" about
whether air power alone could

whether air power alone could drive Iraqi forces from Kuwait. In practice, most military experts and many civilian politicians agree that the issue is not whether ground forces are needed, but what is the best moment to throw them into battle.

The Flancial Times (Europe) Ltd.
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nian authorities had not put more pressure on their Hizbol-lah proteges in Lebanon to might include Egypt, Iran, Syria and an Iraq after Presi-'Moscow France sees post-war role

The commentary appears as Mr Mikhail Gorbachev, the begins. His remarks, in an interview Soviet president, warned at the weekend that he feared the allied forces might exceed their UN mandate of expelling Iraq Mr Gorbachev called for President Saddam Hussein to "display realism", and announced the immediate des-

matic and political capital" to the full in the post-war negotiations, he said.

Mr Dumas said that recent

dam Hussein".

Mr Dumas understood Arab

for UN as peacekeeper

By William Dawkins in Paris

FRANCE believes a United Nations peacekeeping force could be used to help guaran-tee stability in the Gulf region once the war is over.

Mr Roland Dumas, the French foreign minister, said yesterday that the UN should return to the front of the stage as soon as the peace process

with a French newspaper, appear aimed at reassuring ambivalent public opinion in the Arab world, while reinforcing France's wish to be seen as contributing strongly to the allied cause.

France would use its "diplo-

missions by French diplomats to the Maghreb countries of northern Africa were designed to show that Paris sympathised with their unease over seeing an Arab nation attacked but to stress the importance of upholding international law. Paris had also warned its fellow allies in recent weeks against the danger of pushing Jordan "into the arms of Sad-

concerns about the principle of international law being upheld other circumstances. "France has always been on the side of those who want the rule of law to be applied everywhere, and above all concern-ing the Palestinians," he said. UN forces could be present while a peace conference got under way, which could include talks between Israel and the Palestinians, he

Diwaniyah. killed hundreds of civilians (the government has released no overall estimate) but some Iraqis in the capital speak of the precision of the raids with

in the capital, in his home town of Takrit and in northern

There is no way of checking whether these have been

Arens in talks with Cheney

MR MOSHE Arens, Israel's defence minister, flew to Washington yesterday for an unex-pected meeting with Mr Richard Cheney, the US defence secretary.
It is believed that Mr Arens,

the first senior Israeli minister to meet US officials in Washington since the outbreak of the war, will discuss the possibility of Israel retaliating against Iraqi missile attacks, the latest of which occurred early on Saturday, morning, Israel has repeatedly said it

Kuwaiti officials have been

planning for the recovery of

the emirate's territory since September in an initiative

dubbed Project Auda (Arabic for "return") and master-minded in its initial stages

from Washington and London. Most London-based forward

planning has concerned the oil and gas sector, where Bechtel

is to play a crucial role. Audo

representatives, many of whom relocated last week to Jeddah,

have been reporting direct to

the Kuwaiti cabinet-in-exile in

Taif, Saudi Arabia.

ing on prior co-ordination with the US before taking any mili-tary action. Its policy of restraint has been praised by IIS officials Asked whether Mr Arens

aims to reach an understand-

would broach the subject of stepped-up US military aid to Israel, his spokesman said: "It's possible that this will come up, but the main focus of our concerns these days is the war, the [missile] threat, and the need to abolish it." Mr

Arens may also raise the issue

Mr David Levy, the foreign minister, will also be in Wash-ington this week for talks on Friday with Mr James Baker, the secretary of state. He is also likely to bring up the sub-ject of increased US aid to compensate Israel for the economic

of accelerating the develop-ment of the US-financed Arrow anti-missile missile. The proj-ect – part of the Strategic

Defence Initiative - is about

to enter its second stage of

UK companies want share in rebuilding Kuwait But the aggressive Americans are believed to have got in first, Andrew Taylor and David Owen report ITH bombs still falling in Kuwait, conits massive military commitperforming any kidney transment to the Kuwaiti cause.

The Pravda commentary, by senior analyst Thomas Kolesnichenko, lays great stress on struction and engineering companies are jockeying to improve their tary of state, and Mr Alexander chances of winning substantial contracts to rebuild the couneign minister, in Washington try when the fighting finishes. "It may seem a little sick to USSR a part to play in the be pursuing commercial advanage when people are dying but Noting that Mr Bush has there is no point waiting for a stressed the "leadership burmore sensitive moment and den" of the war. Pravda says: finding the Americans have "All the world recognises the US as leader of the anti-Iraq already carved up the market," Says the chief executive of one Britain's biggest construction coalition. But should we leave

post-war settlement on Wash-ington too? Equal efforts from all the world community are The view that US engineer ing groups have already ensured themselves a dominant role when Kuwait is rebuilt is shared by a large number of British companies. Mr Gorbachev said the

They fear that the initial reluctance of British authorities and company executives to exploit the situation has left them at a competitive disadvantage - in spite of assurances given this week by Mr Ghazi al-Rayes, Kuwait's ambassador to Britain that UK companies would not lose out to their US counterparts. A British trade mission is



Britain will not lose out

due in the next few weeks to fly to Saudia Arabia, where the exiled Kuwaiti government has established its headquarters. The mission has been organised by the British Trade and Industry Department, which estimates Kuwait will have to spend at least £20bn to restore basic amenities such as transport, power, water and sewer-age facilities.

The strength of US claims to US groups, backed strongly by administration officials, the lion's share of future reconstruction work rests in part on

pursuing this work and are ilmost certain to project-manage the crucial early stages of reconstruction.

The US Corps of Engineers, a part of the army with strong links with the US private sector, is understood to have been awarded a 90-day contract to manage the initial restoration

Bechtel, a big US engineering group, has been granted what amounts to a letter of intent to manage the recon-struction of the oil and gas industry. British engineers say US project managers traditionally prefer to operate with other US companies.

Bechtel, however, has agreed in principle to include the UK subsidiaries of four other groups in its plans to repair Kuwaiti oil and gas facilities. Three are units of US companies: McDermott, Fluor-Daniel and Foster Wheeler. The fourth, TPL, is owned by an Italian company. No British-owned companies have been invited to share in the work.

forts have concentrated on preparing a blueprint for the restoration of essential services during the first three months after a reoccupation. This has included ordering a host of basic supplies from mobile generators to sticking plasters.
One of the priorities has

been to ensure that basic hospital equipment will be available as quickly as possible, according to Mr Hamad Fawzi al-Sultan, a World Bank executive director. "Nobody will be

plants for a while." he said. Almost from the start, the assumption has been that Iraqi looting will have denude Kuwait of all fixtures and fit-tings and that the state will need restocking almost completely regardless of the extent of bombing damage. As many as 100,000 Kuwait-registered cars are reported to have been

taken to Iraq.
"If you go to the Kuwait
Petroleum Corporation [KPC] offices in Kuwait City, even the light-bulbs are missing," according to Mr Nader Sultan, president of London-based Kuwait Petroleum Interna-Mr Sultan said that his infor-

mation had been obtained largely from a constant trickle of KPC employees emerging from Kuwait. "Probably half of the oil and gas planning team members were in Kuwait until 10 weeks ago," he said "We know that we have no addi-tives for our refineries, no spare parts, no spare pumps,

no drilling rigs."

Before the outbreak of war, the Middle East was already being seen as a promising market by western construction and engineering groups, not least because of the damage left in the wake of the eightyear Iran-Irac conflict. Kuwait is particularly attrac-

tive to overseas contractors thanks to the vast hoard of accumulated wealth at the state's disposal. The emirate's foreign assets are conservatively estimated at \$100bn (£50.2bn) with much of the pot handled by the powerful and secretive Kuwait Investment Office (KIO), a London-based fund management body. British construction compa-

nies such as Beazer, Wimpey, Trafalgar House and Taylor Woodrow say the most attractive contracts will be those placed immediately after the war. "It is there that the money will be made," said one UK contractor. The campaign, according to

contractors, has involved Mr John Major, the prime minis-ter, and Mr Douglas Hurd, the foreign secretary, who have expressed their disquiet to the Kuwait and US authorities about the lack of British involvement in reconstruction

"begin preparing a solid and equitable security system in that region, which is so important for the whole world. The security system should include, of course, the settlement of the Arab-Israeli con-flict and the Palestinian prob-

THE GULF WAR

session N **Baghdad** scraps import duties

- EBRUARV

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نام المراجعة ال

IRAQ yesterday scrapped duties on imports and announced penalties for offi-cials and shopkeepers convicted of profiteering, AP reports from Baghdad.

The measures were unveiled in three decrees signed by President Saddam Hussein and published in Baghdad newspa-

One decree allows Iraqis to bring whatever goods they want from abroad without paying import duties or adhering to customs regulations. The apparent aim is to encourage trafficking of goods across the Iran-Iraq border to alleviate shortages caused by the United Nations-backed

The second decree estab-lishes a five-year [ail sentence for any government employee caught selling fuel to civilians. caught seining mer in civinans.
The government has
suspended fuel sales to civilians, apparently because allied
air raids have devastated Iraqi

oil production. oil production.

The third decree sets a precyear jail term for shop-keepers selling government-subsidised staples for more than the official prices. These items include wheat flour. sugar, cooking oil and tea.

Chinese groups lose \$1bn on projects

China's four largest civil engi-neering companies have lost at least \$1bn (£500m) on Guif projects since war broke out, the official China Daily newspaper said yesterday, Reuter

reports from Peking.
The four are China State
Construction Engineering.
Thina Road and Bridge Engineering, China International Water and Electricity and China Metallurgical Construc-

The losses stem from defaulted payments from Iraq and Kuwait, lost local bank deposits, abandoned machinery and the cost of evacua-

21.02 tions, the newspaper said. Before war broke out China had an unspecified number of workers in Iraq and Kuwait, mostly on construction pro-jects. All of them were evacu-

"All four companies are tak-ing a wait-and-see attitude to the Iraq market but deny the possibility that they will give up their business there," the

WATER HIGH ON TALKS AGENDA

Turkey, Syria near agreement on Euphrates

WHEN eign minister, arrives in Syria today there will be one issue, beyond the war, high on the

agenda - water.

For the past 10 years, the Euphrates, which rises in central Turkey, has been the focus of a simmering dispute, con-tred on Syria and Irao's Insis-tence on, and Torkey's refusal to agree to, an internationally ratified agreement on sharing

But with both countries now supporting the US-led coalition against fraq, and with what western diplomats see as the growing personal rapport between President Turgut Ozal and Syrian leader President Hafez al-Assad, there are signs Turkey and Syria are feeling their way towards a new

understanding.
Mr James Boker, US secretary of state, last week emphasised the important role water development will play in any post-war reconstruction of the

post-war reconstruction of the region. And Turkey, controlling both the Euphrates and Tigris rivers, is clearly central to any such plan.

In 1987 Turkey signed a protocol committing it to provide 500 cubic metres a second at the Syrian border, at the same time initialing a border secutime initialing a border secu-rity agreement. The Syrians and Iraqis have long called for

700 cu m/sec. In Damascus today, Mr Alp-temocin will want to dispel any Syrian concerns, after confirmation by his Foreign Ministry on Friday that the flow of the Euphrates had been stopped for six or seven days for "technical ressour"

Central to the whole dispute is the Ataturk dam. Last year relations with both Baghdad and Damascus deteriorated after Ankara diverted water to fill the dam, which is still only 20 per cent full.

The project will enable Tur-key to irrigate more than 800,000 hectares, doubling the cotton crop. But the environ-mental impact is unknown.

Iraq has already complained about the effect on its fish stocks. There is also concern that the dam will take all the rich silt from the river. For Turkey, the lack of an international agreement has meant that government donors have refused to support the



project - the \$6bn (£3bn) fin-ancing being raised by the bud-

Hitherto, Turkey has firmly rejected the idea of an internationally sanctioned water agreement. Prof Fahir Armaoglu, an expert on interna-tional relations, maintains the Euphrates is not an interna-tional water. "Their source is in our soil. They're fed by our climate," he says. But more than that, Turkish

policy on the Euphrates Is determined by its own security concerns and what Ankara sees as Syria's backing of Tur-key's rebel Marxist Kurdish Vorkers Party, PKK.

Today some analysts believe a rapprochement is imminent. rkey's move to lift the bar on Kurdish language was the first real evidence that President Ozal is looking for a political solution to that problem.

Syria, for its part, is keen to secure Turkey's backing for a possible Syrian role in any revival of the CEO, the economic co-operation pact among Turkey, Iran and Pakistan — a legacy of the pro-US Baghdad Pact of the 1950s.

During the current crisis

During the current crisis, Turkey has said that if will not use water, one of the Middle East's most precious resources, as a political lever.

Turkey's own proposal is to treat the Euphrates and Tigris as one river basin. "We told them Let's pretend the Ottoman empire still exists. Then let's compute our water requirements'," says Mr Fer-ruh Anik, head of the state irrigation department. "If we all accept that, there will be pienty of water for all three countries."

INTERNATIONAL NEWS

Lithuania in peril of economic disaster

President Landsbergis seeking "an equal partnership"

A domestic but deeply unpo-pular attempt to raise prices at

the beginning of January cost

Mrs Kazimlera Prunskiene her job as prime minister and was

used as a trigger for a half-baked coup by pro-Soviet

As a result, the government

is particularly anxious to make price rises as painless as possi-ble when it discusses compen-

sation measures for consumers

The economics minister said he believed that both price rises and the budget would be agreed by the end of March.

For the time being, the gov-

ernment is funding schools, hospitals and other expendi-

over the next few days.

Greece's deficit soars 40% to \$3.6bn

By Kerin Hope in Athens

GREECE'S current account deficit soared to \$3.6bn in 1990, a 40 per cent increase from the previous year, according to figures issued by the central bank.

the central bank.

The unexpectedly high deficit, which represents over 6 per cent of the country's gross domestic product, upset government hopes that the shortfall could be held close to last year's \$2.57bn.

The visible trade gap widened by 34.8 per cent to a record \$12.29bn. Exports improved by only 6.1 per cent to \$6.36bn, while imports increased 23.4 per cent to

increased 23.4 per cent to \$18.65bn as traders stockpiled in fear the drachma would be

Bank of Greece officials, however, said imports declined in the last quarter of 1990 as the government's austerity policies started to bite. Exports showed some improve-ment over the same period, though they remain worry-ingly uncompetitive in Euro-pean markets.

Increased oil prices result-ing from the Gulf crisis added

an extra \$500m to the import bill. About \$300m in European Community inflows for 1990 did not arrive until early in January, wrecking the bank's independent forecast in December of a \$3.2bn deficit

for the year.
But a sharp rise in invisible earnings brightened the pic-ture, led by a 30 per cent increase in tourism receipts to

Shipping revenues grew by 29.3 per cent to \$1.78bn while other Greeks working abroad sent home \$1.82bn, a 30.8 per cent increase.

A surge of 60.2 per cent in private capital inflows, which reached \$2.77bn for 1990, indicated a recovery of confidence following the conservatives' return to power last April after almost a year of weak coalition rule, despite the country's pressing structural problems problems

Foreign exchange reserves totalled \$4.29bn at the end of December, the central bank report said.

'Albania coup' fears dismissed

ALBANIA'S Defence Minister, ALBANIA'S Defence Minister, Mr Rico Mustaqi, yesterday dismissed rumours the army was planning a coup before the country's first democratic elections next month, Reuter reports from Vienna.

"These concoctions are a product of diseased or haughty minds, thirsty for power," he told the official ATA news agency. But Mr Sali Berisha, one of the founders of the fledgling Democratic Party. said weekend clashes between would-be emigrants and police in the port of Durres were sparked by "efforts to destabil-ise the political situation".

Rumours were circulating that a military coup was imminent, and growing tension in the country led people to believe them, Mr Berisha said. Mr Mustaqi said the Gulf war and the turbulent situation in nearby countries were reasons behind the army's enhanced combat-readiness.

Several thousand people converged on Durres from all over the country after ours that Albanians would be allowed to board an Italy-bound ferry without visas. When this turned out to be

false, the disappointed emi-grants clashed with police.
"In my opinion there's a force behind these rumours, because this is a rumour made to destabilise the political situation," Mr Berisha said by telephone in Tirana, "There's a strategy of tension here which wants to limit the democratisation process by any means." In Durres, a number of shops were looted and set alight, including a bookshop displaying works by former Communist leader Enver

Ramiz Alia, The news agency reported that 42 people were arrested, and 35 police and two protesters were wounded. Mr Berisha said there were far more pro-testers hurt but it was impossible to give an exact number as many had gone into hiding. The clashes were the first major disturbance in Albania since pro-democracy riots in several towns last November were put down by the army. The riots followed the decision by Mr Alia to allow inde

Hoxha and current President

tory, overshadowed by 40 years of Stalinist rule. Mr Alia's government has given in to a number of demands put forward by the newly-formed opposition, most recently by promising earlier this week to take the army, police and courts out of communist control efter elections on March 31.

pendent political parties and multi-party elections for the

first time in the country's his-

However, the tiny, anti-EC Centre party, as well as mem-bers of her own Labour party.

agreement led to the demise of the previous centre-right coalition after the Centre party had insisted on exemptions to protect Norwegian interests. Renewed negotiations are due to be complete in May or June, but Mrs Brundtland is Soviet government complicate those with centrally-controlled Although it is not in loscow's interest to cut supplies - this would hurt deliveries of food and consumer

FLOOR traders on the Milan Stock Exchange say they

ture by running them at the same level as last year. Despite

a series of trade agreements

with individual Soviet repub-

lies, Lithuania's lack of an eco-

nomic settlement with Moscow

nomic chaos, Lithuanian farms and factories face shortages of raw materials, grain and indus-trial components. But Lithua-

nia's bad relations with the

remains a big problem. Partly as a result of the Soviet Union's general eco-

Milan. The traders halted trading several days last autumn to

capital gains tax.
The controversial law has seriously hurt business on the Milan exchange. Volume has dropped off by about 50 per cent of normal, to around

Mr Rino Formica, Finance Minister, introduced a capital gains tax in September as purt of the governments 1991 budget package. The measure raised a storm of protest by investors, stockbrokers and

goods from Lithuania - it may choose to apply economic pres sure for political reasons. Uncertainty over the republic's links with the centre is also hampering efforts to

attract foreign investment.
Acknowledging that the
Lithuanian economy was
closely tied to the Soviet Union, President Vytautas Landsbergis said on Saturday he wanted a deal with Moscow on the basis of "an equal part-

nership But the republic's pro-independence vote on Saturday is only likely to delay further the start of any talks. Lithuania's plan to print its own currency will remain nothing more than an eloquent expression of its

quest for independence. Those who are campaigning to keep Lithuania Soviet are already switching to economic arguments. Mr Valeri Ivanov, co-chairman of the Communistco-chairman of the Communis-backed Yedinstvo (Unity) organisation, said enterprises were heading for bankruptcy and independence was mean-

ingless.
"The republic cannot become an independent state in the world community. All it will do is become a vassal of America, West Germany, France or England," he said. Mr Ivanov's worst fears

could not be more attractive to the Lithuanians, who voted at the weekend in favour of restoring their pre-war inde-pendence.

Norway urged to take a stand on EC membership

MRS GRO Harlem Brundtland, Norway's Labour party prime minister, yesterday warned that membership of the Euro-pean Community may be on the agenda at next month's

By Leyla Soutton in Vilnius

WHILE Lithuanians bask in

ing vote for independence, the

republic's economy is languishing like a poor relative in seri-

Although the three Baltic republics still enjoy a far higher standard of living than

the rest of the Soviet Union,

Lithuania is in danger of

area unless it presses ahead

From January 1, it became the first Soviet republic to cut itself off from the all-Union

budget. But putting off retail price rises to compensate for

increased wholesale and state

purchase prices is costing the republic Rbs7m (£7m) a day in

food subsidies alone.

The delay also means that

Lithuania cannot set a 1991 budget until new levels are set

In contrast, neighbouring Estonia managed to triple food

prices last year and has gone further in developing plans for

a market economy than any

Lithuania has cut contribu-tions to the central budget but offered to shoulder its share of

the Soviet Union's foreign

achieved more in economic terms to become less depen-

dent on the Soviet Union,"

Lithuania's deputy economics minister admitted.

While we made declarations and fought, the Estonians

for prices in state shops.

other Soviet republic.

ous need of attention.

with reforms.

arty conference. Mrs Brundtland was speaking to Labour party delegates at a regional party meeting in Trondheim. On Thursday she had warned that the country would have to take a stand on would have to take a stand on EC membership if the Storting (parliament) rejected the 18-na-tion European Economic Agreement (EEA) being negoti-

ated with EC member states.

The object of an EEA treaty is to extend as far as possible to the European Free Trade Association (Efta) - of which Norway is a member - the Community's single market freedoms of capital, goods, services and people.

have mounted an intense cam-paign against the EEA in favour of renegotiating the free trade agreement established with the EC in 1973. The EEA

finding it increasingly difficult to rally parliamentary support. A poll published in a major Norwegian newspaper yester-day showed that, while 80 per cent of Norwegians believe the country will be an EC member by the year 2,000, only 39 per cent support membership, against 46 per cent who do not.

| Milan stock exchange traders to stage strike

intend to begin a strike on Fri-day to protest against a capital gains tax, AP reports from

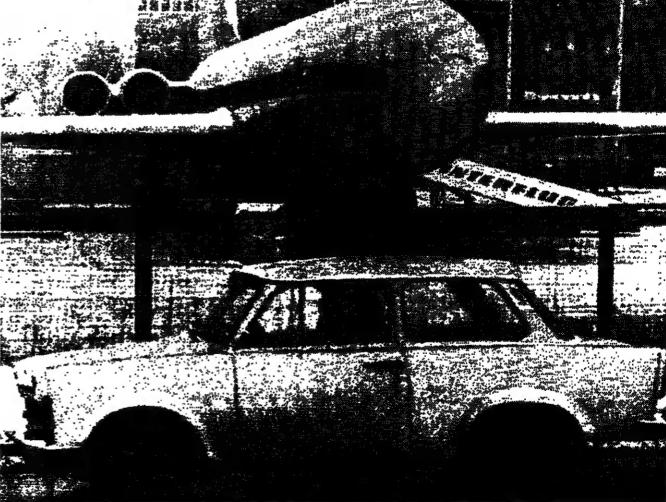
protest implementation of the

L60bn (\$55m) a day. Two small stock brokerage firms have announced they will close their Milan offices because of a lack of business.

traders due to the 25 per cent levy on any net gains to be filed through the investor's annual income taxes. Critics complain the tax rate is considered too high in com-parison the 12.5 per cent with-holding tax on government

The tax is not popular because Italian investors, for the first time, have to declare their equity portfolio to the tax authorities, losing their treasured anonymity.

In their announcement of the strike, traders did not say how long it might last. With traders blocking activity for a third time in five months, ana-lysts feel the action will damage the bourse's image for a long time to come, likely moving even more business to the SEAQ electronic trading sys-tem in London where a dozen Italian stocks are quoted.



A Trabant car passes a snow covered IL-76 in front of the Interflug headquarters in Berlin at the weekend

Interflug suffers new blow to survival

By Andrew Fisher in Frankfurt

INTERFLUG, the east German airline whose fate has been the subject of controversy for the past year, yesterday received a second blow to its survival hopes when Lufthansa said it was no longer interested in

taking it over. Lusthansa, the German national carrier 51 per cent state-owned, said its own trading problems in the wake of the Gulf war meant it was no longer in a position to buy into Interflug. Lufthansa has stopped hiring, cancelled flights, and wants to slash

This statement followed that of the Treuhand, the body charged with selling or closing east German companies, on Friday, saying it no longer saw any chance of privatising Inter-

Nearly 3,000 pilots, stewardesses, and ground staff stand to lose their jobs as a result of Interflug's probable closure.

Germany's powerful IG Metall engineering union said yesterday that German companies should pay a levy on their profits to finance the costly rebuilding of east Germany, Reuter reports from Frankfurt.

A similar lavy helped finance reconstruction after the Se World War, the union's chairman, Mr Franz Steinkühler, said on

Mr Steinkühler also said IG Metall would strongly oppose any rise in value-added tax to cover the cost of German unification. IG Metall is seeking a wage rise of around 10 per cent for West German workers in this year's wage negotiations. The industry employers' association has said it is looking for a settlement of less than 6 per cent.

The airline said it would work out a timetable for closure on February 20 unless ome last-minute move saves

Treuhand's ultimatum

comes when much east German industry is struggling to adjust to the free market. Luft-hansa argued it has been blocked continually in its attempts to buy into Interflug. Industry officials said Interflug could have been bought for about DM150m (£51.5m) a year

Since the former East German regime collapsed and the drive to unity got under way, Interflue's future has been debated as a business and political issue. Lufthansa initially put in a

bid to buy 26 per cent of Interflug, but this was opposed by the Federal Cartel Office, which wanted to promote com-petition. British Airways showed interest in buying a big minority stake, but was put off by the scale of the likely investment. BA has also claimed it did not obtain the financial information needed. Yesterday, Lufthansa said it told the Treuhand a week ago that it was no longer interested in Interflug. It claimed it had had no proper negotiations with the Treuhand

seen no opening D-Mark bal-ance sheet. At this stage, it would not have bought the airline outright anyway, but first sessed its financial position and scope for recovery before making any financial commitments

Interflug accused the Treuhand of contributing to the airline's problems by moving too slowly. Mr Andreas Kramer, general manager, said Interflug lost some DM50m in the second haif of 1990. The Treuhand rejected the criticism and said it had spoken with a number of interested parties.

Monitoring the world's airwaves from Berkshire Jimmy Burns visits the BBC service at Caversham

LLED field command A ers have not been alone in paying particular attention to the cryptic messages broadcast on Baghdad radio with their coded call to arms by pro-Saddam "special

The messages were picked a journalist working in an old Georgian mansion near Reading, Berkshire. They were monitored, translated, and beamed around the world for a

their significance. This is Caversham, a mansion once owned by a distant relative of William the Con-queror and now headquarters of the BBC's monitoring ser-

It is an unlikely setting the graceful pastoral sweep of the main grounds gives way within to drab corridors where the walls are covered in faded paint and lined with exposed

Only deep within the build-ing, in a converted stable-block known as "the listening room" does one get a sense of the nature of Caversham's operations and the important ervice it provides. In the words of the official handbook, the listening room

contains one of the biggest text handling systems in the world: "Three-quarters of a million lines of software, 128 million bytes of memory, nearly 9,000 million characters of disc stor-age, and the ability to process up to 5,000 items of news and documentation a day."

This means an array of stateof-the-art communications equipment including banks of tape recorders, visual display units, aerials, short-wave receivers and televisions

A staff of multilingual journalists/translators monitors more than 500 foreign language broadcasts, ranging from brief announcements to speeches lasting more than an hour, from around the world.

The medium- and high-frequency radio signals are icked up by a satellite dish three miles away and passed by landline to Caversham. Funded by the government, the monitoring service counts among its main customers gov-

ernment departments includ-

ing the Foreign Office and the

Ministry of Defence.



"A journalist out in the field cannot be reporting on the news as it happens, and listen-ing to or monitoring the coun-try's broadcasts. That is where Caversham is useful," says Mr Adam Raphael, a freelance journalist was broadcasts for the BBC from Cave

Staff at Caversham, some ot whom have worked for the armed services, are adamant they are not involved in espionage. The job of decoding and listening in on secret military messages is left up to the British government's communications centre, CCHQ, and equivalent American listening posts.
According to Ms Linda
Eberst, organiser of European
and Middle Eastern monitoring, one of the main challenges
is the cheer volume of bread.

cast material that has to be sifted because of the prolifera-tion of local broadcasts. "Some of the broadcasts might say what the British government doesn't like but it doesn't matter. We report it if its interesting and useful."

Mr Doron Greenshpan, an

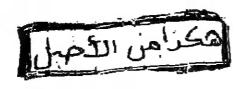
is the sheer volume of broad-

Israeli formerly employed by El Al Airlines as a security officer, was among those listening intently to Middle East fre-Tuned in to the latest broad

cast from fraq. Mr Greenshpan commented: "There are a lot of

metaphors. No straight facts. Sometimes it is important not to take Saddam too seriously. But that's the way things are in the Middle East and we The tension beneath the sur face is demonstrated by the refusal of the Arabs employed at Caversham in the Middle East room to be interviewed. They include two Iraqi exiles

who are frightened of recriminations against them by their Working for the 10-strong team of Arabic monitors this week was an Algerian who agreed to comment only if he was not photographed and he was not named. He said "I report things as they happen. There should not be any emotion involved. But some other people might find it difficult."



Australian bank reveals loss

By Kevin Brown in Sydney

AUSTRALIA'S debt-burdened banking system received another blow yesterday when the State Bank of South Australia (SBSA) revealed a loss of nearly A\$1bn (£400m) and warned that non-performing loans could amount to a further A\$2.5bn.

The announcement brings the total written off by stateowned regional banks to nearly A\$3bu, largely as a result of aggressive lending after the deregulation of Australian

banking in 1984.

Also, the four main trading banks have written off about A\$3bn as a result of bad debts incurred during the same period, and have declared non-performing loans of more than

The losses do not threaten the stability of the banking system, which continues to meet the prudential require-ments of the Reserve Bank. However, they are likely to

increase the pace of rationalis-ation in the industry.

Mr John Bannon, South Aus-tralian premier, said the gov-ernment was unaware of the scale of the SBSA's problems

HE Single European Market has its origins firmly rooted in law. It

is ironic, then, that lawyers are

making heavy weather of

establishing a true single mar-ket for their own profession.

Indeed, developments have sometimes appeared to be going into reverse. France, for

example, has just adopted a law ostensibly designed to unify its profession but one which, in effect, creates a monopoly on the provision of

all legal services in the country for members of the French pro-

From January 1 1992, qualified lawyers from other EC member states will be banned

from practising in France unless they become members of the French profession.

The legislation also prohibits

foreign law firms from estab-lishing branch offices in

The one concession to law-yers' existing rights of estab-lishment under the Treaty of Rome is that foreign lawyers established in France by the

end of this year will be auto-matically admitted to the

practical effect. Even so,

France's action underlines the

disunity among member states

and the conflicting interests of

international law firms, which

want to be free to work for

their multinational clients

wherever they are needed, and

local lawyers' trades unions, or bar associations, which aim to

protect their members from

Luxembourg has an almost identical draft law. Greece has

long operated a similar monop-

sion. There are also partial monopolies for local lawyers in

respect of court appearances and notarial activities, such as granting of probate and land

transactions, in Germany,

On the more positive side,

Germany, whose legal profes-sion has traditionally been

among the most restricted in

Europe, has made enormous strides of late to liberalise and

open its market to foreign law-

yers. Furthermore – in Ireland, Belgium, Italy, Britain,

the Netherlands and Denmark

giving of legal advice.

there is no monopoly on the

Regarding these divergent

attitudes, can a true single

market for legal services ever be achieved? The Treaty of

Rome gives lawyers rights to

move across national bound-

aries, either to provide services

on an occasional basis or to

Spain and Portugal.

competition.

until the bank asked for financial help two weeks ago after receiving a report from J.P.

Morgan, the US bank. Mr Bannon announced a rescue package totalling A\$970m, financed by the transfer to the bank of housing mortgages from the government's home

The state government said it would be "impractical" to sell the bank because of the difficulty of finding a buyer in the current depressed environment. However, the State Bank of Victoria was recently sold to the federally-owned Commonwealth Bank for A\$1.6bn after the Labor state government decided it could not fund losses

of A\$1.6bn. The three quoted trading banks - Westpac, ANZ and National Australia Bank - also considered bidding for the SBV, although only West-pac and Commonwealth sub-

mitted serious offers.

The Rural and Industries
Bank, owned by the Government of Western Australia, is also seen as a target after a loss of A\$180m last year, but the Tasmanian government is

Difficulty in defining

a European legal eagle

establish a branch office.

Much, however, depends on the definition of a "lawyer"

under Community law.
In most EC states, legal services are provided by several different professions; in many, legal work is divided between

advocates and notaries, who

handle transfer of property and

succession on death.

Notaries are not "lawyers" for the purposes of EC law and are exempt from treaty provisions governing rights of freedom of goods and services. Thus a free market in legal services relating to land transfer and probate work is unlikely to

and probate work is unlikely to

Treaty rights of establishment for "lawyers" were underlined by the 1977 Services

Directive. This provides that a

"lawyer" from one member

state is allowed, on an occa-sional basis, to give legal advice and do advocacy work in the courts of another mem-

THE EUROPEAN

MARKET

ber state, subject to any local

rules requiring him or her to work with a local lawyer who

has the right to appear as an

advocate before the court con-

grounds of "public interest"

are likely to remain long after

1992, preventing the develop-ment of a completely free mar-

In all other areas, though, a free market should be attain-

able in principle. For many

lawvers, the final brick in the

wall is the EC's 1988 directive

on the mutual recognition of

which aims to enable profes-

sionals qualified in one mem-

ber state to practise more

freely in others. Lawyers wish-

ing to join another EC coun-

try's profession will simply

have to pass an aptitude test or do a period of supervised prac-

tice so as to satisfy any defi-

higher education diplomas.

ket in court work.

Such rules vary across the EC. Existing national restric-tions, which are justified on

Robert Rice examines prospects for lawyers

in the Community after 1992

unlikely to consider selling its state bank, which lost A\$11m

New Zealand's governing National Party is to continue the asset sale policy of the previous Labour government, with the Bank of New Zealand one of the most important assets to be sold, writes Dai Hayward in Wellington. Other assets on the sales list

include Electric Corp, which produces and distributes the country's electricity, and Land Corp, which embraces government land holdings.

However, the government's 63 per cent stake in BNZ will not be sold immediately. Mr Doug Kidd, state-owned enterprises minister, said it would be sold when the condition of the business and the market was right.

Last year, the government injected funds to help BNZ cope with bad debts incurred after the 1987 market crash. On New Zealand markets, there were signs of buoyancy with interest rates falling, the share market surging and predictions of further drops in the inflation

ciency in knowledge.

The diplomas directive is seen by many as the answer to

all problems relating to cross

border legal practice in the EC. The French clearly think so. If

foreign lawyers can join the French profession simply by passing an aptitude test, they

say, where is the harm in a law

which gives its members a monopoly on legal advice in

UK and US lawyers say,

however, that the new French

law tramples on their existing rights to practise in other

states. It turns a right to join

the French profession into an

According to Mr Alan Ground, a senior partner with Linklaters & Paines, a large London firm of solicitors, if

other member states adopted the French approach, lawyers wanting to practise throughout

the EC, in areas in which they

already had expertise, would have to become members of at

least 11 other national profes-sions, with different profes-sional rules, examinations and

languages.

Mr Ground, whose firm has had a Paris office since 1972,

sion should challenge the

French law immediately. How-

ever, Brussels is expected to

take no action before the

French law comes into force.
Others believe the French

law will have very little

impact. Mr Steven Volk, the

senior partner of US law firm

Shearman & Sterling, which

has had an office in Paris since

the 1970s, says much will depend on the the nature of

the aptitude test. Early indica-tions are that it will not be a

full exam in French law or lan-

response is in striking contrast

with trends in Germany, which last year passed legislation to abolish restrictions on the

right of establishment for all

Pressure for change came

from German lawyers, not from their national authorities,

which have shown reluctance

to embrace 1992. The German

profession recognised some

time ago that, to take advan-tage of the opportunities offered by the single market, it

had to open the German mar-ket for other EC lawyers want-

ing to practise there. Yet, despite these encourag-

the absence of any monopoly

for local lawyers in six of the

12 member states, a true single market in legal services still

Even so, France's defensive

guage, he says.

foreign lawyers.

obligation to do so.

S Korean labour activists detained

POLICE detained 69 labour activists meeting yesterday to consider support for strikers at South Korea's second largest shipyard, Yonhap News Agency said, Reuter reports from Seoul.

A coalition of trade unions met to discuss backing thousands of workers in the Daewoo Shipbuilding and Heavy Machinery Company, who began the strike for higher pay and better working conditions on Friday, About 1,000 workers kept a vigil behind barricades set up at the ship-yard on Koje Island, off the south-eastern coast, in case police tried to raid the yard as the strike continued.

Asylum for Kurds

Seven Kurdish refugees from the war in the Gulf were granted political asylum in South Africa, the foreign min-istry said. Reuter reports from

cape Town.
They arrived on a Panamaregistered ship which stopped at the Atlantic harbour of Port
Elizabeth, officials said. The
men said they had travelled
from northern Iraq to the port
of Bandar Abbas in December
to escape the war.

China hunger strike One of four alleged leaders of China's 1989 pro-democracy demonstrations, who could be due to stand trial today has begun a hunger strike to demand more time to prepare his defence, friends said, Reu-

ter reports from Peking. Chen Ziming, 37, has been charged with plotting to overthrow the government, they said. If convicted, he faces a minimum of 10 years in prison or the death sentence.

Aid for Manila

The US said yesterday it would be able to help the Philippines better economically if given more time to trim its military presence in the country. Reu-ter reports from Manila.

Mr Richard Armitage, chief US negotiator in the bilateral talks, added that the US could fight any aggression and pre-vail without a single US sol-dier on Philippine soil. The US lease on Clark Air Base, Subic naval dockyard and four smaller installations expires

Mozambique hopes

A ceasefire has held for five weeks on Mozambique's two main transport routes, and hopes are rising for a full peace pact to end 15 years of civil war. Reuter reports from Chimoio, Mozambique.

peace could be dashed by unrest among thousands of hungry refugees, as drought grips one of the world's poorest countries.

Tamil arson

Tamil guerrillas set fire to 10 houses in their third attack on a majority Sinhalese village in eastern Sri Lanka, residents said yesterday, Reuter reports from Colombo.

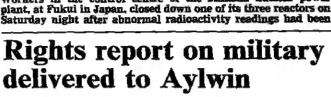
Residents of Damminna vil-

lage in Polonnaruwa district were unhart. fleeing to a nearby army guardpoint as the rebels approached. It was the third rebel attack on Damminna, residents said. Military officials in Colombo said they received no report of the attack. Other sources said the Liberation Tigers of Tamil Relam guerrilla group, fight-ing for a separate state for Tamils, was probably responsi-

Arms for Burma

Burma has agreed to buy arms worth \$900m from China, one of the few countries to main tain close ties with Rangoon's army government, . Reuter reports from Bangkok Diplomats said the two

countries signed a long-term deal late last year for equip-ment ranging from jet fighters to small arms. Burma would repay at least half the debt in



Workers in the control centre of the Mihama nu

By Leslie Crawford in Santiago

PRESIDENT Patricio Aylwin of Chile has received a report doc-umenting human rights abuses during the military dictator-ship of 1973-1990.

He says the 1,700-page report will be published early next month after consultations with political parties, families of the victims, religious leaders and the commanders in chief of the armed forces, including General Augusto Pinochet, presi-dent throughout the period and still head of the army.

The report was compiled by a presidential committee of eight lawyers and academics. It heard more than 4,000 testimo-nies and travelled the length of the country. Much of the report will be based on the extensive archives of the Catholic Church's Vicarate of Solidarity and on documents from other human rights organisa-tions in Chile. It will also contain the names of military personnel who died in left-wing

guerrilla attacks. The report is expected to be the government's final word on Chile's bitter human rights legacy. It will contain the names of the victims and the circum stances in which they died or disappeared. It will not contain the names of torturers or exe-Some human rights groups

Some human rights groups have criticised the civilian government for this glaring ommission. They argue that there can be no national catheris unless the guilty parties are brought to justice. However, Mr Aylwin said from the start that his National the start that his National Commission for Truth and Rec-oncillation would not be a tri-

The government says it would be putting Chile's 11-month-old democracy at risk if the president were to initiate mass human rights trials. "Chile would not cope with having 2,000 military officers in jail," one government official said recently.

Gen Pinochet warned before he quit the presidency last March that the moment one of his men was touched, "the rule of law is over". The threat remains powerful.

registered in the cooling system. Nearby monitors yesterday showed no sign of radiation leakage outside the plant, which is located 220 miles west of Tokyo Fire attack on opposition newspaper in El Salvador

By Tim Coone in Managua

THE OFFICES of El Salvador's oldest and most influential rewspaper, Bl Latino, were badly damaged in an arson attack at the weekend.

No one has admitted carry-ing out the attack, but the journalists' collective that manages the daily blamed extreme right-wing elements in the government and armed

Standing in the smouldering rubble of the building. Mr Francisco Valencia, the news-paper's director, said: "This is the democracy of [President] Aifredo Cristiani's government."

The attack on the newspa-

per's offices came exactly a month before national elec-tions for the National Assembly and municipalities throughout the country. El Latino celebrated its 100th anniversary last November. and has a long history of criti-cal opposition to authoritarian governments in El Salvador. its editors and staff have frequently been the targets of The newspaper has been suf-fering a financial crisis in recent years, due to the refusal of government and private sector organisations to advertise It is largely maintained by

support from trade unious, human rights organisations, the church and universities. the church and universities,
Despite its limited circulation (about 10,000 copies) it is
widely considered to be El Salvador's most influential newpaper. It was the first, indeed only, newspaper in the country to have opened its pages to
opinions from the full political
spectrum.

pectrum. It has recently been highly ritical of the armed forces for their alleged involvement in a massacre this year of 15 pea-ant farmers close to the capi-tal, San Salvador.

Its editorial line identifies

with a broad-based civilian movement in opposition to the right-wing government of Mr Cristiani, but it has also been critical of the FMLN left-wing guerrillas fighting to take power in El Salvador.

Another death as S African blacks clash

black groups fought with spears, knives and guns in the troubled South African township of Bekkersdal, police said yester-

day, AP reports from Johannesburg.
The clashes occurred just days after black leaders had held a rally for peace in

the township. Two more people died in Natal province. where the African National Congress and inkatha Freedom Party approved a ceasefire agreement last month, according to a police unrest report covering the preced-

ing 24 hours.
The report said one Inkatha supporter was killed at Bekkersdal, near Johannesburg, and several people were injured.

tant Pan-Africanist Congress and Azanian People's Organisation held a rally there last week and urged their followers to stop fighting one another. ● More than 11,000 people were arrested

in South Africa over the weekend for crimes ranging from murder to cattle theft, police said. Police said they seized items including

two carats of uncut diamonds, 110 stolen

The report gave no details on the Natal

ncidents, saying only that two men were

At least 14 people have died in Bekkers-

dal unrest during the past two weeks. Leaders of the ANC, Inkatha, and the mili-

The ANC said the arrests seemed to be aimed "more at publicity than actual crime prevention" It demanded statistics on racial lines of

those held. "We are keenly awaiting a racial breakdown of those arrested so we can see where the concentration of the operation was directed," said Mr Saki Macozoma fo the ANC.

About 30,000 members of the police and defence forces fanned out across the coun-Police said they arrested 11,361 people

including 43 for murder, 92 for robbery, and 42 for rape or attempted rape.

Somalia fighting renewed

MORE fighting was reported between two heavily-armed Somali factions near the capital. Mogadishu, renewing the civil war that had abated in recent days after former Presi-dent Mohamed Siad Barre fled late last month, Reuter reports

from Mogadishn. About 110 people died in ecent fighting between the Somall Patriotic Movement (SPM) and the United Somali Congress (USC), which has been in control of the capital since Mr Siad Barre left, the

Sunday Standard in Kenya reported yesterday. The SPM was preparing an offensive on the capital, to be launched within the next few 30km west of the Somali capi-

Mortar and artillery fire was exchanged on Saturday.

Last August, the SPM and the USC, with the Somali National Movement, formed a loose alliance to topple Mr Siad

However, splits in the alli-ance and within the USC have been increasingly evident. SPM representatives in Nairobi were not immediately available for comment on the report.

A spokesman for the interna-tional medical charity Médecins sans Frontières, in contact with Mogadishu, said his latest information was that the city days, the report from Afgoi,

Venezuela telecoms move

By Joe Mann in Caracas

THE Venezuelan government has asked international telecommunications companies to supply background data as a step towards privatisation of the state-owned telephone monopoly, CANTV.

Venezuelan officials will use these data to evaluate potential bidders for a contract to operate Venezuela's telecommunications system, and later for the sale of a majority of CANTV shares.

Companies applying for prequalification must have annual revenues of at least \$5bn (£2.5bn), according to announcements in the Venezuelan press.

Candidates are to provide the required information by March 6 to the Ministry of Transportation and Communi

cations in Caracas. The government wants a private sector operator to install about 300,000 new telephone lines and invest \$800m a year. It is also granting concessions and permits for private companies to operate a cellular telephone network and other businesses, which have been monopolised by CANTV.

The entity is one of the largest and least efficient of Venezuela's government-owned enterprises. CANTV has some 20,000 employees.

Indian census puts emphasis on women's role

Approximately 1.5m census takers fanned out over India this weekend, visiting big the population explosion is in the world's second most heavily populated nation. Reuter reports from New Delhi. The army of enumerators will seek out

every home in a country the size of Western Europe over the next three weeks, with a special brief to try to coax the truth from Indians about how many women and "I think this could very well be the greatest administrative exercise in the world." said Mr A.R. Nanda, India's Regis-

trar General and Census Commissioner. He estimated that the census would reveal a population of 860m to 865m. The enumerators' task of finding out the age, geographic origins, schooling and

work of every Indian for the 10-yearly census is not easy. This time they have the sensitive job of questioning women intensively, trying to uncover the real facts about how many people in each family earn money. Social workers say 55m children under the age of 14 work in India, including 10m bonded into servitude.

They also say India has a vast army of unpaid or poorly paid women workers, whose labour outside the home goes unrecorded for fear of social stigma or simply lated as China, putting intolerable pres-

because it is not valued. "Women must come out and explain what work they do, even if it's unpaid work on the family farm," Mr Nanda sald. With barely four Indians in 10 able to read and write, the enumerators have no choice but to visit every hovel, tent, or collection of mud and sticks which has a

roof and people sleeping inside. The questions will be put in India's 103 different written languages and several hundred dialects. The literacy rate is not high enough to

permit a mailing system such as in the United States," Mr Nanda said. "All houses all over India have been located. This was completed last year," he said. The census will inevitably be out of date before it is completed. A recent World

Bank report said India adds as many people each year as live in Nepal or Australia. Mr Nanda said India's population grew at a rate of between 2 and 2.5 per cent in the 1980s. The birth rate is currently around 30 per thousand, compared with a

That translates into one extra mouth every two seconds and it means India will overtake China in the next 50 years as the most populous nation on earth. India is already twice as densely popusure on the environment, cities and services like water and electricity

 those who sleep on pavements, failway platforms, underneath highway overpasses or inside construction piping - number only about 600,000. They will be counted on the last night of the census. "We have special teams that for three weeks try to figure out where

But by Nanda's definition the homeless

these people are settling down for the night," Mr Nanda said.
The census takers will ride camels across deserts, drive oxcarts between vil-

lages, paddle canoes through rain forests. and trudge along the snowline to get to some homes. In the Onges tribal area in the Andaman and Nicobar islands, they will lay out food and cigarettes, plant the Indian flag, and retire. The counting begins when the tribe,

thought to have dwindled to around 100,

comes out to eat and smoke, and mollified

by the gifts, are well-disposed toward the census takers.

The census is supposed to be a snapshot of who is in India between February 9 to 28. So all foreign tourists will be counted - even if they are making a pilgrimage to one of India's many Hindu, Buddhist and Highly specialized banking seminars are easy to find. Most focus on individual bank products. INSEAD offers bank executives two programmes of a special kind. Designed only for senior managers, they concentrate on developing broad-based management

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SEA

هكرامن الأحمل

Rising convergence seen in house finance systems

HOUSING FINANCE systems in the UK, North America, continental Europe and Japan may be growing more alike, the Bank of England says in a report published today.
The causes of the trend

in national markets and improved technology, along with financial deregulation.

systems in many countries show an increasing number of common features. They

Intensified competition;
A decline in the rationing of housing finance credit; An increase in the range of institutions in the market; The development of mortgage securitisation, the system of packaging a number of mort-

gages together for sale in the securities market, so that lenders can take them off their balance sheets.
The US has the largest mortgage securitisation market but it is being followed by the UK,

lated housing finance systems. such as Germany, may face the greatest number of changes after 1993 as the completion of the single European market inside the European Community accelerates the pace of

Barriers to entry into hous-ing market are diminishing. New lenders can obtain their markets and securitisation, while loans can be marketed through intermediaries such as agencies, or even sold by post. The need for branch networks has been reduced.

Legal restrictions on enter-ing the market are also being eroded, as are geographical restrictions that have obliged lenders to stay within particu-lar areas. Geographical limits were lifted for Spanish banks in 1988. Although existing restric-

tions are being lifted in many countries, the US thrift crisis – in which savings and loans institutions went bankrupt with debts totalling between made authorities in other countries more hesitant about liberalisation.

The freeing of financial systems has led to higher levels of household debt. Personal-sector saving ratios fell from 11.6 per cent in the UK in 1982 to 5.0 per cent in 1989, and from 9.3 per cent to 7.4 per cent

in the US. In Germany, personal-sector saving barely changed, while in Japan it rose from 13.7 per cent to 14.4 per cent in the same period.

In the same years, UK mort-gage deht climbed from 32.1 per cent of gross domestic product to 58.3 per. while in Germany it was virtually unchanged close to the 22 per

Nevertheless, the Bank of England says: "The frequently supposed distinctness of the UK housing finance system should not be exaggerated." Housing Finance - an Inter-national Perspective. By John Lomax. Economic Division of

Personal savings move back to surplus after record deficit

PRIVATE INDIVIDUALS in the duced a better financial bal-UK have become savers again and the corporate sector may at last be reducing its deficit.

The latest figures on financial balances in the Bank of England's quarterly bulletin, being released ahead of time today, show that the personal sector moved from a record deficit in 1988 to a surplus in the first three quarters of last

The Bank says that the savings ratio improved because the stagnation of the housing market discouraged people from spending on consump-tion, while their real incomes were still rising.
Although individuals were

still using the equity in their nomes to finance investments. high interest rates damped

The growth in borrowing for consumption fell from its peak of 23 per cent in the third quarter of 1988 to 8.9 per cent in the third quarter of last year.

However, the Bank warns that there are signs of a resurgence in private-sector borrowing - possibly for distress rea-sons - that might cause the financial position of the per-sonal sector to deteriorate

By contrast, the financial deficit of the corporate sector has continued to widen. Even though there was a drop in capital spending, that was more than offset by a decline in income and by rising interest payments. The financial deficit, which

CONTRACTS & TENDERS

REPUBLIC OF CROATIA

Agency for Restructuring

and Development

TENDER FOR INVESTMENT IN

CONSTRUCTION AND

THE GOVERNMENT OF THE REPUBLIC OF CROATIA

invites international bids for investment in and operation of

motorways forming part of the republic's road network.

The programme for the economic development of the

Karlovac - Plitvice Lakes

of motorways and facilities

Motorway Dragonja - Pula

Motorway Vitosevo (Rijeka) -

Motorway Vitosevo (Rijeka) -

Motorway Zadar - Split

Rupa (Trieste)

Bosanski Samac

Novi Vinodolski

for one or more of the listed motorways.

documents which contain:

Conceptual design

Feasibility study

motorways which are the following:-

Plitvice - Zadar

Plitvice - Solit

Republic of Croatia provides for construction of priority

a) Motorways Karlovac - Ostrovica (Rijeka)

c) Motorway Popovac (Zagreb) - Gorican

(Hungarian border), as well as other

important destinations, relevant sections

Motorway Hungarian border - Osijek -

Bridge: Rijeka Dubrovacka (Dubrovnik)

Domestic and foreign companies and groups are invited to

submit their offers for eligibility for participation in the tender

After considering all relevant information related to the

construction and operation of motorways, tenderers are

expected to suggest sources and modes of financing as well

as the return of capital invested through toll collection and

other forms. It is possible to propose the construction of other

Tenderers can obtain all relevant information as well as

Tender Documents and basic technical design and

from the CROATIAN ROAD AUTHORITY, 41000 Zagreb,

Voncinina 3 (Mr Stjepan Predavec, C.E.) telephone (38 41)

445-222, fax: 445-215 telex 21-823 for the fee of 5,000 DM

for each section or facility starting February 15th 1991.

facilities along the motorway for the same purpose.

Civil engineering technical study

Motorway Slavonski Brod - Zupanja - Lipovac

Motorways Karlovac - Central Dalmatia

at £22.4bn after nine months of

last year.

Bank borrowing by the corporate sector declined last year, although there were signs of a resurgence in the fourth quarter that "may suggest that the banks are to a degree supporting companies facing cash flow problems", the

The Bank says that those trends are mirrored by an ero-sion in the public-sector surplus and a modest improve ment in the current account The trends continued in the final quarter, suggesting that the private sector is continuing to readjust its financial posi-

"In particular," the Bank says, "this may indicate that beginning to reduce its deficit."

SIEMENS

Exports of woollens fall 12.5% to £588m

By Alice Rawsthorn

industry fell by 12.5 per cent to £588.7m last year. The industry has traditionally been one of Britain's most successful export sectors.

Mr John Ward, chairman of the National Wool Textile Export Corporation in Bradford, identified the strong pound and the uncertainty caused by the Gulf crisis as the chief causes of the fall. The decline in export sales

the wool textile companies. They are already struggling against a downturn in demand in the domestic market and against financial pressures

nposed by high interest rates. The wool industry is still based in the traditional wool towns of the Yorkshire area and the Scottish Borders. After suffering severely in the last economic recession of the early 1980s, it pursued a strategy of upgrading its merchandise in order to boost exports.

Japan has since emerged as an important growth market for the industry, since Japa-nese clients are prepared to pay high prices for traditional lengths of cloth to use as cor-

The industry has also ncreased sales to continental East, which has unsurpris-ingly been badly affected by the Gulf crisis, is still an

important market.
The latest figures from the corporation show that the value of wool textile exports fell by £12.2m, or by nearly 25 per cent, to £36.7m in December, thereby contributing to the overall shortfall of £84.2m

for the full year. Last week, the Apparel Knitting and Textiles Alliance (ART), the trade organisation covering the whole textile industry, issued a warning to the government that the rate of textile job losses was car-rently running at more than 25,000 a year.

AKT said the rate of job would rise further unless the government took action to reduce interest rates.

Middlemen of power find their sales dexterity tested

Juliet Sychrava on the risks of a restructured industry

Y THE END of next month, it will become month, it will be 12 clear how skilful the 12 regional electric companies of England and Wales are at managing their risky electricity supply business – buying electricity from the generators and selling it on to customers. When the new electricity industry was set up six months

ago, large consumers mainly signed contracts with their local electricity company. At the end of March, however, their contracts expire and they can choose their electricity supplier. Highly price-sensi-tive, they are already shopping

The regional companies must sign the contracts with the generators which allow them to go on and sell to their big industrial customers.

Many regional companies would like to keep their large customers, perhaps even to win new ones. Although they make very little money by doing so - measure doing so - margins are about 0.5 per cent - they value the contact with industrial customers which may enable them to sell additional services.

To do so, they need to arrange contracts to buy elec-tricity from Nuclear Electric, National Power, or PowerGen. Otherwise, they will have to buy from the pool or spot market, where prices are unpre-dictable and any miscalcula-tion may threaten their tiny

So far, very few regional companies have signed new contracts for the coming year - partly because there is little only generator that did not sign away most of its capacity in three-year contracts when the industry was set up, and the regional companies have almost all balked at the price Nuclear Electric put on its con-

Another thorn in the regional companies' flesh is the fact that while they try to buy power from the other two generators to supply their big customers, the generators themselves are approaching those



Prof Stephen Littlechild; curbing generators' ambitions

customers directly, cutting out the regional middleman. It is a testing time for the regional companies as they try to match their diverse portfolio of contracts to buy electricity, with their diverse portfolio of contracts to sell.

They may end up paying for electricity they cannot sall, or selling electricity for which they have no purchase con-

The regulatory framework, moreover, means that if a company gets its calculations wrong, it must carry the cost, but if it gets them right, it must pase any profit on to the

It is hardly surprising, then, that some regional companies have decided to concentrate on their safer distribution busi-

erts, managing director of Manweb, the regional company

based near Chester, believe that "if you run a supermarket, it doesn't matter if you sell own-brand products, or other people's, as long as your shop is full of customers." Others, such as Mr Jim Keo-

hane, director of energy con-tracts at East Midlands Elec-tricity, based in Nottingham, claim: "You don't want to be simply a haulage company. If you're in the potato business, and you're just delivering the potatoes, when something goes wrong with the potato market, you'll be the last to know." Yorkshire and Eastern have

nailed their colours to the sup-ply mast, while Norweb has said that it believes it is not

essential to do so. Nearly all the regional com-panies believe that the generators' attack on the large customer market is dangerous. Before long, they argue, the generators may be the sole

suppliers of electricity to that market, giving a vertically integrated electricity industry. So much for the competition that privatisation was designed

Professor Stephen Little-child, the electricity regulator, recently came down on their side, refusing to allow the generators to compete for more industrial customer market between 7.5 and 12.5 per cent, depending on the region.

... As the generators control the sale of contracts, which provide the price stability all customers need, they are still in a strong position to influence the price of electricity.

Large customers do, how-ever, have considerable clout. Many have secured competi-tively priced contracts with the

Those which buy from regional companies are pressing for contracts that are not ed on a traditional fixed tariff but which are explicitly linked to the pool price.

Large customers, like the regional companies, expect the pool price next year to be con-siderably lower than the contract prices being offered by the generators to regional com-panies, and ultimately to the end customer. That was in fact the case for most of last

Regional companies that want to stay in supply are already offering such pool-linked contracts, which, like their own underlying contracts with the generators, are simply agreements to pay the pool price, up to an agreed cap and down to an agreed floor.

Customers may regret that. Contracts give stability, while the pool price (which is set by the National Grid Company on the basis of the cheapest available plant offered by the generators in a bidding process, plus a charge relating to the balance of supply and demand) varies with underlying fuel costs and the vagaries of sup-ply and demand on the system. Someone in the industry will

have to run the risk of buying in the pool. It is either that state of affairs, or accepting contracts at the price the generators set. Increasingly, it looks as if it will be the regional companies that take that risk on behalf of their sup-

They will have to juggle pur chase and sale contracts bravely and advoitly - perhaps going long or short of contract cover. How well the companies are trained in such dexterity remains to be seen.

NOTICE IS HEREBY GIVEN that the annual shareholders' meeting of Siemens AG

1989/90 Resolution on the appropriation of net income

Ratification of the acts of the Managing Board.

Ratification of the acts of the Supervisory Board Appointment of auditors for the fiscal year 1990/91.

Authorised capital I

Authorised capital !! An amount of up to DM 300 million with the exclusion of pre-emptive rights of shareholders.

As far as item 2 of the Agenda is concerned, the Supervisory and the Managing Board propose that the net income of DM 678,174,939 be used to pay out a dividend of DM 13 per share DM 50 par value and that the dividend amount

he has deposited such shares with a depositary not later than March 21, 1991 and that the shares remain blocked until the end of this shareholders' meeting The depositary in the United Kingdom is: S.G. Warburg & Co. Ltd., 2 Finsbury

The notice of invitation including the full wording of the agenda and - in due course - our English annual report can be obtained from our depositary bank. The complete wording of the invitation has been published in the German

Berlin and Munich, January 1991

Siemens Aktiengesellschaft The Managing Board

OFFICIAL NOTICE

The loss has been reported to us of the London Metal Exchange warrant No. 675150 covering Eight (8) bundles - 169 Electrolytic Copper Cathodes - Brand ATR - weight 4,814 Kgs. Nett. - stored in ware-house C.Steinweg, Rotterdam. We have been requested to issue a replacement/duplicate of this warrant. Anyone claiming title to these goods is invited to enter protest by metas of a Summons against the defivery of the said anternal or the issuing of a substitute warrant.

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COMPANY NOTICES

Annual Meeting of Shareholders

will be held on March 28, 1991 at 10.00 a.m. in the Olympiahalle of the Olympiapark, Coubertinplatz, 8000 München 40, Germany and will consider the following agenda:

An amount of up to DM 500 million with pre-emptive rights of shareholders.

ettributable to treasury stock be carried forward.

Pursuant to §19 of the Company's Articles of Association, an owner of Company shares is entitled to attend and vote at the shareholders' meeting, provided that

Federal Gazette "Bundesanzeiger" No. 26 dated February 7, 1991.

LEGAL NOTICES

NIGEL COOPER CLASSIC CARS LIMITED

Registered number: 2337108
Oate of appointment of joint administrates receivers: 30 January 1991
Name of person appointing the joint administrative receivers: AFTICEN HUME BANK I

TYBURN INTERNATIONAL PLC appointed Joint Administrative Receivers of Tyburn International Pic by Barcleye Bank Pic on 29 January 1991,

NOTICE OF APPOINTMENT OF JOHN ADMINISTRATIVE RECEIVERS

We, J D Harrison and R E Cook of Cork Gully, Bank Nouse, Charlotte Street, Man-chester, M1 48X were appointed John Administrative Receivers of Unitlink Cables imited, registered no. 1739811 by the Bar of Wales PLC on 31 December 1991.

SWITZERLAND 700 Years

The FT proposes to publish this survey to delebrate Switzerland's 700th sunversary on 24th April 1991.
58% of Chief Executives of Europe's largest companies read the FT. If you want to reach this important audience, by advertising in this survey call Patricia Survides on 071 873 3426 or fax 071 873 3079.or Nigel Bicknell, in Geneva tel 022 7311604, fax 022 7319481

Early interest cut urged by

marketers By Alan Pike

AN EARLY cut in interest rates would give business a "greater practical and psychological boost" than any other measure, the Chartered Insti-tute of Marketing says in its Budget submission to the

The institute acknowledges the obligations imposed by the UK's membership of the exchange rate mechanism and the fight against inflation, but it is concerned about the effects of interest rate policy on order books.

The institute emphasises the need for the outstanding talks in the General Agreement on Tariffs and Trade to come to a successful conclusion, saying that the "spectre of protection-ism at a time of economic downturn is of great concern". The institute's submission

calls for higher priority to be given to spending on transport. "We must not trail our leading European competitors in freight efficiency as a means of keeping unit costs as low as possible." Efficient transport was a vital part of regional pol-icy and helped companies to

compete for export business.
On training, the institute says that individual employers are tempted to cut training budgets during recession. It calls for concerted and co-ordinated action by the employment and education departments, the Training Agency and Training and Enterprise Councils to target available funds to meet existing and potential skills shortages.

PANAMA

The PT proposes to publish this survey on 18th February 1991. It will be of particular interest to the 30% of our European Readers that made any business air trips te Central and South America last year. If you would like to reach this important audience, call Paul Maraviglia on 071 873 3447 or fax 071 873 3079

FT SURVEYS

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is hereby given that for the Interest Determination

Period from 11th February, 1991 to 11th March, 1991 the Notes will carry interest at the rate of 6% per cent per annum. Interest accrued to 11th March, 1991 and payable on 9th July, 1991 will amount to US\$52.50 per US\$10,000

> Chartered WestLB Limited Agent Bank

> > 1 2 15 13 13

Note and US\$525.00 per US\$100,000 Note.

Strossmayerov trg 9. The eligible tenderers will be informed in writing and invited

The deadline for submitting tenders with references is 12 noon local time March 15 1991. Tenders are to be submitted to the Agency for Restructuring and Development of the Republic of Croatia, 41000 Zagreb, Short and Long Lets 23 Spring SL, Lendon W2 1JA

31.5 FENCHURCH STREET, LONDON EC3M 3DX

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UK NEWS

Patten hints that early poll Economist is under consideration

By Ivo Dawnay and Raiph Atkins

THE PROSPECT of an early general election was further boosted at the weekend amid signs that the option is now under serious consideration despite efforts by the Conservative leadership to stop speculation turning into "an irrestistible bandwagon."

As both parties outlined their manifesto themes in key-note rallies at the weekend, Mr Chris Patten, the Tory chairman, hinted that an early poll might avert the temptation to delay "difficult decisions."

During a series of whistles-top visits to constituencies in Yorkshire, north-east England. Mr Patten appeared unwilling to quash talk of an early elec-

tion. Pointing out that while some argued that the new prime minister might need time to "establish his own record," he would also not rule out an elec-tion "in the late spring or early summer."

"They (people) may think there will be too much specula-tion over election times over the next year and that difficult decisions might be put off as a result," he told one association

meeting.

Despite this, Mr John Major, the Prime Minister, made a determined effort yesterday to keep open all his options on a general election date. Speaking on the BBC, Mr Major was plainly anxious to play down

CHELTENHAM Conservatives

yesterday voted by an over-whelming majority to retain Mr John Taylor, a 38 year old black barrister, as their candi-date for the forthcoming gen-

The vote, rejecting by 406 to 164 a proposal to reopen the selection contest, should bring to a close one of the Tories'

most damaging constituency

most damaging constituency rows of recent years.
Since his original selection five weeks ago, Mr Taylor has been described as "a bloody nigger" and subjected to other personal criticism widely held to have been motivated by

racial prejudice among a minority of the local party.

eral election.

By Ivo Dawnay, Political Correspondent



Neil Kinnock: expects a "cut and run" campaign expectations of a May or June election, arguing that the Gulf war and the need to tackle inflation made any electoral considerations inappropriate

and premature. "I have not yet myself given it any particular thought," he said. "We are in the middle of a war in the Gulf and there is a great deal else to do."

But Mr Neil Kinnock, the Labour Opposition leader, made equally clear his belief

yesterday that the declining economy will provoke an electorally-motivated interest rates cut and a "cut and run" election campaign.
He told Labour's local government conference in Notting-

The uproar provoked by the

affair has been a serious

embarrassment to the Conser-

vatives and provided heavy

ammunition to its Labour crit-

ics. They said it gave the lie to

Mr John Major's promise to

make the Tories a party of opportunity relevant to all sectors of society.

The outbreak of what was ridely sectors to be weekened.

widely seen to be unashamed

white bigotry in a Tory heart-land provoked a flurry of con-demnation from the party lead-

Mr Chris Patten, the party

chairman, was forced to give Mr Taylor an unparalleled

endorsement not usually required of candidates who

Tories retain black candidate

quits BT over pricing policy

By Hugo Dixon

ham, central England, that as

cal temperature, for some time becalmed by bipartisan agree-ment on the Guif.

In his address to the Young Conservatives in Scarborough on Saturday, Mr Major played heavily on the need for economic prudence while highlighting his aim to promote quality in public services and a society of opportunity

society of opportunity.

After attacking the Tories on

the economy and the poll tax, Mr Kinnock picked out "econ-

Mr Kinnock picked out "economy, quality and opportunity" as his key objectives. He added only the need to boister democracy through decentralisation and more popular participation in decision-making.

"These basic principles, applied in practical ways, achieving productive outcomes, will be the cornerstones of Labour in Covernment" he

Labour in Government," he

could claim to be both a Soli-

hull solicitor and Home Office

More articulate opponents of Mr Taylor candidature argued

however, that their objections

were not racially motivated, but based on the wish for a local candidate. They said that

he had been foisted on them by Conservative Central Office in

a cynical example of "token-

ism" aimed at ensuring the party had a black MP.

ter welcomed the constituen-cy's confirmation of Mr Tay-

lor's candidacy. He said: "I am very pleased indeed. This is the right decision overwhelmingly

Last night, the prime minis-

economic performance fell and social insecurity rose, reserva-tions about holding an election shortly after the end of the PROFESSOR John Kay, one of Britain's top economists, has Gulf war would fade.
"Considerations of good taste stopped working as a consul-tant for British Telecom follow-ing unhappiness at the way the and economic probity are not company has been conducting its increasingly bitter dispute going to stop a Tory govern-ment that knows it's got Britain into a slump from grab-bing any moment that seems to offer some slim chance of avoiding defeat," he said. The new wave of speculation came after a weekend marked by a noteable rise in the politi-

with the government over its pricing policy.

Professor Kay, one of four economics professors hired by BT to help it present its case to the government, says that it should be free to put up its line rental charges much more rap-idly and should not be forced to cut the price of international

calls.
The structure of BT's prices has become the most conten-tious issue in the government's tious issue in the government's current review of the BT/Mercury Communications duolopy.

BT has threatened to take Oftel, the industry regulator, to the Monopolies and Mergers Commission, unless it is given freedom to "rebalance" its prices in line with costs. BT has used the name of the four economists prominently in its battle against government and Oftel.

Professor Kay said he was unhappy with the way BT had conducted the debate on prices and believed that it had made and believed that it had made statements that had not been academically justified. BT says that Professor Kay had cleared the remarks attributed to him in the company's submission to the government. "If he is unhappy with the way the debate has been conducted, that is up to him," the company says.

pany says.

The other three economists, who were questioned last week, also failed to give full backing to BT's arguments.

On the issue of rebalancing, Professor Kay said: "I haven" seen figures for incremental costs for proving the case for

rebalancing to my satisfac-

Professor Kay argued that the government should ensure that most of the benefits from any rebalancing went to BT's customers rather than its shareholders. He also said there was a case

for capping the company's international prices, which competition with Mercury has

Women breach boardroom bar Simon Holberton and Clive Cookson on the role of female directors years after the women's liberation movement

forced feminist issues on to Britain's social agenda, companies are just beginning to see a role for women at the highest

level, on their boards of There are some straws in the wind. Within the past two months, the UK's three largest chemical and pharmaceutical companies have each appointed their first woman to the board.

Glaxo recruited Mrs Anne Armstrong, US ambassador in London in the mid 1970s and now chairman of the Centre for Strategic and International Studies in Washington DC Smithkline Beecham appointed Mrs Birgit Breuel, chief executive of Vorstand Treuhandsanstalt, the agency charged with privatising state owned industry in the former East Germany. ICI chose another German, Miss Ellen Schneider-Lenne, a director of Deutsche Bank

Yet a cooler look at those appointments suggests that the chemical and pharmaceutical industries are simply catching up with other companies. A 1989 survey of women in the boardroom by the Ashridge Management Research Group found that only 21 of the top 200 companies in Britain had a woman on the board and in only six of those cases were the women executive directors. None of the companies that had women on their boards was a pharmaceutical or chem-

ical concern.

The typical woman on the board of a British company in 1989 was in her 50s, had a title or family connection with the company and was Oxbridge-ed-ucated. She had a better than 0 per cent chance of sitting on the board of a large retailer or hotelier. Only 24 per cent of female board members worked for companies in the transport, communications and manufac-

turing sectors.

Compared with male counterparts, women directors are unlikely to have a commercial background. They are more likely to have gained experi-ence in local government, national and European politics, voluntary organisations and public bodies.

In Britain the government has resisted attempts to fur-



Not tokens: Anne Armstrong of Glaxo (left) and Ellen Schneider-Lenné of ICI

ther women's careers through anything approaching an affirmative action programme, such as exists in the US. In April 1889 the government turned down demands in the House of Lords for legislation to require companies to secure "a fair representation of women" on the boards of pub-

lic companies.
In the US, where affirmative action to promote women and racial minorities has been pur-sued much more actively than in Europe, all large companies feel obliged to have at least one

It is also not uncommon for US managers to be evaluated on their promotion of women executives through their company. That means annual reports containing pictures of all-male boards are an increasing embarrassment for UKbased companies operating in international industries such as chemicals and pharmaceuti-

Both ICI and Smithkline Beecham denied vigorously that their new non-executive directors were "token women" designed to make their annual reports more satisfactory to US investors. They were chosen primarily because of business

qualifications and wide inter-national experience. Their German connections will be partic-ularly useful in the companies' plans for expanding into cen-

plans for expanding into central Europe.

ICI and SB spokesmen agreed that they had been looking for a suitably qualified woman to join the board. "The fact that she was female was an added plus," said Mr Alan Chandler of SB. Mr John Edgar of ICI said the chairman, Sir Denvs Henderson. "has been Denys Henderson, "has been

"I don't want a bright woman on my board," the chairman said

interested in finding a woman for the board ever since he took over four years ago. He believes it is necessary to have as wide a range of experience as possible."

Glaxo's attitude is different. "There was not a conscious attempt to put a woman on the board," said Mr Miles Wilson of Glaxo. "That was absolutely not a factor in the appointment of Mrs Armstrong," Sir Paul Circles Charles absolute a factor of Mrs Armstrong, "Sir Paul Circles Charles as a second of the same statement of Mrs Armstrong, "Sir Paul Circles Charles and Sir Paul Circles Charles as a second of the same statement Girolami, Glaxo chairman, was

impressed by her record as a director of four large US companies: General Motors, American Express, Bolse Cascade and Halliburton.

Wellcome is the only large UK drug company still looking

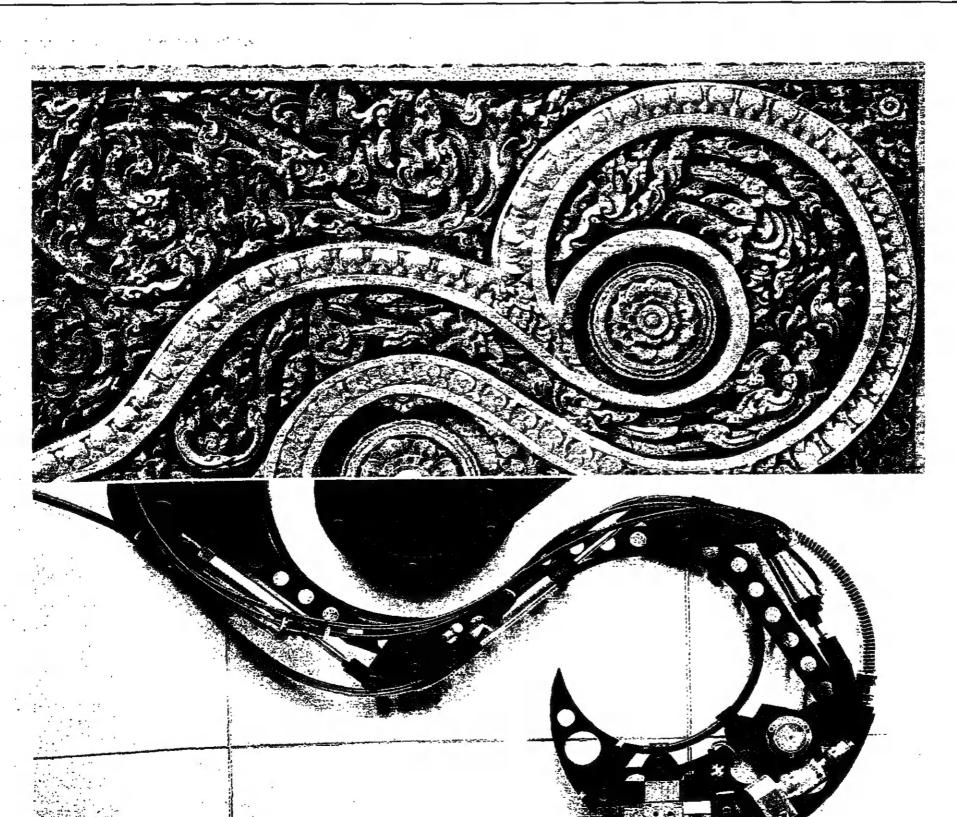
for a woman director. At the company's annual meeting last month, a male shareholder tackled the chairman, Sir Alistair Frame, on why Wellcome's "top-heavy" board contained 17 men and no women.

"I would like to find the right woman," Sir Alistair replied. "Ideally I would like to see a lady coming up through the company's executive ranks. So long as I am chairman I will

keep looking."
Yet some public companies, possibly the majority, still have quite the opposite atti-

Only a year ago, a medium-sized science-based company was all set to offer a non-executive directorship to a well qual-ified woman scientist when the chairman intervened. "I don't want a bright woman on my board," he said. One bright woman who

might now be open to offers is Mrs Margaret Thatcher, former research chemist, barrister and prime minister.

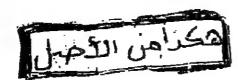


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Transport outlook bleak as freeze persists

By Michael Skapinker

BRITAIN today begins another week of freezing weather with transport authorities unable to offer much hope of an improvement in services.

With low temperatures and snowfalls expected throughout the week, British Rail said commuters should avoid peak periods and attempt to stagger their journeys.

BR said yesterday: "We're doing reasonably well in keeping routes open but services are few and far between on some lines.

"As long as it's still snowing, the problems are going to keep recurring". Several trains were

British Rail rejected criticisms that its performance during cold weather compared

poorly with those of railways elsewhere in Europe.

Given that snowstorms were relatively rare in the UK, investment in the equipment necessary to maintain a normal service would be better spent on new trains, the company said.
"It's a question of what

resources you put into it". BR said. "If you're talking about Switzerland, they have snow ploughs at every station or

"It's simply not worth it in this country. In 1987 Network Southeast bought a snowblower which cost half a million pounds then. It hasn't been used in anger on

London's Heathrow airport

said that all runways were open and that its staff had cleared 74,000 tonnes of snow since last week. British Airways said, however, that it had cancelled a third of its shorthaul flights from Heathrow yesterday, although most longhaul international flights were running normally.

BA said that the short-haul flights were cancelled because of a shortage of passengers resulting from the Gulf war as well as poor weather. The regularity of flights this week would depend partly on the weather, although the airline would try to offer a normal ser-

It said: "We've had a few days to get up to scratch. We'll be trying to offer as full a programme as possible." The Automobile Association said that all motorways were open yesterday, but that several were reduced to one or two lanes because of snow. The AA said that it expected driving conditions to remain difficult this week. "If the bad weather continues, we'll have the same chaos as we've had in

the past few days." Shelter, the housing charity, said that thousands of people throughout the UK would have to sleep rough this week, in spite of the government's announcement that it was making 700 new beds available to the homeless in London.

Mr Simon Keyes, Shelter's assistant director, yesterday accused the government of

ignoring the homeless outside the capital

He said: "The government appears concerned only with the high-profile problem in central London. We have almost 50 reports, from Taun-ton to Tyneside, that show as many as 5,000 people may be sleeping rough outside the capital tonight, with up to 2,000 more in outer London.

The government has not given a single penny outside London and has simply passed the buck to local authorities without offering any support. The result is a shambles, with few councils taking any action and fewer still having made any plans before the snow started falling".

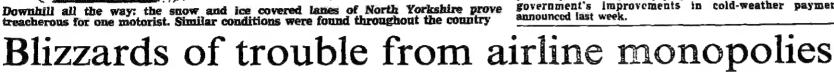
UK death rate higher in cold

BRITAIN HAS a far higher death rate in cold weather than a range of other countries, according to a study conducted for the charity umbreila body Winter Action on Cold Homes, Alan Pike

The research, which examined mortality in 10 countries over nine years, shows that deaths were 10 per cent higher than average across all the countries during January. In England and Wales, however, they were 19 per cent above average and 16 per cent higher in Scotland. By comparison, Germany experienced increases in average January mortality rates of only 4 per cent, the Netherlands 6 per cent, Sweden and Norway 7 per cent and Switzerland 8 per cent.

The study, by Ms Melanie Henwood of the King's Fund Institute health research organisation, shows that in 1976-84 there were nine months in England and Wales and eight in Scotland when deaths were at least 20 per cent higher than average. There was only one such month in Sweden. Germany and Italy and two in the US, Switzerland and the Netherlands.

Mr Michael Meacher, Labour social security spokesman, said yesterday that many needy people would be excluded from the government's improvements in cold-weather payments announced last week.



THE stewardess's uniform looked as though it had been designed in the 1930s for an usherette at the Odeon. The powdered tea was of a quality reminis-cent of British Rail in the 1970s. The seats were packed together as tightly as a package tour flight to southern Spain, writes Charles Leadbeater.

It was 6.50am on Saturday, the Air Inter flight from Toulouse to Paris, in the midst of a 38-hour attempt to reach

snowbound Heathrow. Many business travellers found them-selves in a similar position at the weekend - battling not just against the elements but also against a European air transport system that passes travellers from the clutches of one near-monopoly to another. The journey was punctuated as frequently by misinformation from

the airlines as snowfalls from the sky. The attempt to get home from Toul-ouse began with a 6.30am wake-up call on Friday to make an Air France flight two hours later direct to Heathrow. At first Air France said the flight had been delayed, then cancelled, because Heath-row had been closed, although it had

only been reduced in capacity.

I transferred to the 5.45pm Dan Air flight for Gatwick. As the main airlines closed their desks, a lone man working for the financially troubled Dan Air became the last hope for the growing group hoping to reach the UK.

In the course of the afternoon the departure time was put back to 8.30pm and then to 10.30pm.

Dan Air at least had the honesty to

admit that the flight had been diverted

The venture seemed increasingly dubious. After almost 12 hours prowling around Toulouse airport trying to decipher the truth from the airlines' rare but highly coded public pronouncements, I retired to a hotel.

Next morning, after arriving on time at Charles de Gaulle, I was told by a smiling Air France check in clerk that the 9.00am Air Inter flight to Heathrow would depart just five minutes late. After first sitting on a bus for 45 minutes and then for a further 20 minutes in the 25-year-old Boeing 727, we

were given our first and only explana-tion for the delay - unspecified "air traffic control problems". On the flight, Air France's customer

facts at your

no limit to

can achieve

fingertips there's

what you

service was in full swing - not a drink,

a morsel of food or hint of further explanation was offered.

Three hours and 15 minutes late, Air France flight 806 left the tarmac. It arrived in the airspace above Loudon about 40 minutes later, as a voice informed us to prepare for our descent.

It was too good to be true and sure enough the voice shortly returned to say that we would be circling Heathrow for 40 minutes.

Flying has become merely a brief interlude between various forms of inconvenience. We circled Heathrow for an hour before we arrived on the one runway, which BAA, another monop

oly, had managed to keep open.

The entire package, including hotels and parking cost a mere £600, enough to fly the Atlantic at least twice.

NEWS IN BRIEF

CBI gloomy on business confidence

THE latest Confederation of British industry economic report on smaller companies says two thirds of manufacturtheir business prospects than they were in October.

The report, based on a survey of 723 manufacturers com-

panies with fewer than 200 employees, indicated a sharp fall in domestic orders and a more moderate decline in the volume of new export orders. Smaller Firms Economic Report. CBI. £10 (Members £5).

Satellite dish survey

THE MARKET for satellite television dishes slowed signifi-cantly in January, according to the latest research from the FT's Satellite Monitor.
The number of BSkyB dishes

installed during January fell to 17,000, compared to 75,000 in December, when Christmas stimulated the market.

There are 1.295m dishes installed in the UK - roughly one for every 15 homes according to the survey which is compiled monthly by Continental Research.

Drug sales record

THE UK pharmaceutical industry earned a record trade sur-plus of £1.1bn last year, up 15 per cent on 1989, according to the Association of the British Pharmaceutical Industry.

Exports rose by 12 per cent to £2.26bn, in spite of the Gulf crisis and the loss of markets worth £60m a year in Iraq and Kuwait. Imports went up by 9 per cent to £1.16bn.

The ABPI says the sector is the UK's third-largest source of foreign exchange earnings from visible trade.

BBC warned to increase

it must increase funds it raises from sources other than the licence fee was issued yester-day by Mr Peter Lloyd, junior home office minister.
After the BBC's Royal Char-

Low-cost housing deal

NORTH HOUSING, the second-largest UK housing association, is to provide up to 1,000 new, inexpensive homes under separate agreements with the Housing Corporation and the Spastics Association, writes David Barchard.

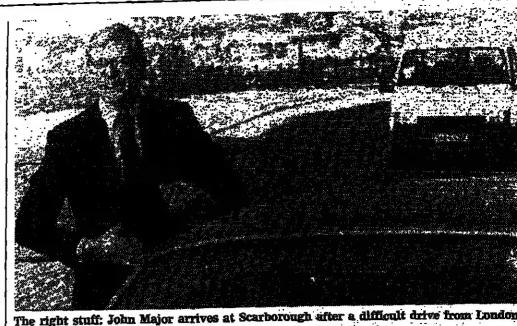
Under the terms of a £50m deal agreed with the Housing Corporation at the weekend, North Housing will build 822 homes, using land provided by 11 local authorities and a £20.7m Housing Association

North Housing is also expected to raise private finance. This will be the second time the housing association has

done so, it arranged a £65m stock issue in 1987 to build 1,700 houses in 15 cities. The local authorities will

have nomination rights over properties in exchange for the land they provide. The grant will be targeted at five different regions of the

Housing Corporation: the north-east, the east Midlands, the home counties and London, the north-west and the west. • In a separate agreement with the Spastics Society, North Housing is to build 200 purpose-designed bungalows for people with cerebral palsy at a cost of £25m over the next



Major beats the elements to sketch out the future

Ralph Atkins on the YC conference at Scarborough Mr Major to the electorate.

The "signposts" in his conference speech included education and training but also the family, opportunities for women and the environment.

Less conspicuously, Mr Patten will be anxious to maximise electoral advantages of the

was willing to adopt the legacy of his predecessor. On others,

most significantly education

and Europe, he wanted to tai-lor his own agenda. Yet it is

clear that he has not gone

beyond outlining ideas — the substance is still to come.

On education, Mr Major wanted more choice, better quality and more pupils stay-ing on beyond 16. The educa-

tion system had to be "the equal of anything abroad". But

the nearest he got to a specific commitment was a warning

that "teachers may need to be

better trained in the subjects they are going to teach".

A large part of the running is likely to be made by ministe-

has dangers as well as advan-

the prime minister's address, a distinctly right-wing Conservative vision was offered to YCs by Mr Mich-

ael Fallon, junior education minister and member of the No

Turning Back Group of Tory MPs who formed Mrs Thatch-er's praetorian guard.

If he had been in the conference hall, Mr Major might have regretted the lack of any indi-

cation of government commit-

ment to embracing the "social responsibility" he sees as running alongside "sound money".

Within two or three years, most large schools would have opted out of local council control, Mr Fallon predicted. The government would break the

government would break the

"teacher training monopoly".
and have more training in the

Mr Patten has been entrusted with developing

much of the manifesto, engag-

ing Labour in a "battle of

ideas" - and also the selling of

classroom, not colleges.

aly a few hours after

ise electoral advantages of the prime minister's standing over

the gulf. The calculations are handled sensitively - and never mentioned in public. Neither Mr Major or Mr Patten

is by nature likely to wrat himself in the union flag. But

one senior party insider said it would require "heroic restraint" to prevent exploita-tion of the prime minister's

leadership credentials.

The YC conference indicated

that Labour's defence policy

was still a legitimate target. Mr Patten told YCs it remained

"unblushingly unflateralist". Only a small step is required to claim that Labour would not

have been as firm over the

If the Young Conservatives are a guide, the party will adjust only slowly to any change of tack. The leadership is still dominated by "The

Right Team" of loyal Thatcher

ites. A motion insisting Britain's membership of the

European Community must

not lead to the loss of national

heritage, identity or sover-eignty jarred with Mr Major's

enthusiastic partner" in

only of building on the reforms of the past decade and insists that the party's philosophy remains firm. Yet as be told

the YCs, Conservatives have to "adapt in order to thrive". He

wants to innovate, and "be his own man". Struggling with the

snow is a small price to pay.

That is why Mr Major talks

tled across snow-gripped Britain to address the weekend's Young Conservative conference in Scarborough, his Daimler coated in grey ice. It was more than a courtesy

Conscious that he may want to call a general election as early as June, the prime minis-ter began sketching what senior party officials describe as "signposts" to the Tory manifesto, now in early stages of preparation. Education was top of his

"personal agenda": there were emollient words on Europe and on improving public services. In the Conservative politician's shorthand, he wants to create

an "opportunity" society. Britain needs a "wider, deeper series of opportunities for peo-ple across the whole range of the country", he told the BBC yesterday. The Young Conservatives

of colour-writers' wit for its brash "party-time" politics – was taken more seriously than usual. Mr Chris Patten, party chairman, wants to target the 18-to-30 age group. It was also the first party conference Mr Major has addressed since his election as leader in November.

His style differed substantially from Mrs Margaret Thatcher's, a master of the art of timing and expectation-building. Mr Major's speaking style, except for the odd burst of shrillness, is still monotone. His strength was the sincerity - notably over the plight of British troops in the Gulf that won much applause from the YCs who managed to reach

frozen Scarborough On some of the broad features Mr Major sketched - the economy and defence - he

non-fee funds

A WARNING to the BBC that

ter expired in 1996, he said, it would be "very much harder" to justify the licence fee, given the profusion of commercial stations expected then.

Speaking at the Young Con-servatives' conference, Mr Lloyd said: "Paradoxically, there may be greater justifica-tion for continuing the licence fee if the BBC had been seen to be successful in maximising other sources of revenue." It would also have to show it was

being run efficiently.

Mr Lloyd regretted that raising money beyond the licence fee did not "fit with the traditional culture of the BBC". He did not visualise the BBC tak-ing advertising in the "foresee-able future" but the govern-ment regarded funding of the corporation after its charter expired as subject to open

The BBC said later it was "vigorously pursuing" addi-tional funding. Income from sales of programmes, books, magazines and co-funding had increased and plans were far advanced for subscription serarea because of the recession.

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Planning a response to a perceived challenge

on Webb is recounting his reaction to the suggestion of and of course you cannot do anything reaction to the suggestion of Unignte, the dairy company, that it introduce employee briefings at a plant in Chadwell Heath, Essex. "Our immediate response to that, quite frankly, was 'not on your nelly'" says Webb, a district officer of the Transport and General Workers' Union.

Webb's opposition to one of the employee involvement techniques increasingly bundled under the heading of human resource management

ing of human resource management (HRM) is in one respect typical. It shows the suspicion with which unions often greet attempts by companies to change the ways employees are managed.

are managed.

But in another respect, it is unusual. For his comments are on a video film made by the TGWU for its shop-stewards. The video is one of the innovative ways in which the union is trying to limit any damage being done to collective organisation by the spread of HRM techniques through British industry.

Although many of the ideas under lae HRM banner are also found in companies with traditional personnel departments, unions often associate the term HRM with an explicit challenge to their strength. They see it as

lenge to their strength. They see it as an attempt by managers to bypass stewards and deal directly with work-

As HRM techniques apread, unions are also trying to plan responses to make the best of the challenge. Some argue that unions can learn from techniques such as employee artitude surveys. Others believe the adoption of HRM and its rhetoric of employee involvement make companies more

The state of the s

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HRM is not overtly anti-union, and managers often emphasise that they are happy for shop-stewards to remain in place. Yet they seek a work-place in which managers are not dependent on unions to communicate with employees, and in which collec-tive relationships are replaced by

individual ones.
The implication is that unions may simply wither away in a company run entirely according to HRM principles. They will certainly not be afforded the level of employer support in companies which have traditionally reinforced shortsteward nower by die. reinforced shop-steward power by dis-seminating information through

> "It sounds plausible, that is what is so difficult for us," says Fred Higgs, a TGWU national officer. "It can be a

and of course you cannot do anything

other than welcome that. But the real motivation of companies is often to weaken collective strength."

The TGWU's video warns its stewards to be wary of attempts to introduce communication and involvement ideas such as team bading over the strength of t ideas such as team-briefing and quality circles, or consultation mechanisms like works councils, which do not involve unions. It also warns against easy acceptance of team-working and multi-skilling.

But the video acknowledges that

the union has faced real challenges in HRM, and suffered setbacks. It cites examples of employees accepting new working agreements which shop stew-ards have opposed, including broad changes at Norsk Fertilisers in Immingham which were linked to a single union deal

David Guest, professor of occupa-tional psychology at Birkbeck College,



London, says HRM sits uncomfortably with industrial relations management because it assumes workers' and managers' interests are not inevitably at odds. He says it presents three specific forms of threat to unions.

First, managers will try to pursue goals through channels which bypass unions. They may encourage individ-ual performance rather than collec-tive pay awards; they will have team briefings rather than communicate through stewards, they pay attention to employee development through

training.
Second, the general improvement in the quality of people management will reduce tensions and conflicts which drive workers towards belonging to unions. The pay "mark-up" which is the most obvious benefit of belonging to a union may be estab-lished without worker pressure. Third, at non-union sites and in

new plants, HRM may obviate the need for unions. Rather than having alternative communications and consultation structures, managers will be able to establish their own. They may not even need the cover of a non-

Furthermore, there is a danger that unions which have been used to exploiting traditional forms of work organisation by building up pay based on demarcations and skill differentials may be wrong-footed by teamworking and multi-skilling. They can find the transfer of the state of the stat find themselves opposing things that

A warning was sounded in the bar-gaining "new agenda" drawn up last year by John Edmonds and Alan Tuf-fin, leaders of the GMB general union and UCW postal union, respectively. They said unions had to "escape from a self-defeating fixation with tightly spectified ion description and ambrace specified job description and embrace

Despite all this, some union leaders remain sanguine about the development of HRM. They say employers make themselves more vulnerable to unions by embracing HRM because they admit the legitimacy of workers becoming involved in work decisions, but they fell to delice the ventical but then fail to deliver the promised new world.

Edmonds talks of the "false pro-spectus of HRM" in companies prom-ising consultation and involvement, ising consultation and involvement, but in practice only wanting to establish new forms of control away from unions. This problem "is exposed to most workers the first time they actually disagree with managers," he says. "The HRM package does not actually handle the views of employees at all well," says Edmonds. "It is quite good on communicating managers' views, but not too good on feedback, and no good at all on allowing the real questioning of managers' decisions."

e argues that this unwillingness to allow real worker par-ticipation in management decisions is characteristic of the American roots of HRM ideas. In contrast, European-owned companies such as Nestlé offer GMB members a better chance of taking part in proper discussions about work. This view that HRM may exert little

This view that HRM may exert little long-term damage to unions because of managers' failure to accept its more painful implications is shared by John Monks, deputy general secretary of the Trades Union Congress, who says HRM presents "extremely fertile territory" for unions.

Monks helicoses there is limited

Monks believes there is limited scope for companies to marginalise unions by providing good enough employment conditions to make them unwanted. He says only market leaders which have policies not aqueezed



Fred Higgs: maintains that the "real motivation of companies is often to weaken collective strength"

cycle" may have the luxury of doing

instead, he says human resource items such as the emphasis on single status employment conditions can be exploited by unions. "Unions have attacked the divide between whitecollar and blue-collar workers, but the distribution of perks to executives is another fertile area," he says.

This view of human resource management as a creed – which in prac-

tice does not threaten union organisa tion - has been adopted by some unions in the US, notably in the car industry. Local branches of the UAW union have co-operated with quality improvement programmes in the big

Such developments have also spread in the car industry in Britain, where Ford's employee development and assistance programme and its quality improvement drives have both been backed by unions. Car companies have spent some effort reassuring unions of their intentions. Some unions go further than this, and argue that they can learn some

new HRM tricks themselves. Clive Brooke, leader of the Inland Revenue Staff Federation, says HRM tech-niques, which include employee atti-tude surveys, show "a degree of sophistication that unions ignore at their peril".

Brooke argues that by adopting their own versions of quality circles and worker involvement, unions can strengthen themselves and ensure members take part in decision-making. He says unions can use this strength of consultation to challenge companies to improve their quality of management.

"The natural response to HRM is to dig in and oppose it, but that is a short-term view," says Brooke. "Unions have got to address the issues HRM raises. It is the sort of thing we have been calling for in management, so we should go with it and make the most of it."

Previouus articles in this series appeared on January 28 and February 1. The video Moving the Goolposts is available from: TGWU Education Department, Transport House, Smith Square, London SW1P 3JB. 25.50.

Short-termism: myth or reality?

Simon Holberton on two points of view from last week's Stockton lecture

he debate about the relationship between the City and industry, which goes under the generic title short-termism, comes and goes. Currently we are in a "come" phase.

The tempo of the debate will

no doubt pick up later this month when the Commons Trade and Industry Committee begins hearing evidence to fur-ther its inquiry into mergers and takeovers in Britain.

Fifteen years ago short-termism was the subject of a Stockton lecture given by Pro-fessor Harold Rose at the Loudon Business School. Last Thursday, in his peroration to the first of the 1991 series of Stockton lectures, Sir James Ball suggested that it may well reappear on the LBS lecture circuit in 2006. It seems that short-termism is one of the least tractable issues for the UK's industrial society.
Sir James shared the podium with Peter Williams, chief

executive and chairman-desig-nate of Oxford Instruments, a high-technology company. It was Williams's job to argue that short-termism was a "reality" in today's Britain and Sir James's to argue that it is a "myth". Both speakers — hav-ing "proved" their opposite points of view — ended their lectures on the theme of corpo-rate governance.

Corporate governance is a far cry from the most pressing issue identified in the mid-1970s - when the short-ter-mism debate was framed almost nebate was framed almost solely in terms of the City's reluctance to supply industry with enough capital for investment – but it is indicative of the growing importance which it is assuming in measurement divides. It ing in management circles. It also suggests that the latest version of the short-termism debate, having started as a slanging match about a year ago, is now beginning to focus on some issues of substance.

Williams, in the context of more communication between city and industry, said that one way of breaking down the barriers would be for compa-nies to appoint more independent directors. (Oxford Instru-ments has, in fact, a majority of independent directors.) "But

again," he said, "it is a two-way street; it is necessary if we are to make progress that greater openness in the board-room is matched by better informed responses from the financial world to the problems we confront together."

Sir James pointed out that good investor relations could go only some way to ameliorat-ing the conflict between indus-try and the City. He noted that Legal and General, the insurance company, of which he is chairman, had more than 500 meetings with companies last year, but there was a "chronic for investor involvement in management.

He suggested that many of the issues associated with short-termism could be settled in "properly constituted boardrooms". There, where this is a distinction between direction and executive management, management failure could be corrected without resorting to

a change of ownership.
Sir James said the law ought to be invoked. The role and number of independent directors should be specified; there should be legal requirements placed upon shareholders to next in the new factors. placed upon shareholders to participate in the nomination and election of directors. "Without changes in the legal framework within which the game is played, I foresee the players continuing to engage in a relatively fruitless debate," he said.

It is in the nature of debates, as with cards, to lead with one's best suit. But surely Sir James found too little fault with investment institutions.

with investment institutions. They have been singularly ineffective in operating as interested shareholders and acting to correct management failure. Although they may be the last to sell out, they seem to favour the takeover market for the punishment of poor

The sorry tale of Chloride, once Britain's premier battery maker, is one of almost culpable institutional neglect in the face of nearly 20 years of management failure. The company has not yet received a takeover bid; perhaps the institutions are waiting for one so they can vote with their feet.

LEGAL COLUMN

acks cla A look at lawyers who stray from the straight and narrow

🕆 🚐 🏂 By Robert Rice, Legal Correspondent

were causing so much concern in the legal profession that the Law Society decided to carry out some research into their background and circumstances to see if it could discover what causes otherwise honest pro-fessionals to stray from the straight and narrow. The results of that research have just been published. telecoms # What is a defaulting solici-

A defaulting solicitor is one A defaulting solicitor is one whose dishonesty results in a claim against the society's compensation fund. The compensation fund is a discretionary fund of the last resort and its purpose is to protect the public and the image of the legal profession. It handles claims resulting from the dishonesty of solicitors practising on their own (sole practitioon their own (sole practitio-

ners) and cases where all the partners of a law firm have been dishonest. In other cases of dishonesty - where for example, there is at least one innocent partner - claims are dealt with by the solicitors' indemnity fund. The Law Society's research deals only with cases considered by the compensation fund, because, somewhat surprisingly, there are no comparative statistics kept about solicitors' indemnity fund cases.

in 1937, the year chosen for the study, there were 47 defaulters – not a vast num-ber considering that there were per consutering that there were almost 50,000 practising solici-tors in England and Wales that year. Why should the society, and, indeed, the whole profes-sion, be so worried about those

The answer is partly because of the money involved. The dis-honesty of those 47 has so far cost the compensation fund cost the compensation thing
f4m, with a further £2m in
claims outstanding. The fund
is financed by the profession,
so the sums have hit individual
practitioners where it hurts.

The other reason is that although there are only a few such cases each year they tend to be the ones that attract the most publicity and therefore do nothing to improve the public image of the profession as a Of the 47 defaulters, only one

was female - although, inter-

estingly, she was responsible for the biggest single claim

against the fund - £893,814.

nic-minority origin. three fifths of them had been practising for between 10 and 20 years. The overwhelming majority - 41 - were sole practitioners. All the remaining six were senior partners in firms with two partners each. The length of time defaulters had spent with their firms

before they unlawfully with-drew clients' money varied considerably. Six had worked for their firm for more than 10 years, 11 between five and 10 years, 14 for between two and five years, 10 for between six months and two years and two for less than six months.

Those statistics, when combined with the number of years in practice, suggest that those who have been admitted for between 10 and 20 years but who have not stayed in the same firm are the ones most likely to give rise to claims against the fund.

Of the 41 sole practitioners, 10 had set up their practices as a new business, four had bought it as an established business, seven had set up on their own after a partner left or died, and four after they had been asked to leave by the partners of their previous firm.
There were two sets of figures recorded on the amount of each default: the figure described as the "minimum cash shortage", which had been discovered by investigating accountants put in by the case of the cas society to examine the society to examine the accounts of a suspect solicitor; and, second, the figure paid out by the compensation fund to cover the losses of the dishonest solicitor's clients.

Although in the 1987 cases there appeared to be some relationship between the two sets of figures, they were far from identical. One solicitor with an initial minimum cash shortage of less than £500 eventually

cost the fund £200,000.

The amount of default varied significantly. The conduct of 15 solicitors resulted in payments of less than £2,000 by the fund. Four cost the fund between \$2,000 and £10,000. Eight were responsible for payments of \$10,000 to \$50,000, 13 feil within the £50,000-£200,000 category and seven were responsible for payments of more than

In 31 cases, payments were made by the fund to individu-

IN 1989 "defaulting solicitors" Only three of them were of eth- als, in 10 cases to banks or April 1989, 12 of them had not cases to other bodies such as

companies. Twenty-eight defaulters appropriated clients' money entrusted to them in the course of mortgage and prop-erty transactions. Two appro-priated money connected with estate management. In the remaining 17 cases, the area of the solicitor's work in which the dishonest appropriation of money occurred was not identi-

At least 14 of the solicitors had been investigated by the police in connection with their default and other activities; 10 of them had been found to be

There are only a very few truly bad pennies; the majority just need help

involved in organised fraud. Three of those 10 were involved in police investigations for working for dishonest

The evidence suggests that more than three fifths of the defaulting solicitors had diffi-culties in their personal lives about the time they got into trouble. Five were in poor health either because of an neath either because of a heart condition. Seven had serious family worries, such as the death of a wife or child or a separation. One was an addicted gambler and three were alcoholics. Thirteen were receiving treatment for stress or depression. Two had

attempted suicide.
In addition to those personal difficulties, many of them also appeared to have work or financial worries. Fifteen solicitors were badly overworked or had taken on more than they could effectively cope with at the time and three in four of them had financial troubles either with their businesses or

What action was taken against those people?

After they had been found out, they were asked to appear before the solicitors' disciplinary tribunal. In addition, at least 10 of them were prosecuted in the criminal courts. By the time the society's

nal; either the hearing had not yet been arranged, or the defaulter had already been con-victed and jailed, or had left

the country.

Of the 35 who had appeared before the tribunal 10 were suspended from practice for a spell, six were fined or reprimanded and 19 were struck

As the facts and figures are likely to vary quite considera-bly from year to year, probably not many lessons can be learned from this sorry tale.
Still, the high percentage of sole practitioners among defaulters each year (46 out of the 49 defaulters in 1988 were sole practitioners) suggests that the society is right to be concerned about that group of

It is not that there are vast numbers of sole practitioners out there who are inherently dishonest, but that there is a sizeable number who for one reason or another get in over

Some, perhaps because of increasing competition and financial worries, will take on more work than they can handle. Others, while clearly com-petent lawyers, are simply not capable of running a business. Some may make the mistake of believing that they are only borrowing clients' money to see them over a temporary cash flow shortage or to reduce their overdraft at the bank. There are only a very few truly bad pennies. The majority sim-

ply need help.

Most defaulters have a history of filing their annual accounts late. The closer attention now pald by the society to such solicitors should enable those solicitors who are getting earlier. Help can then be offered and, one hopes, the damage limited.

This may be a costly exercise for the society, but if ultimately it reduces the number of defaulters and reduces the burden on the compensation fund, then it is a price the whole profession should be willing to pay. Default by Solicitors, by Eleni

Skordaki and Carole Willis. The Law Society Research and Policy Planning Unit. Law Soci-ety Shop, 227 The Strand, Lon-don WC2, E10. research was carried out in

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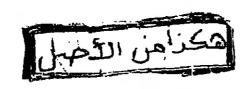
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Markets on interest rate alert

London's financial markets will be on interest rate alert this week in the hope that a series of inflation indicators will point the way to a cut in bank base rates from 14 per

Expectations were raised last week when Prime Minister John Major told Parliament that there would be a sustained fall in British rates once inflation came down.

But it is uncertain whether today's UK producer price figures for January, December's average earnings figures on Thursday and Friday's release of the retail prices index for January will provide sufficient evidence of disinflation to encourage the authorities to ease monetary conditions.

The position of sterling the weakest currency in the European Monetary System is one handicap. Another is the lack of clear evidence that wage inflation is easing in Britain. The consensus of analysts forecasts compiled by MMS international, the finanearch company, points to a 9.75 per cent annual increase in average earnings in December - unchanged from November's rate.

Although the annual rate retail price inflation should fall sharply later from April onwards, the January figures are expected to show only a modest drop in to 9 per cent

1990 from 9.3 per cent in December. Labour market data on Thursday will contain more bleak news of rising unemploy-ment and falling vacancies in January. On the same day, the Central Statistical Office will produce industrial production.

Percentage change on year earlier

Also on Thursday, the Bank of England publishes its latest quarterly bulletin. The February issue is always scrutinised ely for insights into what the Bank may have advised the Chancellor to do in his March

igures for December. Together, these will leave

the government in no doubt as to the serious nature of the

In the US, the expected retail sales and industrial production

figures for January will add to evidence of a serious recession. By contrast, German current account figures and machinery orders in Japan should point to continued buoyancy in these two economies.

Events and statistics, with median market forecasts from MMS international in brackets. include:

Today: Switzerland, Group of 10 central bankers hold regular monthly meeting in Basle. UK, January producer input prices (down 0.5 per cent on month, 2.2 per cent on year), producer output prices (up 0.5 per cent on month, 5.6 per cent on year). Canada, Motor vehicle sales, department store sales and new housing price index for December.

Tomorrow: US. Mr Michael Boskin, chairman of Council of Economic Advisers, testifies before Joint Economic Completions. Japan, December machinery orders. Switzerland, EC central bank governors meet in Basle.

Wednesday: US, January retail sales (down 1.2 per cent), sales ex-autos (down 0.4 per cent). Japan, January customs cleared trade surplus (\$1.9bn). Australia, fourth quarter con-sumer price index (up 1.7 per cent on quarter, annual 7.1 per

Thursday: UK, January unemployment (up 70,000),

vacancies (down 10,000), December average earnings (up 9.75 per cent), unit labour costs (3 month average up 10.9 per cent), manufacturing output (down 0.5 per cent), industrial production (down 0.6 per cent). Bank of England publishes quarterly bulletin. Germany, regular Bundesbank council neeting, US, January money supply, December business inventories (down 0.5 per cent). Australia. January employment (down 30,000), unemployment (8.35 per cent), December retail trade (up 0.3 per cent). Germany, December trade balance (DM5bn surplus), current account (DM3.3bn surplus).

prices index (up 0.3 per cent on month, 9 per cent on year). US, January producer prices index (up 0.1 per cent), PPI ex food and energy (up 0.2 per cent), December merchandise trade balance (\$8.5hn deficit). January industrial production (down 0.6 per cent), December capacity utilisation (79.9 per cent). Canada, December trade balance, unfilled orders (down 1 per cent), inventories to ship-

(up 0.1 per cent), final cost of living (up 0.7 per cent on month, 2.9 per cent on year).

Heathrow Express Railways

debates on "The crisis in tarming" and "The crisis in

Lords: Motions for approval

Motion on the Food Safety

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the increasing proportion of

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Scottish Development Agency.

a: Private members'

Industry - subject, British

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Steel. Revenscraig and

Civdesdale, Witness

and Arthur D Little,

(Room 15, 10.30am).

Contact: Chris Kohut. Century

Communications, 071-244 8884.

Fiscal Strategies for Japanese

A one-day seminar to discuss mx

strategies for Japanese compan

operating in the UK. Cavendish

Hotel, London. Enquiries: Anne

McClean, Management Forum Ltd.

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Research Institute, Chatham

Royal Institute of International

House, London, Enquiries RIIA

Conferences: Tel: 071-930 2233;

Companies in the UK.

MARCH 20

Tel: 0483 57099.

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Fax: 071-839 3593

MARCH 21-22

ESOP's, Share Schemes and

Maximising Value. The

or Clare Lower at Busines

search International

Economic and Monetary

Union: Implications For

Civic Centre, Newcastle Upon

Tyne, Speakers from Assoc. for

Monetary Union of Europe, EC

Commission, NIESR, Henley

Centre, CBI, £125 + VAT.

Contact: Signpost Europe

Tel: 071 637 4383

MARCH 22

Regional Britain.

Corporate PEPs - Evaluating and

Kensington Palace Hotel, London

W8. Contact: Louise Warde Hunter

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Reorganisation Order

on Farm Grant Schemes and

Bill (Room 5, 10.30am).

Thursday

PARLIAMENTARY DIARY

Today Natural Heritage (Scotland) Bill, second

Tomorrow Commons: British Technology Group bill, second reading. Namibia Bill, committee and remaining stages Opposed private business from 7pm.

Lords: New Roads and Street Works Bill, third reading. Debate on the economy. Select committee: Transport - subject, electrification of Midland main line. Witne Midland main line consortium. and British Rail (Room 17,

Heathrow Express Railways Bill (Room 5, 11am) Wednesday
Commons: Debate on the Autumn Statement Debate on Revenue Support

Grant Order for Scotland. Lords: Debate on the National

Question to government on music teaching in schools. Select committees: Foreign Select committees: Foreign Affairs - subject, the Guit crisis. Witnesses: Mr Ahmad Khalidi, editor, Strategic Review: Professor Trevor Taylor, Royal Institute of International Atlairs (Room 6, 10.30am). Parliamentary Commissioner

for Administration - subject. reports for 1989-90. Witnesses: North East Thames Regional Health Authority and the Medical Protection Society (Room 19. 10.45am). Trade and Industry - subject

takeovers and mergers. Witnesses: Professor John Kay and Professor Julian Franks (Room 15, 10.45am) Energy - aubject, clean coal technology and the coal market after 1993. Witness: Mr Walter Patterson (Room 8, 11am).

Education and Science subject, sport in schools. Witnesses: Mr Garth Crooks Ms Sharon Davles, Ms Kim Haggar, Mr Jeoff Thompson and Mr Roger Uttley (Room 6, 4.15pm) Employment - subject, future job prospects. Witness: TUC

Room 20 4.15pm) Health: subject, public spending. Witnesses: National Association of Health Authorities and Trusts (Room 15, 4.15 pm) Home Affairs - subject, Levy on horseracing. Witnesses: Jockey Club; Horse Racing

4.150m). Armed Forces Bill (Room 21, 5.10pm) Committee on Opposed Bill:

Advisory Council (Room 17,

Results due

The first flurry of big results come this week as the City gears up for its heavy season of year-end reports.

UK COMPANIES

British Airways announces its third quarter results tomor-row will take place against a background of deep gloom of war, faltering traffic and rising costs. For the third quarter a small loss is expected. Bets are off for the fourth quarter and

into the coming year. British Telecom's cost-cutting efforts will have played an important role in the thirdquarter results, due out on Thursday. A pre-tax profit of about £770m for the three months to September 30 is expected to be added to the

ments ratio (1.56:1)

During the week: Germany,
January wholesale prices (up
0.6 per cent), producer prices

Peter Norman

Aldermanbury Sq., EC.,

w TODAY British Telecom. 5.25p Citicorp 25cts
Halitax Building Society Fits.
Rate Loan Notes 1994 \$179.95 Haims 0.92p Harland Simon 2p MS intl. 1p Natl. & Provincial Building Society Fitg. Rate Notes 1999 1360.55

Norcros 3.5p Royal Bank of Scotland Rate Notes 2005 £179.47 STC 10p terson Elects. 5.4p Syttone 3p Tongaet-Hulett 23cts

ETOMORROW
Avon Rubber 11.5p
Deventsh (JA) 4.25p
Fleming Intl. High Inc. Inv.
Trust 1p
Lasrmonth & Burchett 0.4p
Micrelec 1.35p
Teaco Capital 9% Conv. Cap.
Bonds 2005 (Reg) 1282.50
Do. 9% Conv. Cap. Bonds 2005
1282.50

interim total of £1.5bm. British Petroleum will also report its fourth quarter and full-year earnings on Thurs-

day. The company reports two sets of figures, one which includes revenue from gains and losses made on oil stocks and one that does not. BP will have made a loss on stocks in the last quarter because the oil price fell dur-

ing the period. But its earnings reported on a replacement cost basis which eliminates the stock loss should show a substantial rise. This is because it is now much cheaper for the company to

buy its oil One analyst's estimate puts

WEDNESDAY

FEBRUARY 13 COMPANY MEETINGS EFG, The Caledonian Club,

General Consolidated Inv.

COMPANY MEETINGS Guinnese Mahon Hidge., Bakere Hali, 9, Harp Lane,

Green Property Kleinwort Oversess Inv.

9. Halkin St., SW., 11.00 Kynoch (G & G), Beaufort House, 15, St. Botolph St., EC., 12.30

BOARD MEETINGS:

Cestie Cain inv.

THURSDAY

FEBRUARY 14

BP's income up over 40 per cent at \$500m for the final quarter. But a weak start to the year will subdue the full year's figure which has been ecast to drop from £1.36hn

to £1.25bm. First quarter figures due from Hanson on Wednesday are expected to set the tone for the year by showing a small increase on the 2225m pre-tax profit reported last time. A rise to perhaps 2235m is forecast, although the figures may be restated to reflect the conver-

Dalgety, the food and agribusiness group which owns Spitlers, Kattomest and Golden

sion last year of Hanson's loan

EC. 12.00

WC., 11.00

1.57p Serminater 3.475p

Midlands Radio, Hilton National Hotel, East

Midlands Airport, Derby

North American Gas Inv.

7.5 p Forminater 3.475p GMAC Australia Finance 15.25% Notes 1963 7.625pc Gates Robber 5% Cum. Pri.

Stock 3.5p Do. 5% Cum, 2nd Prf. Stock

eu, Lockingto Mands, 12,00

Wonder, is expected to report interim pre-tax profits of about £52m on Monday, compared with the £57m it achieved in the first half of 1989-90.

Amstrad is expected to announce pre-tax profits of £40m for the half-year to 31 December 1990, compared to £30.1m for the last six months of 1989. Mr Alan Sugar. Amstrad's chairman, has designated 1990/91 as ."the year to make money" after sharp falls in pre-tax profits in each of the

preceding two years. Reuters, which announces results for the year to December tomorrow, has already made its own forecast of pretax profits at £320m.

Anglo & Overseas Trust P & P

Photo-Me Intl.

FRIDAY

UK COMPANIES

ETODAY
COMPANY MEETINGS:
Avon Rubber, Melksham
House, Melksham,
Witshire, 2.30
McCarthy & Stone,
Windrush Court, 67, St. Mary's Mead, With Oxfordshire, 12.00 BOARD MEETINGS:

Dalgety GT Japen Inv. Trust Finals: Berkeley Govett European Assets Trust

TOMORROW COMPANY MEETINGS Baggeridge Brick, Plough & Harrow Hotel, Hagley Rd., Birmingham, 12.00 Devenish (JA), The

DIVIDEND & INTEREST PAYMENTS

12.00

11.30

Amstrad Bailey (CH)

Trust Finals:

Budgens Courtney Pope Dudley Jenkins Fleming Overse

Dicide (James)

Hardys & Hansons.

burge Holdings, The

General Council Of British Snipping, 30-32, St. Mary Axe, EC., 11.30 BOARD MEETINGS:

Tunstall 3p United Drug 1R4p M WEDNESDAY FEBRUARY 13 FEBRUARY 13 87P 2.95p Baggeridge Brick 2.975p Glibbon Lyone 2p Midland Bank Und. Fitg. Rate Con. Notes (Series 3)

> III THURSDAY Bess 25.4p Booth Indust British Telec 1993 8.875pc

4pc
Goode Durrant 2.15p
Humar Saphir 1.35p
Netional Westmirzster Bank
Primary Capital FRN's (Series
B) \$418.47

State Bank Of New South Wales 10 Year Edendible Fitg. Rate Notes \$418.47

Trust

Abbott Laboratories 21cts Acorn lov. Trust 1p Anderson Group 8% Uns. Loan Stock 88/91 4pc Loan Stock 85/91 4pc
Anglo American Inv. Trust 6%
Cum. Prt. Scts
Stritannia Building Society Fitg.
Rate Notes 1995 235.05
Spown & Tawes 2.85p
Burton Sp
CH Industrials 0.3p
CHandastrials 0.3p
Chandastrial

3.5p General Electric Credit International 11% Gtd. Hotes 1994 5.5pc Graster London Council 6-1, % Stock 90/92 3.375pc Housing Finance Agency 8-1, % Stock 20/98 4.375pc M & G Gold & General Fund M A G Schol & General Fund inc. 0.39 M & G Second General Trust-Fund inc. 21.62p Mersh & McLennan 65cts Midland Bank Subord. Fits. Artis Notes 2001 £176.81 Methonal Meetminater Bank Netional Westminster Bank Und. Var. Rate Notes 2362,38 Hove Corps of Alberts 13cts Pacificorp 36cts Pail Corp 11cts Perpetual 1.7p

FEBRUARY 15 RMT, 17, Token House COMPANY MEETINGS Yard, EC., 10.00 Perpetual, Phytilis Court, Mariow Road, Henley-on-Thamas, Oxfordshire, 12.15 Radio Clyde, Clydebank BL Mary's Church, Kidderminster, Worcestershire, 12.00 tern Selec Honourable Artiller Business Park, Clydebank Company, Armoury House, City Road, EC., 12.00 BOARD MEETINGS: land. New Connaughi BOARD MEETINGS: GT Venture inv.

Fairway (London) Company meetings are

annual general meetings unless otherwise stated.

Brewerles 5.1p .

Scottleh Inv. Trust 2.65p 73 % 1st Mtg. Deb. Stock 85 Do. 10¹4 % 1st king. Deb. Stock 2016 5.125pc Scottish & Newcestie

Seers 71 % Urts. Lour Stock

92/97 3.525pc . Sterling Industries 1.5p T&B Gitt Fund Prg. Red. Prl. 2.75p Telefonica De Espera 25ptae Trafelgar House 9.8p.
Trinity Int., Hidgs. 514 Can. Pri. Stock 1.75p Uberior Invs. 14% % Subord. Ged. Notes 2000 7.4575pc Wells Fargo Fitz, Rate Sub.

> E SATURDAY . TROUGHY 15 Treesury 212 % Index-Linked Stock 2013 £1.7764

kitchens. Special needs facili-

iotherapy area, medical rooms and enhanced toilet facilities.

As part of the scheme, Glee

son will build an adjacent

three-bedroomed caretaker's

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ties comprise a hydrotherapy

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FEBRUARY 13 & 14

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SMART CARD '91 Conf/Exh Novotel, Hammersmith, 50 experts take part in this 3 day internation conference examining smart card applications in business, medicine, enking, retailing, transport, leisure and local govt. For further info contact: Agestream Ltd. Tel: 0733 60535, Fax: 0733 345522

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IP WEEK 1991 **FINANCING ENERGY** PROJECTS. Institute of Petroleum. London W1. Contact: Susan Ashton, institute of Petroleum. Tel: 071 636 1004

LONDON

European Insurance Forum Hotel InterContinental, London Enquiries: Financial Times Conference Organisas Tel: 071-925 2323 Fax: 071-925 2125

Understanding US Financial Statements. The Londoner Hotel, Welbeck St. US Financial Statem & Reporting, US GAAP, FASB's. SEC Reporting, Analysis, Valuation & Measurement, IASC Accounting Standards, Contact: The American Tax Institute. Tel: 071 935 7502. Fax: 071 935 6951.

LONDON

FEBRUARY 19

IP WEEK 1991. OIL PRICE INFORMATION. Institute of Petroleum, London W1 Contact: Jean Etherton, Institute of Permieum Tel: 071-636 1004

FEBRUARY 19

Japanese Inward Investment in the United Kingdom, Conference at Hyde Park Hotel, London SW1. Speakers include Edward Leigh MP, Peter Walker MP, reps from EC, CBI, Management Consultants Ltd. Tel: 0483 740730, Fax: 0483 740727.

LONDON

FEBRUARY 20-23 HILIGHT CONFERENCE AND

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Exhibition enquiries: 071-288 6479

FEBRUARY 21 THE MANAGEMENT OF CHANGE CONFERENCE

BAFTA Conference Centre, London W1. Speaking on this key management issue are BP, GPT, BHS and Richard Pascale, author of Managing on the Edge'. Sponse by Apple Computer UK Ltd., Enquiries: The Event Organis: Company. Tel: 071-228 8034, Fax: 071-924 1790.

LONDON **FEBRUARY 26 & 27**

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LONDON FEBRUARY 28 -

MARCH 1

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LONDON

Fax: 071 925 2125 LONDON

CONFERENCES

MARCH 5-7 SEMICON EUROPA Europe's leading amoust international trade show for equipment and materials suppliers to the semiconductor industry. Contact SEMI in London: Ann Cochrane, Tel: 071-240 4905. Fax: 071-497 8728; in Brussels: Pnul Davis, Tel: 32(2) 736 3058, Fax: 32(2) 734 06 22,

LONDON

MARCH 6 & 7

The European Water Industry Hotel InterContinental, Lond Enquiries: Financial Times Conference Organisation Fax: 071-925 2125

LONDON

LONDON MARCH 7-8 Global Warming: The Debate The essential briefing on global warming for decision-makers and advisers. A forum which gives you the opportunity to contribute to the environmental agenda in the 90's.

Contact: Elaine Hendry. Tel: 071 236 4080 MARCH 11 Survive! Computer Fraud The Disaster Recovery Group.

Conference Cumberland Hotel. One day conference from Survive! covering the growth of fraud, the key threats, insurance, prevention, investigation and what remedies there are if fraud is detected. Contact: Brendan Kelly. Tel: 081-871 2546

Fax: 081-871 3866 LONDON

MARCH 11-12

Conditions For levestment in Central and Eastern Europe. Britannic Tower, Moor Lane. London ECZY 9BU Contact: ICC United Kingdom Tel: 071-823 2811 Fax: 071-235 5447

LONDON

MARCH 12 & 13

Europe Hotel InterContinental, London Enquiries: Financial Times Conference Organisation Tel: 071-925 2323 Fax: 071-925 2125

MARCH 27 CLIMATE CHANGED?

CBI/DEVELIN & PARTNERS CONFERENCE Contact: Bernadette Dunning CBI Conferences, Tel: 071-379 7400, Fax: 071-497 3646

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APRIL 18 MARCH 18 CHANGING JOBS IN A RECESSION RETAIL Institute of Directors, London, Expert

Speakers include WH Smith, speakers on: Shortcuts to the Shortlist, The Executive CV, Mastering the Interview, Understanding Recruiters, Headhunting and Hardtimes, Effective Networking, What the Employer Wants. Chowings, Management Horizons 081-560 9393.

APRIL 21-23 ELECTRONIC RETAIL INDUSTRY Annual Conference, Imperial Hotel, Torquay, Hosted by RETRA (Radio Electrical and Television Remilers' Assoc.) & HDTV Technology; European Competition; Rental's Future;

MAY 9-10 Know Your Competitors -Competitor Intelligence & Analysis Café Royal, London. Contact: Patricia Donnard. **EMP Consultants.** Tel: 071-487 5665

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PSI International Payment Systems Symposium. Payment & rewards through marketing and technology. Contact PSI, 3030 N. Rocky Point Dr., Tampa, FL, USA 33607. Tel: 813 287 2774 Fax: 813 286 7377 or 281 0827

APRIL 7-19 COMPETING GLOBALLY - A VIEW FROM JAPAN. An atensive 2 week review, in Japan 5050, Pax 071-724 7875

MARCH 14-15

GENEVA

Pri. a rousep Ega 0.5p Ensor Hotea. 1.25p Pahguard & Rosaliara Railways & Herbours 3¹2 % Gtd. Pri. Stock 1.225p Flexello Castors & Wheeta CONSTRUCTION CONTRACTS

Newham following the fire

which destroyed the specialist Elizabeth Fry School last year.

The single-storey school will

cover 2,650 sq metres and have

eight junior and six infant

dassrooms - or home bases as

Multi-purpose school for **London Docklands**

LONDON Dockiends is to have a new primary school with purpose-designed facilities for the area, the school will kitchens. Special needs facilities comprise a hydrotherapy pose-designed facilities for capped children from all over pool four metres square, physhysically handicapped chil-ren. M.J. GLEKSON GROUP

has the £3.9m contract. To be built at North Beckton, for Newham Borough Council the two-form-entry school will provide 420 places for infant and junior pupils plus 60 for nursery-age chil-dren. Work has started for completion in July 1992.

Although intended primarily

£25m orders

Boot & Sons

> HENRY BOOT & SONS, worth over £25m. Work has started on the £7.4m reconstruction of The Athenaeum Building in Glas-

> the city centre. These two original facades are being retained, while the interior is demolished and reconstructed for commercial use. Completion is scheduled for November.

third airport at Stansted requires uprating by Thames Water Utilities of the sewage

they are known - and two nurs this to be a community school ery play areas. There will also be group, general-purpose, and with the covered courtyard hali, general purpose rooms quiet rooms, a hall, covered and dining area available to courtyard, dining area and local people for evening events.

for Henry

Sheffield, has won contracts

Formerly the College of Music and Drama, the building fronts on to West Nile Street and Nelson Mandels Place in

Other contracts include: construction of of railtrack foundations at the BR North Pole depot in London (£3.4m); ● 2 hostel and single person housing is to be built for the Salvation Army in East Camp-bell Street, Glasgow (£2.4m); transfer sewer for Elsecar and Wombwell sewage treat-ment works in Yorkshire plus 4.5 km of gravity sewers (£1m); • a BMW vehicle distribution centre at Doncaster. * * *

RAPID expansion of London's

treatment works at Bishops ENVIRONMENTAL CON-STRUCTION has a £776,000 contract for the design and construction in 48 weeks of a new sewage sludge digestion complex at the works, to cope with some eight million pas-sengers a year by 1996. together with the needs of housing developments around

Ryder home restoration

RATTEE AND KETT, a Mowlem company, has won contracts worth over £48m in The largest is a £2.4m restoration and building programme at the Old Palace, Ely, for the

Sue Ryder Foundation. Work has started, and involves refurbishment, reroofing and conversion of the 15th century, Grade II listed building into hospital accommodation, mechanical and electrical installations, and the insertion of three new lifts. Phase two is due to start in March 1992, involving a single-storey exten sion to the old building, with

Other orders include a fim aboratory building for Cambridge University, to be used

for research into superconduc-tivity. Work will be complete

also refurbishing the Medical Research Council's reception area and laboratories at Addenbrookes Hospital (£620,000). In Ely, Rattee and Kett has started work on the fourth phase of a £4m restoration con-tract at the Cathedral This phase centres round the Octa-

gon, and includes releading the

Channel Tunnel terminal

quarry products division - Tarmac Topmix and Tarmac Road-stone-Southern - have won contracts at the Cheriton terminal of the Channel Tunnel. The largest, at about £15m, is for ready-mixed concrete from

The biggest order ever

awarded to the company, it

involves pouring some 300,000

TWO companies in TARMAC's

cu metres of concrete mostly for tunnels, bridges and platform areas. The Roadstone company has a £2.3m order for supplying and laying about 80,000 tonnes of material on roads and park-

ing areas in the terminal com-

FOUR contracts on the Isle of Wight, worth £10m, have been awarded to JOHN LELLIOTT GROUP.

Largest project is the £3.8m construction of an engineering design centre, with 4,000 sq metres of office space on two floors, for Siemens Plessey Radar, at Newport Road, Other orders include a 23.2m

Safeways supermarket in Sandown; a £2m factory extension for Westland Aerospace in East Cowes; and a £900,000 design and build first phase of offices for Medina Borough Council in Newport.

PAIRCLOUGH BUILDING bas won orders valued in excess of Largest of them - worth 49m is for the contruction of the Carlton Lanes shopping centre, new market hall and open mar-ket area in Castleford, West

W

Yorkshire.



Committee on opposed bill:

FEBRUARY 12-14

FEBRUARY 18

FEBRUARY 18 & 19

LONDON **FEBRUARY 18-19**

MARCH 4 The London Motor Conference Hotel InterContinental London **Enquiries: Financial Times** Conference Organisation Tel: 071 925 2323.

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To advertise in this section please telephone Mark Hall-Smith 071-873 3580

1 2 14 15 15 - Continued on Dage 21



Lutyens's model for "the finest Roman Catholic Church in Christendom", as it was (left). Now II is in urgent need of repair (right)

ARCHITECTURE

MAY 15

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TRACTS

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14 1 1 Care

Liverpool's lost cathedral.

Colin Amery extols the model of Lutyens's great unbuilt masterpiece

rchitectural history is not always told by completed buildings. is of the nature of archit development ideas grow through com-petitions and designs schemes that are not necessarily built. Historians to unbuilt projects because they contain the seeds if

they contain the seeds of that may been circumscribed in the reality of making a building. In Liverpool opportunity to unbuilt buildings in English tectural history. The Walker Art lery, now part of the National Museums and Calleries of Marraywide has readis. and Galleries of Merseyside, has on display the model of the Roman Catholic Cathedral of the Roman Catholic by Sir Edwin Lutyens. It been described so the greatest surviving architectural model in England next to Wren's St. Paul's. March there will be an unusual opportunity in the Royal Academy will, and the exhibition Sir Christopher and Making of St. Paul's, move great model from the crypt of the for closer examination in the context of the Ultra exhibition Alex Vivercelle the Wren exhibition. Alas, Liverpool's model is really in no fit state to travel as it is in need of substantial repairs.

I cannot think of a better cause for which to have an appeal because the sum needed is a modest one, £75,000, and the results of the conservation and

built. The great project was abanting and the extraordinary
conical cathedral built of a result of a restition in 1950. petition in 1959, was built on top of part

Lutyens's crypt.

Lutyens being cathedral's architect, he much his meeting with in Architshop of Liverpool, Dr Downey. In a little Lutyens wrote, "I went to Liverpool and arrived just before lunch.

Maitted, feeling and architects and states are a red birette on his head and a voluminous

After this promising The Arter hishop was to ask Lutyens to design not just a cathedral, but the greatest modern Roman Catholic Church in Christendom, second only to St. Peter's in Rome. When Lutyens walked on Brownlow Hill, to be the site of the great cathedral, he saw in his mind's eye the third of building he wanted to create. "A kind of building he wanted to create. "A sathering up of all that men can do, iffity roofs, have walls like precipices and round arch after round arch, it has the

experience, growth and intensity of knowledge, all caught up in one unity. It conquers the site upon which it

There M un doubt at all that in the this high and is realised.

It is most perceptive writers and critics on subject architecture,
John Summerson, has often written about the unbuilt cathedral. It for him and finest architectural quality — of outside and This in completely unlike Paul's, Wren has placed the beneath of dome which is not outside, Lutyens's dome soars upward then the lower parts of the building in a remarkable unity. Summerson's praise in remarkable: "The question whether is building world of architecture without actually being built curious one; but not in doubt. Lutyens's will survive as the latest and supreme attempt to to embrace Rome, Byzantium, the Romanesque Renaissance in one triumphant

This high praise is truly born out by the experience of seeing the mouth and studying the plans. It provides an intellectual and architectural experience that is hard to match. This greatest model of the 20th century was made by Thorp Modelmakers and it is also a tribute to their craftsmanship. It is 17 fact long and 13 fact high and has every detail of the exterior is carved. Twelve craftsmen worked on the model, which

was exhibited at the Royal Academy in 1934 and then toured around the coun-try to raise funds for the building of the cathedral, it ended its tour in the magnificent surroundings of St. George's Hall, Liverpool It has been displayed at the Liverpool University School of by Latholic Cathedral authorities until they presented it in the Walker Art Gallery. The restoration model suffered

severe from intruders as the the realise we yet really realise the artistic importance of the model. Architectural models of this scale and detail are very rare. There are some in Vatican, museum at Augsburg, and a museum ones in the RIBA collection. The impact of the newly made Paliadio villa models when they shown at the Hayward Gallery heatest unforgenishe and there is no best that the impact of his named Liverpool cathedral will an more memorable impression.

The walker Art Gallery is prepared continue to house the model safely or could find a resting place in Lutyens's

could find a resting place in Sacryt.

The appeal is being organised from Liverpool, and gifts the Liverpool, and gifts the Liverpool, Could be to NMGM-Lutyens' Model Appeal). At this time of need for tax efficient sponsorship, major sponsors can contact the development officer for information.

Les Pêcheurs de perles

OPERA-COMIQUE, MAIIS

After the impersonal unsatisfying believe of the Bastille, the relaxed Sundayafternoon intimacy wi the Opéra-Comique offered welcome and special pleasures. The latest arrival there is a new production of Les Pecheurs de perles, directed for the stage by Antoine Bourseiller, conducted by Patrick Fournil-lier in the is claimed as a restoration of the original 1863 version of the score, in Bizet's original orchestration.

These was deep and treachernon-specialist. since the 1863 version 🚾 🝱 vocal and autograph full score has disappeared. It is enough in jettison in later "improvements", of Godard's trio "O lumière sainte" Li the lim known; recovering the orchestration is trickier. The Welsh National Opera production in 1973 used an edition by Arthur Ham-mond that invoked the original vocal restore la proposition now Harris Lacombe tion, using as guide what seems me conductor's parin Bizet's own band, discovered in the of the Opéra-Comique last It Is the music of the third act that has been must signally

for who has heard Les of urs previously only in much larger house, immediacy and clarity of Ilia performance in the Opéra Comique startling, whatorchestration with ber-music intimacy. Even though the orchestral playing a little thread-bare the tempi deliberate, the heard word; the between the write glowed.

The only disappointment is the new production, the blameless links the t love and intrigue into a study in post-colonial guilt. In Bourseiller's staging and Oskar Gustin's abstract, maille designs, Ceylon is antiquity is transformed by implication into India under the Raj; from the moment curtain rises the High Priest Nourabad is onstage controlling the limit white, wears a plastripe suit and bowler hat, carries about a musicu golden briefcase. There doesn't seem to be much fishing going on – there isn't even much sign of the sea - but his interests in the local people are clearly intended in be economic and exploitative. It is in his interest to ensure the natives ill notbecome restless, hence his keenness for Lella to keep her vows.

Once the point has been grasped, its tendentious underlining becomes merely tedious. Neither mu Fournillier trust the music to hold the audience's attention for more than seconds, so there is a continual parade is spurious mimes; while Nadir and Zurga <u>launch um</u> au fond in temple saint", for instance, Lella wafts by in the background, making nonsense of her arrival en piroque (what boat?) I few moments later; stantly snake in and of the action, getting in the of the chorus and cluttering up

It is pity, the performances are all least decent,

even if there were no great voices in the cast I heard. Lella taken by the Korean soprano Jungwon Park, Ittle impassive and statuesque. which was not always appro-priate, but getting round her arias with efficient clarity. The remaining principals were Francophone and it showed. Patrick View creepy Noura-bad, have headed (perhaps the bowler kept him warm), was elegant of phrase if a little shallow of tone; the Nadir of Gérard Garino was impulsive and attractive enough im make one forgive his falsetto at the encore", Marcel Vanaud's Zurga boisterous, firm and passingly noble. But the sum than the parts, and one can away with much in that lovely thes tre that a larger house would mercilessly

Andrew Clements



Les Pécheurs de perles: Jungwon Park (Leila), Marcel Vanaud (Zurga) and Gérard Garino (Nadir)

The Gospels

repair of this amazing model will be lasting and the The Walker Art Gallery is brave to have launched the

The National Theatre of Brent III E Franco Zeffirelli III it. Alec McCowen did it. So why not the Glasgow Citz too? Still, my soul did not soar at the prospect of The Gospels in

I am a sucker for Parsifal and the Matthew Passion, but I do not think The Jesus story gains by being re-enacted onstage. I dread religious doctrine as theatrical fare and I loathe the idea of the world's best-known story being a vehicle for Great

Surprise. Gospels - adapted and directed by III Havergal - works well, is mix tradition and modernity, and lines more attention in in text than to its

This is the street-clothes take turns with many parts, never making to sharp switch with fully

realistic Thus Sandy Welch, example, will whole verse wand Zacharias unto the angel, Whereby shall I know this? for I am an old man, and my wife well stricken in years".

Jesus is the one role taken by more than one player indeed by all four men and two women, with the judicious effect of keeping him multi-faceted and changeful. It is Welch, however, who

He, Anne Myatt and

delivering the entire Sermon on Mount and making

it mettel accordanced but

Tristram Wymark succeed best in putting over the landler acting spontaneity and of Blue Peter. There are a few

mary's flight, a shower of green fronds for Palm Sunday. A large map I Israel fills on back wall, and fine of lighting - as when, for the Transfiguration, bright will light turns them into silhouettes. Background sound wied occasionally, though it often indistinct.

risk taken by the production, for it's the authorised version, no less, or King James Bible. It

excellently. The actors it spontaneity, the incantatory deliberation usually for from the good book.

The language, of must is a continual plant whether the quaint lines such as "they were astonished with a great autonishment" or III rich supply dimagery - the voice crying in III wilderness, III lamb of God, the light of the world, III sowing of III seed,

Than are purist objections I could raise. Its after to make to distinguish one gospel man another.

Couldn't me set the four against each other for contrast, like the three tales in Rashomon? There are

- Lazarus, Lar and Martha, for example However, have are many Part one ends the Sermon on the Mount; part two 500n sermon se speech about "man's hall be those of the own household". Part one begins, by the way, with the simple sublimity if "in the beginning

full story is over, part two ends by repeating that same There is important omission. Even I, a non-believer, should have liked to have heard that great line "Lord, I believe - help thou my unbelief."

was no word" and, when the

Young Writers' Festival

THEATRE UPSTAIRS, ROYAL COURT derivative of description drame:

It is hard to know how much Sally Suspected by Mary Ward and Jennie Langford owes to the guidance on rewriting Max Stafford-Clark, the entirely already at the Havel Court. It certainly owes something to an angular cast, but I doubt I anyone would guess that the authors are aged

Sally's Suspected is in first of a triple in currently showing at the Royal Court's Theatre Upstairs as part of the Young Writers' Festival sponsored by Marks & Spencer. I am tempted to say that it is also the best. It has imagination and freshness. A young girl, played by Cecilia Noble, mas away in home the house is burgled. with a pantomime horse and a potential lover. All is well in "Lord, I believe – help ou my unbelief."

Alastair Macaulay

it scores in not seeming

The girl goes briefly to heaven large "G" in his iv to jacket.
Paul Tucker's in to Days
are In Again, the second in
bill, I from a feeling we be seen it all before. Here is discontented youth in complaining about being bored. Perhaps result of the economic boom late 15 to it is not unemployment nor shortage of money that depress them, but the harmonic of their jobs and the harmonic opportunities for further advance in the city. Here is a sign that the theatre can adapt to the times. her access, but us play lacks imagination. Tucker is 19

it has humour, not violence.

A Pig in a Poke by the 25-year-old Julia Everton is an altogether more ambitious piece that be up half the performance. It is, in part, gruesome, but is not be the performance of the genusly so. Anyone 🚾 🖿 teenage children nowadays have noted growing what this play about. The father works in slaughter house, but insists there is very nice product at the end of the day". A half-human, halfpig emerges from the fridge. The teenage daughter is beautifully played by Moya Brady, who in the first piece is no more than the front end of the borse. All the performances are the Royal Court and Marks and Spencer too highly for keeping the festival going. The food in A Poke arrives in St bag.

afterwards does it wander off.

Malcolm Rutherford home with his parents; only

INTERNATIONAL TODAY'S EVENTS

■ AMSTERDAM

Concertgebouw 20,15 Ken-Ichiro Kobayashi Netherlands Philharmonic number in with Jean-Yves Thibaudet in Ravel's Plane Concerto in G. Tomorrow: by Olaf Baer (718345)

BERLIN

Staatsoper unter den Linden 20.00 Vogler Quartet plays string quartets Bartok, Mozart and Verdi. Tomorrow: Claus Peter Flor conducts Der Freischütz, with Magdalena Hajossyova M Agathe and Reiner Goldberg as Mr. Fri: Faur Schreier - Le Le III Figaro (2004 700) he Oper Zill Madama **Butterfly. Tomorrow: Gunter** Kramer's new production of Die Entführung aus an Jenel (3410

Deutsches Theater Kammerspiele 19,30 John Gabriel Borkman (2871 226) Schiller Theater Werkstatt 20.00 Macbeth (3195 236)

Orchestra Ware Marin Lamani Fri: Erkel's Bank Ban Pre-booking Philharmonic booking Vorosmarty 1

■ LONDON

DANCE Covent Garden 19.30 Triple bill including Kenneth MacMillan's new ballet Winter Dreams, music MUSIC

Kong evening: a number: be outstanding young will born in China and Hong Kong, accompanied by London Husser Players. Tomorrow: Bryden Thomson conducts London Rakhmaninov (928 8800) Queen Elizabeth Hail 19.45 Dinstinguished British soloists and chamber musicians take part in Hospital. Tomorrow: London Chamber Orchestra plays music

BUDAPEST

State Opera W. Rico Lecul Symphony C. III all play music by Lac. Further play music by Lac. Further play music by Lac. Tomorrow: Lac. 1 programme with the Ferenc Liszt
Orchestra
Music History

Tchalkovsky, with Anthony
Dowell, and
Bussell, Fri. Wed and
Thurs: Manon (240 1086) Royal Family Half 1941 Hong

Philharmonic in Walton, Elgar and a gala concert in 👪 of 🗷 George's

Eigar, Marie Vaughan Williams (928 8800) Barbican Centre 19.45 a symphonic programme
the Budapest Philharmonic Phillip Moll. Wed: Words Alls Un English Chamber Crimman (638 EU) demy of Music 11 11 Hungarian THEATRE This was a short include The King and I starring Manual Hampshire (Sadier's Wells), Butler has by Ing Column (Wyndham's), Thirman Macdonald's new play All Things
(Royal Court), The
Homecoming
Hall (Comedy), Anouilh's The Szokolay, planist Orsolya Szokolay (Garrick), Durrenmatt's The Via (National) ME Christopher Hampton's play Chameleon (National). Phone Theatreline: Plays 0836

0836 430961 Thrillers 430962

MILAN Teatro alia Scala 20.00 Alban Berg Quartet plays string quartets by Mozart and Sat: del West, with Lan Zampieri Minnie.Fri: new production 🜃 Cherubini's Lodolska, conducted Riccardo Muti and staged by Luca Ronconi (1200 3744)

0836 430960

■ MUNICH

Steatsoper 11.10 Care evening with Sylvie Guillem dancing Bolero, Evelyn Hart MI Dinko Bogdanovic in Jiri Kyllan's Nuages, Eugene Fleming's tap-dance group from New York and mail guests, together with water and

ensemble # Buruntun Statu Ballet. Repeated tomorrow (221316) Bernhard's Theatermacher Pringrepententheater 10 31 minutes

Der gute Manich von Sezuan (225754)

■ NEW YORK MUSIC

Carnegle Hall 20.00 Marian Rostropovich National Symphony Design Washington Hakan Hagegard, 💵 Tchaikovsky's Symphony (247 7800)

Metropolitan Opera 🔀 🔄 📗 Dunn Luciano Pavarotti in Luisa Miller controls by Nello Santi, also Fri. Tomorrow: Fidelio. Wed and Sat: La boher with Placido Domingo 💵 🏧 🖼 THEATRE

This week's include Falsettoland, William Finn's musical teaturing a Bar Milliwin the hospital num of a man dying (Lucille Lortel), Assassins. Stephen Sondheim's new musical Playwrights Horizons), Shogun: Ten Musical, which Indian an earthquake among a string in spectacular - (Marquis) and Degrees N Separation, play by John Lincoln Center). Ticketron (239 6200) answers inquiries and

■ PARIS

MUSIC Centre Georges Pompidou 20.30 Jukka-Pekka Eurahii conducts Ensemble InterContemporain in

Stravinsky's Dumbarton Oaks, Ligeti's Cello Darren (with Pierre Strauch), Francis **■ ROTTERDAM** Concerto for passings and strings

(with Final Gallois) and the world premiere of ■ ■ Gill Magnus Lindberg. Man Wan (4260 1437) Opéra Bastille Production d'Un re in ascolto, with Conald Mointyre, Graham Eller WWW (4001 1616)

TMP-Châtelet III John Alleis Conducts Groupe The III Fire Land Schmitt, Debussy | | | | | | | | (402 2840)

Comedie Française Figaro, and Thurs are Sun.
Tomorrow and Fri: □ Manuel La Manuel imaginaire (4366

Théâtre des Bouttes du Nord Tempest. Runs till March 2 (400)

■ PRAGUE

This was include Rigoletto at the Smetana Theatre (tomorrow); ■ concert by Prague Symphony lendarian by Juozas Comment at the annual Hall (Will, with Tchalkovsky's Fifth Symphony heading the programme; performance of Displace Stabat Mater Marmonic Orchestra and Prague Philharmonic Chorus (2) Elected by Jiri Belohlavek (Fri); P. Bartered Bride at 📭 National Theatre (Fri); and Vaciav Havel's play Tre Treeten Party at the Nova (Sat). Pre-booking M Sluna ticket agency,

Square 28

De Doefen 20.15 Clients and Amberta of the Management in a programme il Mozart Haydn. Il III Sun: John ducer and on times and Wagner programme Will Financial Philharmonic

UTRECHT Vredenburg 10:11 Reinbert im Leeuw conducts Schoenberg Ensemble Chamber Choir in Frank Warth (

Eaglen (413

Le III I lecter III piano re-by Lazar Berman (314544)

■ VIENNA MUSIC 19.30 Il trovatore with Franco Bonisolli, Piero Capuccilli, Gabriele Lechner and Ludmila ri: Felicity Lott sings Arabella

Volksoper 19.00 La aux Folles. Wed: To Zauberflöte. Thurs: Entführung (51444 3318) Konzerthaus 1929 Plano y Lance Brumberg by Haydn, Brahms, Ravel and Liszt. Tomorrow: Pinchas Steinberg conducts Bernstein and Gerswhin

THEATRE Burgtheater 19.00 Kleist's Der zerbrochene Krug (51444 2218) Telephone 🚾 🗸 🖂 for 🚛 Staatsoper, Volksoper and Burgtheater are available worldwide for holders of credit by ringing Vienna 5131 111

juniors about how to construct

a play with some form. That said, Happy the street promisingly with a promisingly with a

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مكرامن الأحمل

VI

FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SET 9HL Telephone: 071-873 3000 Telex: 922186 Fax; 071-407 5700

Monday February 11 1991

The interest rate dilemma

minister's The 💆 that as inflation falls, sustainable reducpossible. But the chancellor The exchequer has also said that Britain's "overwhelming priority must in the within the bands of the ERM". The government's hope that it will fall, sterling strengthen and "sustainable" in hande, made, Is this hope or a story in which jittery backbenchers

should put their trust?
That inflation will fall, fall swiftly, probable. Propries inflation in faller, example, from 12-month Retail price inflation, too, on

The unemployment figures released on first day of Gulf war. Otherwise, they received far more attention, The seasonally-adjusted in unemployment in the month to 1 13 im. Unemployment closing on 3m by its an of

deep recession is suggested, above all, by mone-tary developments, if the gov-ernment still paid attention to old favourite, narrow would already sharply, for the annual growth is well target

Famine imposed

Meanwhile, the long spurned but far more significant broad money (M4) 11 12-month growth rate fall from 18 per cent last April 11 per cent last December. In the final quarter 11 1990, M4 11 growth 1993 to 1993 t ing at an annual rate of only 7 per cent. Financial intermediaries, so recently the providers of a feast, are now imposing

Given the lag between in monetary policy and changes in inflation, disin-Would continue for rates were if interest far. No wonder lower interest rates are the prayer of messmen and backbenchers.

Happily for them, predict rates. According the futures markets, month sterling interest rates will be 12.8 per cent next month and 11 per cent by Sep-tember. Meanwhile, the for-

INTEREST RATES in the UK
will be cut. The questions are
when and how far. The prime
when and how far. The prime
around Difference sterling's sterling's band against the D-Mark. A two-point reduction in lime rate in 12 per in by sistent with an exchange within the present sterling band the peseta driven the same time).

Yet Mr Major in right to sense that im interest reduction will be risky. Sterling is the weakest currency in the exchange rate mechanism peseta. Interest one percentage point by March and Im percentage points by September look plausible, but much more does not. The gov-ernment could find itself in a nightmare 💶 autumn: real interest rates at 6 per cent or more, even though the omy is mired in recession and an election looming.

Benign escape

The nightmare can be escaped in ways: one benign malign. The benign for it government to gain the credibility. The prime min-would be wrong, however, inflation with low inflation mot strong all not strong at all the last of all when markets all the last lower become political nomic imperative. Man protes path to paved with protestations good intentions. An independent Bank England would reinforce break bility - promise to it might help.

The malign way to states, would be in the states, regardless of the states on sterling. The government's probion is that the treet of making credible its determination to take this route is getting to take this route is getting the higher — so high, in fact, as the credible.

The virtuous circle if interrency remains conceivable. But the government's fate in the hands of the foreign exchange markets, with sterling were line ini world's strongest major the world's important currency. Modest interest rate cuts look both and appropriate. Beyond in only the economy's fate it and

Lessons of the Conti battle

Anglo-Saxon merger and of the late 1980s prompted critics to approvingly to Germany as a model how to do things better. The country's economic record undoubtedly supports wiew that firm control and support by com-mitted long-term more conducive than the threat a hostile

manca
However, the power
which is developed by the little and Continental,
Pirelli I Italy and Continental, Germany's leading tyremaker, also suggests that the model is not flawless. Having been rebuffed in an attempt in a friendly merger, Pirelli has resorted to aggressive takeover methods to gain control of Con-tinental. After some apparent wavering, Deutsche Bank, Con-tinental's lead banker, has ifed mounting a select if the German company which involves the country's main groups agreeing to purchase Contin intal's shares. Ironically, the being fell, the London merchant bank acquired by
and well known its
racy deal-making.

Hollow ring

It is an necessary of con-pirelli's feel uneasy about the German response. Attempts to justify it on industrial grounds, notably the claim by German makers that they are seeking preserve competition in the supply tyres, then a hollow ring. Rather, the overriding concern to be to keep in German ownership. Quite apart from conjuring up "Fortress Germany", which awkwardly with the goal 📶 increased European integration, that outcome may not serve Continental's own inter-

In the past years, grow ing excess the has firmed the world tyre industry in restructuring, which has consolidated production in the last a few, bree producers. That seems vehicle continue weaken. By closing ranks around Continental, in German business community rejecting an opportunity for a merger which could offer improved with minerals will a good histories "fit".

Ouestionable results There have been other

Germany's closely interlocking networks of control. usually military on the minutes cial banks, have produced industrially questionable results. The and obvious in the encouragement given to Daimler-Benz by Deutsche Bank, its largest shareholder, to diversify boldly into aero-space, defence and electronics. Some German industrialists believe Daimler bitten off than it can chew mi for the company's core

None of this of deny the which produced world-beating large suppliers in sectors such as cars and chemicals and an immensely strong and resourceful tier of smaller, family-owned companies. However, the system's achieve-ments in be kept in perspective. Alongside turns in Germany's small quoted are big companies whose sluggish record scarcely that their managements are under strong pressure perform. Furthermore, the vigour Germany's small and mediumsized companies probably owes as much to the commitment and skill of their owner-managers as to the support provided

by their banks.
The principal lesson of the Continental affair is that the German model could use a breath of fresh air. Any system which relies heavily on exclu-sive and mutually-reinforcing relationships risks becoming in-grown. Germany's business community needs to guard against the danger that the defence of the system end in itself, at the wider considerations.

eneral Motors is wasting lit tle time in attacking the crisis facing Saab Automobile, the Swedish m maker, in which it acquired a 🔊 per cent stake www management cur trol little more than a year ago.

Saab Automobile's decision Friday to close Malmo assembly plant in southern Sweden. of Malmo assembly plant final assembly facilities in Europe, opened only 11 months ago, should work quickly in the company's heavy burden of overcapacity and help cut losses which last year (before extraordinary losses) were running in (£3,210) a car.

At Ile time, however, the closure threatens in have a purgative effect in the whole in Swedish industry, which II struggling to cope with recession and the looming competiill challenge entry to the Euro-Community.

it could also put mend to Sweden's experiments developing more "worker-friendly" ways of making cars by replacing the classic assembly line, 🔳 which the Malmo plant 🚃

latest show-case.
The reverberations of closing such plant - built with explicit state encouragement - may re-write the rules for acceptable corporate behavlour in industrial restructuring in

It is significant that the closure national corporation only recently arrived in Sweden, a country rarely exposed in a rigours of foreign inward investment and whose domestic policies will somewhat isolated from III harsher back-wash of the

"With entry to European Com-munity quite a must change in industrial Sweden or will not be competitive," admits Mr Hall Hammerich, m executive vice-president of

Egalitarian Swedish employment policies have led to a 'tremendous compression' in wage differentials

Saab-Scania, which will halls a III per cent Automobile along-

"We must take a lot of rough and tough decisions to improve productiv-ity. The terms of this decision would have been impossible two years ago. The closure of the plant of Malmo, third largest city, to big blow industrial policy. Could hardly have not at worse for the country's Social Democratic government, which 🗎 already facing a difficult general election in with the popularity a a

The government enticed at Inc.
beginning of I with the offer of
subsidies to locate the plant at order to cushion in blow of the closure of the city's Kockums shipyard, Sweden's last merchant shipbuilding facility and mee Imworld's biggest maker of supertank-

Saab-Scania - one of Sweden's blue-chip industrial corporations with interests in trucks, aerospace and decided to seek a partner for the beleaguered car operations, in the second half of 1989 in belated recognition that it was too and and li compete effectively in III world of III global car indus-

GM knew it was taking on a stiff challenge with at a time when it already in the diam enough homerrown problems of failing competion plate in North America. Even im world's biggest mr maker been when aback howlow level of productivity being achieved by Saab II lis three assembly plants I full and and Malmö in full and I UusikauKevin Done and Robert Taylor report on the hard decisions taken to improve the efficiency of Saab's car operations

Skid on road to more productivity

punki in Finland.

That Sweden with a population of only 8.0 can still boast two of the world's most successful truck makers, Volvo and Scania, and Tall makers is itself a tribute to IM past levels of engineering and industrial excellence achieved by such a sum country.

The experiences in the last III months of the top management appointed by GM Europe to lead Automobile point, however, to the scale of the challenges now facing the

country's car makers.

Many of the problems were obscured in the mid-1980s by the windfall profits earned by Saab and Volvo in North America thanks to inflated III dollar. They being mercilessly exposed by the weakness of the US dollar and the mpact of inflation, recession and high interest rates at home, as well as by fundamental weaknesses in the Swedish industrial structure. (Volvo's operations also plunged into loss

last year).
It is a big problem, On Friday Automobile revealed; losses last year of SKr 4.64bn including extraordinary losses of SKr1.35bn. compared with Saab ard division loss of SKr2.13bn III 1989 and profits of SKr11m in 1988, SKr579m in I end SKr441m in III

the need for mancial restructuring with min thirds of Ill risk-bearing shareholders' equity of Skr6.9bn wiped out by last year's losses;

dispersion of the dispersion of

in 1989 and peak of 134,112 in 1987.

Given that the has been it can build all the main plant in Trollhattan, why did Saab-Scania decide in 1986 to be the same of plant a ali?

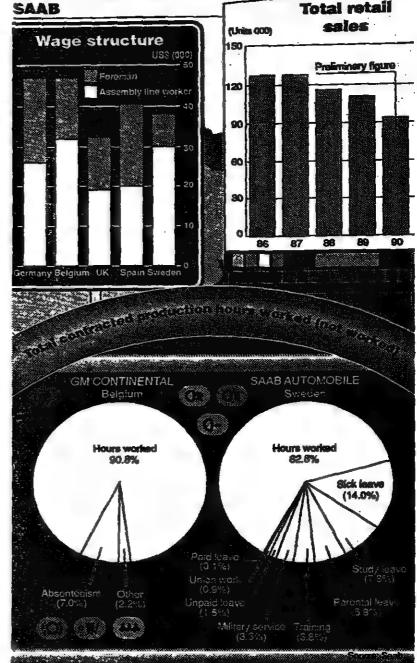
Undoubtedly part of its explana-tion lies in the changed economic environment and the steep fall in sales Saab has suffered - 93,231 layear from a peak of 17,15 in 1881 - with a particularly sharp decline in the US. By contrast, in 1986-87 has could not man enough cars to keep with demand was projecting les rising me between 150,000 and I mid-1990s.

peak if the cycle as part of a strategy aimed a establishing capacity I producing 180,000 cars I

significantly, however, it it found incapable of wringing has a small car man on The rim of Europe - and comfortably cushioned by its the understand earnings - it is not understand productivity achievements at inrest of I world car industry.

"The productivity 🔳 Trollhättan was so was well over 100 hours u nou en people locally to them," and them," and the David Herman, the old executive appointed a pur ago as president and chief and with of Automobile. Last run Fall produced 87,356 cars

spread across I plants - Trolihāt-tan, Malmō and Uusikaupunki. At



the Trollhättan plant produced

61,576 in the Herman main-that it alone in II capable of producing II capable year. "On L floorspace the the Japanese would do 250,000 if they wanted," he says.

In a speech last man in land the

highlighted the particular problems IL car-making including:

very high rates of labour warmen

and therefore wasted in the in

high absenteeism:

obstructive management hierarchies and weak middle management; • wage differentials and polifor solidarity across sectors. Saab Automobile says that it is

forced to main for 20 per must natural

wastage rates, the highest in line still work for the company.

At same time, "only 62.8 per of the break contracted hours

from hourly people worked,"

such for military and parental leave are legally required and reflect Swedish labour and social philosophy. But the fact that 7.8 per cent of time is used for non-automotive study, while being part of a government plan, imposes a serious administration burden on us and detracts from career value and commitment to mm industry."

By remarkal little disease at GM's

Antwerp plant, which is good by European standards, is less than 10 Egalitarian Swedish policies for wage distribution have led to a "tremendous compression" in wage differentials, he claims.

In all the world's leading vehiclemaking countries auto workers are better paid than the average for manufacturing industry, except in Sweden. At the same time the difference in base salaries between assembly line workers and foremen is by far the lowest in Sweden at about 25 per cent,

lowest in Sweden at about 25 per cent, compared with more than 100 per cent in Spain, 65 per cent in the UK and Belgium, and 85 per cent in Germany.

The impact measured in hours per car is startling. According to Mr Herman, at Saab at the end of 1969 "well in excess" of 100 hours were required to produce a car compared to the to produce a car, compared to the 40-45 hours required by a good European plant building a mix of premium cars and less than 30 hours required

by a Japanese plant.

He maintains that the number of hours per car at Saab has already been reduced to around 85, and that it will be down to 60 by the end of 1991; on the face of it an improvement of on the last a in more than 45 per cent in productivity in two years. Much of the early gain came from nothing more complicated. than shedding already surplus labour,

Apart from the Malmo closure Saab has taken a series of other measures aimed at improving productivity and cutting losses, including the shedding of labour. The Saab Automobile workforce worldwide is being cut by about

force worldwide is being cut by about 32 per cent over two years — from 17,000 at the beginning of 1990 (when GM took over management control) to a planned 11,500 at the end of 1991.

Mr Herman accepts that truly convetitive productivity levels can only be reached as Saab replaces its current products with modern designs developed for "assa of manufacture". developed for "ease of manufacture"

while GM is a newcomer at tackling Swedish industrial problems,
companies' acquisitions in
the years underline
recognition their viability
rests than ever on integration
into the wider western European markets and that this will mean an adar. ket, and that this will mean an adaptation of Swedish industrial culture to take account of commercial realities. Later this month, Mr Rune Molin, Later this month, Mr kine Monn, industry minister, is expected to unveil a new industrial strategy for Sweden. This will contain a strong element of dirigism by the state but it will also involve proposals to change the existing system of share owners, ship that has made it difficult for foreign companies to sequine a control. eign companies to acquire a control-ling stake in Swedish private

The initiative comes with Sweden in the grip of a severe recession. Last Friday, the Federation of Swedish Industries published the gloomiest forecast so far of industrial performance for 1991, suggesting a drastic 15 per cent drop in industrial investment, a 3-4 per cent drop in industrial output and the loss of 50,000 jobs in manufacturing industry.

In the past, Sweden has managed to avoid the worst effects of recession by creating jobs in its huge public sector, devaluing the currency to make the private sector more competitively export-oriented and through dies. None of options is viable

any longer.
This was come as a genuine shock to many Swedes who have suddenly begun to realise there is no isolationist way of out crisis at the expense of others. It will mean a recognition that the consensual style of management is not enough.

While Sweden deals with the imme-

diate gloom of the Malmo closure, Mr Herman is convinced, however, that Seab is now on the right road. The recession may prolong the pain but he insists, "the business plan now looks fantastic. It's not a hockey stick, it's a straight line upwards."

All change

lis may for a couple of an industrialised country's half dozen biggest companies to share the same chairman, and rarer still if they are operating in the same industry. But Australian businessmen

have always played by their own rules, so the fact that the 65-year-old Sir Arvi Parbo sits as chairman of BHP and Western Mining, I'm of the top

three Australian mining groups, is rarely mentioned. However, the remainder ment resident at BHP, Austrathat a more normal arms length relationship between Australia's most n et l'Ind Brian Loton, BHP's chief executive for the last seven years, retires in May, and John Prescott, a 50 year old steel man, is taking over. The guestion the 61-year-old Loton, who is staying on as a deputy character, will get the chairman's job when Parbo's three-year term expires

It is no seem that the forceful Loton wanted in combine the role of chairman and chief Balderstone retired a couple years we

However, BHP having problems then with in two niggest shareholders, the late Holmes à Court and John Elliott, and lin kenni WHAT DESIGNATION IN THE TOTAL too much power at such a sensitive stage in the company's history. Parbo, an Estonian refugee credited with much of Warm Mining's recent success, was brought in as ■ carrana chairman.

Prescott's promotion clears the my for Loton to mcceed Parbo. IIII was parted from ling with a Law support BHP's A\$1bn investment in Elliott's Harlin which is now technically insol vent. It is carried in the

OBSERVER

be fully recovered. As time goes by this seems increasingly write off the Harlin investment might also undermine Loton's chances for the coveted chair-

Drug money ■ Who said that monopolies

The said that menopolies are a licence opint money?

BAT Industries' Souza Cruz subsidiary, which dominates cigarette Brazil (population 144m) raised its market share in 1990 by a hefty 22 percentage points, to III per cent, in increased output. But it has just reported a per cent drop in net profits, to M. Tiru cruzeiros(£24.2m). Government price controls

are the problem and if it had for Cruz's other of the far flung BAT empire

Head piece

 Unitain may be testering on the edge of a slump, in Harpers & Queen, the thanks magazine for new money Tallar Utan old, w intent on the terminal decline. Next month's special will is a diarings designed by India & Wiljewellers to the

As a financial concession, I am am that if you cannot all-in-price of £112.50, pm can pick up tiara for just £85.

The other match ■ There will be not === but two, Anglo-French rugby interday, March 16. The outcome of the first – an early morning



Had this terrible dr

parliamentarians the Harlequins ground promises even to call than the much bigger

The first hurdle facing Phillip Oppenheim, the Tory MP organising in English squad. is whether is opposition will turn up. He tried in man them out once before by delivering Embassy. It all not work, and previous attempted internationals against opponents III. the Irish Dail, have also had to be cause in bad

However, since the French, by tourism minister Jean Baylet, in initial overture this time, Oppenheim reasonably are filled Nevertheless, he is suspicious about the composition of the 40-strong squad the French are ilelding. Oppenheim, — 34-year-old

son Dependent Oppenheim hoping half a dozen or so fellow MPs will turn out, including rugby league playing David Rinchliffe, plus a few lords. However, he li taking no classical is bolstering his team with Alan Fox, the Harlequins captain, plus or six ace players from

winning, not the playing", insists the Harrow-educated

Times change ■ Tim Japanese principle int

adherence Male Turne such as transport timetables must come all else, and the chilling lack humanity goes with it, have taken a publie knock. The Citizen Watch company we given we of the Citizen of the Year awards to a bus driver who was late. Ila Yukio Kato, Jof the Nagoya municipal bus company. Seeing a woman lying hurt in lim street, in had temerity not only to man his

bus, but to leave his route and

drive her to hospital II III

a 10-minute delay. Even so, shifts in cultural values do not come easily. When Nagoya transport cials beard of the award and Cilian i withdraw ii in lear nately, prize-givers changed the official mind, not least by pointing out that driver's action had won unani-

mous community support. Having inaugurated Um award in Japan Les year lumark in 60th anniversary, Citithinking a bank dring the same in other places operates. If they include London, who because for the same than a bus arriver who ran on

Wrong target Did you hear man the fracis armeted in the changing

spur limited club? They said they were under orders to acquire the Gazza

GARTMORE PANTHEON FUND d'Investissement à capital Registered Office: 39 Alide Scheffer, L-2520 Laxonabourg Grand Ducky of Luxumbourg R.C. Lazembourg 25.397

NOTICE is hereby given to the shareholders that EXTRAORDINARY GENERAL MEETINGS of the Company will be held, in each case at 39 Alles Schoffer. L-2520 Luxembourg on Wednesday, 20th February 1991, respectively at 174 am and 10.30 am with the following

To hear the report of the liquidator To appoint an auditor or auditors to To hold a subsequent general meeting of shareholders to receive report of the auditor(s), to discharge the liquidator and to 2. 2.1 The report of the auditorities To give discharge to the liquidator;

There is no quorum requirement for Union Meetings and decisions on the Agendas will be carried by a simple majority of the shares present or represented at the meetings.

To decide on the close will be liquidation.

landers of bearer shares may vote at the Meetings in person or by producing at the meetings either their or a certificate of deposit which will be issued to them against deposit of II ar share certificate with Banque Indosuez Luxembourg S.A., 39 Allee Scheffer, L-2520 Luxembourg, no later than three business days before the date of the respective meetings or, I they have deposited their shares for exchange into units of Gartmore Indosum Funds, the relative receipt.

In order III participate in the Meetings the holders of registered may apply to Gartman Luxembourg S.A., Allée Scheffer, L-2520 Luxembourg, Grand Duchy of Luxembourg, attn: Mr Anthony Preston, by no later than 4.00 pm, 13th February, 1991, for a Form of Proxy entitling them to vote at the Meetings.

The Liquidator

Sec. 25.2

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The same of

10.00

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The Control

LEBRE,

hen Mr Rodney ners' credit control-ler took time III recently, 🖿 finances 🖃 his session h film turnover company, Cotswold Coatings, received a severe jolt. "In two weeks the hold deb economics of the business haywire," he recalls. "We got no money in. People just will Corresponder Page 1 not pay unless you areal nuisance of yourself."

Even when the small Wiltshire-based company's debt-chasing system is fully operational the numbers make sobering reading. Cotswold Coatings waits an average of 60 days for its bills to be paid and currently has £180,000 worth invoices outstanding. Late set-tlement I bills means the company, which powder coatings for industrial runs overdraft of between £100,000 and £170,000 and the £25,000 annual bill for bank charges eats up a third of its

these expenses employing full-time credit controller - around - in itself a considerable addition to the wages bill of a business of just 28 people. Mr Manners calculates that he also devotes a fifth of his own time to chasing unpaid invoices.
Cotswold Coatings is not

alone in lie arrende to get preon time. I problem of delayed I so bad that nearly one in five small and medium-sized businesses their was survival threatened, according to sur-y published month by e Confederation Industry. The CBI was so findings, ening of the payments payments

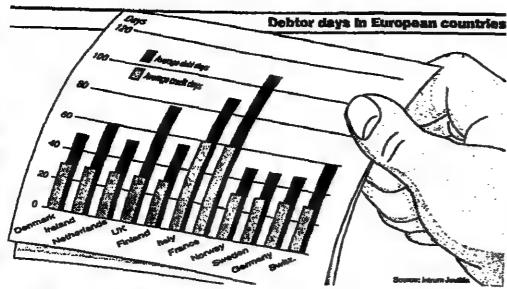
In previous survey five
years earlier, in it is ering throwing weight behind small business lobby-ists on this issue.

The problem is not confined to the UK although Brust companies suffer more than their counterparts in min European countries. British usually write payment terms of 30 days their manual but ill on days to make their manual but ill on days to make their manual but ill on their man just in Germany and Sweden, according in a survey by Intrum Justitia, a credit management group. Small companies in Britain are

man of 260bn by the common of tomers, Ill survey showed.
"My customers on the Contiand have a totally different ments Mr Martin Norman, company of Bluemay, a UK manufacturer plastic mouldings with turnover of ring III. "The U rmans pay me within 30 days, the Dutch within 20 days."

Late payment of bills is threatening the survival of many small companies, says Charles Batchelor

Long, costly wait for satisfaction



Late payments are not a problem for business but coupled with a slump in demand in many seeme of the UK economy and high interest
which
delay
until moment - they are accepted an important in the sharp in in husiness failures.

And while small companies themselves are nimi guilty of delaying payments in their much of the ments behaviour M large pany, the UL electronics in Parliament for delaying payfor as seen Many large companies deliberately adopt a protracted deliberately adopt a protracted their own flow, according small build lobbyists such as itr in Mendham, director-general in Forum

The refusal M many big panies in pay more promptly gives the lie w makes that corporations with begun estab closer, more supportive relationships with their suppliers, in small business lobbyists claim. The Forum of Private Busi-

ness has campaigned for the past of periods a change in charge interest in overdue

lifit the government has refused in introduce legislation, arguing it difficult to in all precision and would increase the burden of tape busi-bas been limited to the publication of explanatory booklets with

Coupled with high interest rates and the slump, late payments are now accepted = a key cause in the increase in business failures

Final inimist to persuade and suppliers in improve their payment and collection procedures. The CBI exhortation has said little U impact.

the mu doubt however mild improve their procedure it assessing credit risk; for publicising their terms and conditions of business and for chasing up debts when they become for payment. Few

which being an efforms which being an efforms as part of the and Legal Services Act will be county Courts to handle the county of the county o up to £50,000 which have previously had to go to the High Court. This should reduce the cost and complexity of many legal actions, though arcane court procedures which give lesser powers to County Court

the cost and delaying tactles of your opponent can defeat the purpose of the exercise, says legal adviser to the federation.

bailiffs than to High Court sheriffs may work against com-panies using the county courts, The NFSE and some collection approximations that

collection
the of
for claiming debts - and
almost 90
court proceedings are for
payment in debt further still. The
further still. The
further still the
followed by
ment hearings to in claimants actually
It also wants 30 days to be considered the "normal" navment sidered the "normal" payment term, unless a different period is specified in contracts, and the publication of a public notice naming defaulters who have paid their UK government

over the late payment of debts. but the European Commis-sion's directorate general for enterprise policy has belli looking at the issue. The direc-torate proposed last February both public the and businesses should with debts within 🛎 days, though 🛮 the land it a greed on a longer period

It was only the flat Con-mission called for the views of business organisations on its proposals that it realised the complexity of the subject. "We such completely such completely gent opinions 23 groups to arrive it proposal which would meet business," and an interest to a second s

Pressure remains strong for omething is done otherwise healthy tomers is no one proposal appears is last the complete answer a solution and be specialist training for business owners in ments in procedures.

h chasing up debts," Williams industry und efficient if we could reduce

Investor protection

Wanted: a user-friendly system of City regulation

By John Willman

ews III 1M Financial Intermediaries, Manag-and Brokers Regu-latory (Fimbra), of London's Dry investself-regulatory organisa-tions, is in danger of insolvency is the least in a series of

investor protection. A year ago, the collapse of the investment sales firm Garand Amhurst revealed that many life companies had signed up agents to sell their products with scant attention to their competence or standing. In December, Trade and Industry Secretary Peter Lilley told the Securities and investments Board (SIB) to rethink its rules on the disclosure of commission on insur-ance products and unit trusts by financial intermediaries. And 1990 ended with the collanse of the Levitt Group, one of the largest UK firms of independent financial advisers.

Financial

marked the started book, investors continue to lose conhands of financial advisers. Consumers' representatives becoming increasingly the later of system in information and support they
when buying financial
services. If linancial ers can no longer support system, in self-regulation in her

tem sprang from the report by Professor Jim Gower, commissloned by the government in the early 1980s after mounting culminated Warburg col-lapse where investors in Gower recognised that the government's liberal instincts would lead it to reject an all-powerful Securities and Exchange Commission to deal malpractice. Since alternative self-regulation, bis solutions had to be palat-The threatened collapse

resulting self-regulatory

ture in put in much pressure on the small independent financial advisers. At the same time, decisions by the SIB is not well-served by pres-The SIB proposes extending range I products which can be I through "cold-call-

ing". This will only increase buy the wrong products under □ pressure sales tactics.
 □ Sir □ Walker, □ SIB chairman, recently told MPs ile ile maximum compensa tion payable M Immellion in collapsed companies including not increased from the present the Consumers' has suggested), to relieve the burden of funding.

The rules on polarisation distinguishing between inde-pendent advisers and tied sales agents - are to be relaxed for members of The etian and for broker increasing confusion for

The problems are the dis-closure of commission paid in particularly

Hard-selling tactics by directly-employed salesmen are a common cause of consumer complaints

telling: I is, all all, axiomin the price of a make in order M MAN Ministral decionly of section of complanere at the time of tale the must tell the remunerated; the house company provides obscure the actual amount was adviser will To make manus worse no requirement is a line commission paid in agents. Yet hard-selling tarks by directly-employed ninemai art a common carre

of consumer complaints. Finding a clear and understandable

is not easy. But the SIB has failed to convince Peter Lilley, Sir Gordon Borrie, the Director General of Fair Trading, or the Consumers' Association that it

has tried hard enough.

A glance the membership
the SIB Board indicates just why the consumer seems such | low priority. Of 14 members, only one, Dame Rachel Waterhouse (a member of the Council of the Consumers' Association), is a con-sumer representative; III rest are practitioners and City heavyweights. This pattern is repeated on the boards of the other self-regulating tions: although these have a number of public members, they are usually the of who fill quantos.

quangos.
To shift the towards the consumer meeds a much stronger consumer at 50 cent numer represent the ber directly deal the ordinary consumer (Fimbra and Lautro) and an increase in consumer represen-tation in the others.

These representatives should for their in dealing with consumer probfor example, people from Bureaux, debt counselling agencies, research

The consumer representaalso research back-up, legal advice, comput-ers (with operators) and all resources that the financial porting in nominees. In the big companies in the bear a much greater share self-regulation.

A self-regulation.

dles the various co-ordinate the voice, it is lessons learnt in the field applied in others. But if it is to be the SIB, 🗷 would require a change in orientation: merely reorganising the architecture or slimming and the hards must in the driving must be their protection is the become The author editor of the Consumers' Association publication

SPACE IN ANY

Doubts is Congress land wa By Lone, Batte

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LETTERS

*Heavy industry needs ECGD's help

price of British exports' ruary 1) to give the ered a great scandal of which

nobody was aware.
The use of ECGD as the means whereby the government has, for the past 30 years or so, supported British industry in obtaining orders for projects overseas is a well-understood feature of the financing of exports. Similar arrangements are to be found in all countries selling major ements are to be found capital goods overseas.

There will always be questions of judgment about the extent of such support. For example, there are those who is had doubts when the present government extended credit to Iraq on the scale that it did, even though the outbreak of war could not have been pre-

While such support is widely available in the form of guar-antees against such losses, the UK carries an additional burden because of our high inter-

It is impossible to compete with other countries who have than half, the cost that our

Rocking in Rio

From Mr Alastair Donald. Sir, After writing on the Rock in Rio Two pop concerts, Christina Lamb (Management, January 17) says eight of 10 tourists can "expect to be mugged" when visiting the city. As an airline which takes the leading role in promoting Brazil overseas, Varig can not allow this comment to pass unchallenged.

Varig's research reveals that only one in 500 will experience petty theft, and that Rio is safer than many of the world's other great cities including Miami and New York We work with 18 UK tour

operators and expect Brazil, and Rio, to have a record year. Crime is an unfortunate fact of life in Rio and other important cities, but it must be seen in perspective and reported accu-

Alastair Donald, Marketing manager UK and Varig Brazilian Airlines, 16/17 Hanover Street,

London WI.

extent of losses. Of the figure £23bn his which support has been given, provisions have these are not losses, although there is sufficient doubt about their recovery for them to be noted as "possibles" in ECGD's

The commitments to which these figures refer were taken on over 10, possibly 15 years. The developing world debt cri-sis resulted in judgments made on good evidence at the time being proved wrong. The judg-ments were made by ministers on the advice of government departments, including the Treasury, and the Bank of

It down not do m pillory ECGD, the agent in the provi-other industrialised countries similar judgments have pro-duced similar losses. Mr Tyrie wishes drastically

to curtail ECGD's activities. In putting this view he is reflecting the wish of those in the Treasury who have alre attempted to wind up ECGD's project business. They see no winto in provide the contract of the virtue in providing support for

From Mr Brian Friedman.

Sir, "Gilbert ("The value options a motivating tool", "I'm and the control of the

and regrant arrange

to replace their existing

options with new options granted at today's depressed

This limits is, however,

more complex. While stars

options have been executive perk during the bull market 1980s, their principal attractions in sharehold-

were light they provided a loyalty handcuff an identity is between

and shareholder. When prices fall, the loyalty handcuff disappears.

Further, the incentive element

is also diminished where the share price "target" is unrealis-

tic in today's market.
In fact, the most able execu-

tives may even consider mov-

ing from one job to another in

order to benefit from share options at depressed prices

From Mr K.W. Cotterill.

Sir, in Andrew Tyrie's pay. Some support is therefore article ("The unacted Balthough ack of in support would industry in the UK, although lack of in support would industry in the UK.

views seem unconcerned that our international competitors, principally within the EC contitue in provide similar port. Let them, and Mr Tyrie, remain up to their min in

The argument such support represents the use of remaining that could be

better employed elsewhere.
Yet unemployment likely to increase beyond 2m, when daily find it difficult is mainsolvency through had not be and high many funds, it is calmly suggested now is just the time to be "radical" and jeopardise that try that depends export business for and upon which thousands of smaller sub-contractors depend

in a living. would quickly find K.W. Cotterill,

Export Finance Committee, III I'm Oxford Street, Will

from new employer.

In a there

will always executives,

incentives IIII im III

if we people are in

The problem is a difficult

will inevitably Mr Gil-

consulted, where

include making me grant of me

replacement option subject rigorous performance criteria

Alternatively, IL replacement

option be granted a a level current mar-tale value so the target

While many "not drowning.

bert's manufacture.

Brian Friedman,

Street, W1

Hayward,

Choosing incentives to keep staff

likely to survive From Mr Richard A. Lawren

Telecoms cartel

pared to go as far as Mr Peter

Verstage, mana director of ondon-based Mekvale Enve-

lopes, who bought wheel clamp immobilise in car of

one slow-paying present but

Nevertheless, however dili-

gent is, always runs against problem of offending his customers II is the too

hard for payment. Mr WIII

Dixon, founder of Burney

provider of security guards and

electronic security systems, puts a clause in his

which allows him to charge 2

with a month on tills

"But my armount sign M or

I tried and enforce any custom-go elsewhere."

Small like

Employed and Small in a (NFSE) with the control of the control of

members in making the legal

enforcement procedures more
At present judgement they may face repeated

Butther visits to the munt to

payment.

techniques,

Sir, Hugo Dime ("Cartel has done a great deal to publi-lifted tariffs charged for international and others engaged in it debate are overly sanguine

Despite the investigations currently way at US Federal Communications Commission, ill European Community and the International Telegraph and Telephone Consultative Committee, man change likely be remarked

in a select grant of nations

it seek, through agreements, become telecommunications havens. Few are preparing in an the mark recently proposed in the UK. The International Consulta-

tive Committee III never been known for rapid action or bold initiatives, and the FCC investigation produced ques-tions about its jurisdiction

rother nations' policies.

Regarding II I I I I of fines
by the EC, I need simply

staunch resistance to a proper of other liberalisation efforts regarding equipment and value-added service. Europe is a long way from a telecommunications

Massive subsidies III national telecommunications adminis-trations – and — coffers – will not be eagerly mumi

So long as countries are permitted in enjoy much oly profits, it will be incentive for them 🔳 allow the breed transnational riers which W Dixon envisages mencroach until their

He is likely to be covering mit cartel in some time. A. Kramer, 305 Cherry Street,

Fax service

Letters in the Police may ha Territoria 5938. The machine should resolution.

but waiving" Ill undoubtedly controversial, it wrong for companies to me miss the possibility outright. use that direct computer is computer link, but should firm phone our layee Dear Consultancy, computer department on

Your game plan may change. Your phone system needn't.

Introducing the new terration Through

The new Meridian Norstar from Belles Telecom gives you a new level of flexibility in a phone system.

it's easy to and up and you am tailor if yourself to match your changing requirements. There's a whole range of sophisticated features and facilities, with a helpful visual display wild mulicipate extremely easy III IIII



gives you up to 6 lines and 11 extensions - plus, many the discount expand further. Il really is a long-term investment for in future,

whatever direction pure out of the We offer quick in the law and continual service support - to find

out more call us free on 0800 800 877 anytime, or return 🔤 coupon

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FINANCIAL TIMES

Monday February 11 1991



SOVIET POWER STRUGGLE

Yeltsin decides against Russian army

By John Lloyd in Moscow

MR Boris Yeltsin, President of the Russian Republic and the prominent challenger to bachev, the President, has said he dim not now intend to up Russian army - although he refused to rule out the possibility I a Russian military role in the future.

marks fur ther dilution of a suggestion he made along these lines month, ■ suggestion immediately denounced by ► Gorba-

chev unconstitutional.
The Russian leader, on brief weekend use of the Kali-ningrad region in north-west of the Land Union, made a end of speeches in which he emphasised flexibility and commitment to maintaining I union.

It appears to mark another round in his unceasing strug-gle for influence with the Soviet president. His important speech to army and naval miles if the Kaliningrad garrison and Baltic fleet, they they on strip of Russian land cut off from the main territory by the republics 🔳 Belorussia and Last month, Mr Yeltsin

appealed to Soviet army in Lithuania not to use arms against the people the But he declaration of sovereignty made by the Russian parliament "dele-gates the to union... Russia to itself outside of the union and together with other republics a union breaty. I is a set of not that Russia will we up own army.

At the same time, he Russia, an other republics, concerned in that II security was adequately protected. "Ceding In to the union the troi amin we withdraw entirely from han-dling I of

are are problems if the armed forces, the mm of which is made up of Russians."

He denied Russian parliament the ormation of a Russian army. If issue of forming such in army in future, he said, it would be decided "only through parliamentary means, on sound legal basis and jointly with the Soviet Defence Ministry and the people."

Later, in a speech to workers from the Yantar shipyard, III Yeltsin III main in negotiations of a new Union treaty the division of powers Income In centre and the republics. Without agreement on that, he said, would not sign it. Only defence, railways and should handled on all-union basis - with all other functions devolved III

republics. Speaking on the day - Sat-urday - on which neighbour-ing Lithuania - to the polls m the issue of independence, W Yeltsin sought to reassure audiences Um mai supplies from that republic would be safeguarded.

Saying he believed Lithuania would achieve independence. Mr Yeltsin said: "A general political agreement not be signed without economic, transport and energy agree-ments on the region. Without a document like In L we will not be able to influence Lithuania and the rights of the Kaliningrad residents".

Addressing another sore spot, Mr Yeltsin said In who talked if In reverting in before World War II, part of Germany, and the city III the in said that "this region is

part of Russia always part of it.

"If argum always the past, these all destroy borders, not just in Europe but thoughout the world" throughout the world".

UK industry wants share in rebuilding a post-war Kuwait

Victor Maliet in Riyadh

companies limited their bid in known and struction halles II de work end, attempting 🛍 outflank their American drale by enting their case - and two glossy brochures - In Int Kuwalti government-in-exile in the Amel all from of

Mr Donglas Hurd, III ish foreign secretary, introand III led by Lord Prior,
the chairman GEC and I
former III minister, In Sheikh Mal al-Sabah, Ili Kowaiti Orawa Prince 🖦 Time Blocking.

There are the embarrassment on the reconstrucof Kuwait, although the
country by yet in the
from the infrastructure in the ish companies hope has not yet been destroyed.

British officials

Kuwaiti
"extremely positive". They

companies expercluding oil and reaconsul-tancy, construction, power, water and telecommunica tions - we have longstanding

sociations with Envolu Britain is counting all all on la military contribution companies political advan-tage up that competitors in In ram for an estimated (\$39.8bn) a reconstruc-

ing outlining to joint government private approach the Kuwaitis, speaks pointedly of the "enthusiasm" mitment al haitlib manufacthe rebuilding of the British

given threat by Sheikh include the chairmen in the of Morgan Grenfell, AMEC. John Brown Engineering, Bowater, and Costain, as well as a from the nent of Trade and Industry.

tions were involved in Iraq before fill present crisis. though Irag's payments and the military in its reconstruction programme after the Iran-Ireq un proved to be more uni a disappoint-

Mr Hurd announced after Jaber al-Sabah, the Emir of Kowait, Kuwait half agreed to pay filling heart the sets of the light ish man affect.

this a men are very high and this a men all will help sig-nificantly harmed the achieve-Mr Hurd Mr

gave Mr Hurd a "helpful ance on burden sharing," British embassy said. But no specific sum Gulf reports, Pages 2 🗷 3

Defence chiefs deliver verdict

divisions had _____ "eroded sig-nificantly". ____ Cheney _____ that ___ was struck "by the many establishment."

On Saturday, US military officials said the coalition forces had destroyed than train trains about 20 of limit in it as some 600 armoured personnel carriers.

The alliance encouraged

by the number al Iraqi deserters from the front lines. forces will yesterday that they took custody of Taqi soldiers who turned themselves in during the previous II hours, while III I and had 16 and the Egyptians 17.

Allied bombing and continual unabated yesterday. The US reported the loss of many Harrier jump jet IIII its pilot, while Britain announced that the Tornado ground attack aircraft had used a thermal imaging and laser designation bombing system for the first time.

Kohl seeks European liaison with Major

Bonn and London want to improve relations, writes David Marsh and David Goodhart

German chancellor, will today try per-Mr John Major, Britprime minister, to step up towards European integration, in spite if setbacks by divergences the

Officials have been treatment admit that we much lower level of public commitment in the commitment in Germany pared with the UK has relations in up past

senior German de la complains of "jingoism" and anti-German headlines in that UK public opinion fails understand the reasons why "we have become appearers".

Britain particularly critical of the early dovish line on in fighting taken by Mr Hans-Dietrich Genscher, the Bonn on the fighting taken by Mr Hans-Dietrich Genscher, the Bonn on the Bonn winder. foreign minister.

The In I was government has markedly bardened its backing

I. US-led military coali
I. during II. past fortnight,
and both leaders will play
down differences during Mr Major's Den visit to Due as

prime minister. He will visiting a British northern Germany and lunch-

ing with Mr Kohl in Bonn. Mr Major intends to thank the chancellor again for DM800m Dedged by Bonn 10 days ago for the Brit-effort. Germany also been supplying Britain with large quantities a ammu-nition, with the result and the



Major: 'Let' European'

Bonn defence ministry had to exhausting stocks

for some categories. believe bilateral relations may become more bal-than had been predicted Germany's agonis-ing over the war, as well as the considerable economic problems now apparent over unifi-cation, and dampened popular fears in the UK of a new German juggernaut bearing down

on Europe. Mr Kahl has stressed his than with his predecessor, Mrs Margaret Thatches. During the first meeting of the two men in "du" by the their con-

relatively difficult operating

environment", East 1986, gilts market

making was a highly profitable activity dominated by a handful of UK-based financial firms

operating in a club-like atmosphere. Deregulation attracted large based financial groups, although many them found

profitability was below

AN EARLY British general election is under serious consideration by The Conservative leadership in spite of In stop speculation turning into "an irresistible

M ruling Conservative and opposition Labour parties outlined their manifesto themes in separate rallies, Mr Chris Patten, the Tory chairman, miles that an early poll might avert the temptation W delay "difficult decisions" on the economy, in spite of this, Mr John Major made a determined effort m keep his options open on a general election date. Speaking on III radio, ha argued that The Gulf war and the need Li Marke inflation any electoral considerations premature.

But Mr Neil Kinnock, the opposition leader, made equally clear life belief Illul the recession would provoke un electorally-motivated interest rate cut and a "cut and

run" election campaign. Page 7

Mr Kohl's surprisingly warm reference E Britain in his Bundestag speech in open the new parlia mentary session at the end of January showed how Bonn wants to improve relations. London's toughness over the fighting with Iraq, is admiration for Britain among some of Mr Kohl's advisers. "You [the British] have proved to be the better

Europeans," said one official. Neither leader is likely to come un any arm initia-tive on Europe. But Mr final will attempt to drive home his message that varying perceptions the us in the European capitals make the drive in pool sovereignty in economic and foreign affairs all crucial. Mr Major has recently cast doubt in whether such in the intensifying co-operation we limit

Mr Major is likely 🚾 emphasise Britain's leaves in taking significant stake in tim economic rebuilding il east Ger-

SP Christopher Mallaby, 1148 British ambassador to Bonn, had pushing lired commercial interests, personally exploring merger and acquisi-tion opportunities im British during trips to east German cities.

Latest reports

Hill is second FI
countries I the French) in making in east Germany. The least six agreed by British industrial companies, with deals in the Readymix cament group, GKN, Till Gas, I and Tiles, Pilkington Petroleum. A further 20 transactions in the pipeline.

Channel tunnel costs

nel, project's developer.

The project's developer.

The project's developer.

The project's developer.

The project's developer.

(\$9.36bn) to must than £7.5bn since Part of the extra cost includes provisions in ruent claims for annual payments which, contractors say, me required because of design

hanges made by Eurotunnel Eurotuunel is contesting many of claims, including that it seriously delayed the project by sive interference with design and served of a crucial signalling contract.

An independent tribunal, however, will it the of last month that Eurotunnel had breached its obligations by interfering in the signalling and therefore should responsible for any addi-

Transmanche Link, a tium of British and II-French mes median companies contracted III design 📶 build project, sought 55-week delay in 11 completion project which. under the terms of the surtract, is do to be inhibited by

an extension of up a mil stage but said Eurotunnel should The state of the should the said Transmanche in always if it should in able to meet the its local in it would

struction expert, is part of an elaborate procedure estab-Eurotunnel La consider claims

project is completed and final can in ascertained.

wn France, is also well advanced, says Eurotunnel.

Contractors will be able to ahead with Institute of II railway system and con-struction of locomotives and rolling stock once with tunnels

that he contractors were gaining on the programme they needed III complete I they finish time.

The ghosts haunting Threadneedle Street

markets last was sudden rise in British equities, and though third my as slithers down precipice, but the much percentage recovery in US bank shares, which rose by up to 30 per cent in a week.

The stock market recovery could only too easily prove one of the false dawns which tend to herald any slump (and were such a notable features of the great crash 60 years ago). It leaves shares on quite demand-ing ratings and is clearly based on the hope that the economy
waiting has back as
as interest are
now be so far undermined that J. M. Keynes's warning that cutting rates in a depres

like pushing on a string. The US bank stock recovery. genuine turning point. The els, and future disasters; market clearly that it Greenspan Fed is out to we the banking system after to losses on the banking system after the Volcker I'm In I'm I'm

between the draconian Mr Volcker III. gradualist Mr Greenspan, III. truth clear between the Inc. of every in II. Greenspan ment. Indeed, Wall Small insiders joke that he was alming tary target - in profits.

There are clearly limes in Threadneedle limes who would like to follow the example, doing they to help. The Bank England is allowing commercial in to take industrial equity on to their books, they can swap their breach of ancient Thread-tradition, but very and on the lines after the 1973 crisis, when he argued for the Continental banque l'affaires. The hard also supears to be running a quiet sales campaign for Canary Wharf, where

large loans are at risk. So his as interest mile are concerned. hamstrung by government policy. Their monetary policy col-leagues, who encouraged iiii government i join im ERM "demanding" exchange rate in prevent government back-sliding was made with that. The sterling-DM III is



By Anthony Harris

generally regarded beyond these shores as "insane", according to reports which have reached me from Davos, which suggests that interest rates discount a suspected

The markets may still be ready in understand that a collapse of domestic credit weakening on exchange rate policy; the history of other members of the ERM does not suggest that membership demands irrational monetary

The sterling-DM rate is more generally regarded beyond these shores as 'insane'

policies, as some City critics are now arguing, but while this tion to the awful economic news expected this week, it does not allow much.

The same history, unfortu-nately, suggests that devalua-tion would offer no escape from this impasse. As Robert Thomas of Midland Montagu argued in a machil recent argued in a useful recent review, it shows that those under the suspicion that they will devalue again. It took the nch years to converge with DM interest rates, and there is no reason to suppose we will be treated much more kindly: having chosen to go in at a high exchange rate, the UK

The UK's troubles are further compounded by the fact that sterling, like the dollar, is excessively dependent on hot money balances; and hot money is sensitive not only to exchange rate views but to any

worry about the banks. So if high rates do as much domestic damage as the pessimists suggest, we may have to worry about a run on London rather than a run on sterling.

Something of the sort may already have happened. Reports of large falls in foreign balances with May York banks may reflect banking worries in the wake of the New England troubles as much as it reflects any attempt to anticipate interest rate cuts. The G7 dollar support exercise last week certainly makes more sense as an right capital than as an attempt to reverse market sen-timent about the exchange rate. Markets are not so easil turned, as all those involved

well know.
This at least is an example we may be able to follow; concerted intervention is part of the routine ERM armoury, and if the government, in effect, took over some the currency liabilities of the commercial banks, the required interest premium could well be cut. It premium could well be cut. It seems unlikely, though, that this would leave room for anything like the cuts which would be needed to check a real-life debt deflation.

Last week I argued that we were already in the grip of a debt deflation; certainly the cuts in core investment and

cuts in core investment, and still more the fact that reality continues to outdistance even the more pessimistic forecasts, underlines the fact that our troubles are very like those which Mr Greenspan is tack-ling. However, there are debt deflations and debt deflations. So far we have simply closed the credit markets to the more aggressive borrowers (not, on the whole, those whose experience shows up in CBI surveys). Bad, but manageable.

The deadly stage is when bank losses begin to under-mine even sound credits, and hitherto solid assets melt down - what Professor Tim Congdon describes as a tredit implosion, or an explosion in reverse. He argues that current policies must lead to this outcome. If he is right, the ghost of Mr Voloker, who slew inflation at one squeeze, will be driven out of Threadneedle Street by the ghosts of the 1930s. We are not there yet.

British banks are much more robust than the money-centre financial risks must surely give pause to those policy makers dithering about interest rates who have been obsessed only with the inflation rate and the exchange rate. There are worse mistakes than misjudging our entry to the ERM.

London gilts market 'Breakthrough' on moves into profit

By Marsh, Economics Tuff, in London

market in UK government bonds made The improvement in the operating profit last Tor the first time since the so-called Big Bang in 1986 — the beginning of financial derembers in the City of Lordon. gulation in the City of London. The turnround in the forin glit-edged securities, which a total operating profit round al jobs cuts and busi-

restructuring.
The groups, which buy used mainly on behalf it institutions such m pension funds, collective | more than 2200m between 1986

Thursday, and the new gilt market structure had now

expectations. A number ated in the fever of activity
that followed Big Bang.
The Bank I England, which
publishes the figures today budgeted in areas such as mill computerisation. spite a fall in the value of gilts handled by handled by makers, down to about in 1989.

BA to postpone orders

Continued from Page 1 would discontinue operations

eight manage airports. The company, seventh largest US carrier, The reported an operating loss yesterday of the in the fourth quarter and un after-tax of \$221m. This brings the me for the year in \$454.4m, deficit in 1989. Air Europe, the airline arm of Harry Goodman's International Leisure Group, already announced 150 redun-

WORLDWIDE WEATHER

dancies, mainly in its administrative departments. The airline working with Dan-Air, the other Gatwick-based UK carrier, on Paris and Jersey flights to combine services and increase IIII number III passenper aircraft = avoid

Olympic Airways, the flag carrier, has also announced sharp cuts on domestic and international vices, reducing its operations by about a third.

By Andrew Taylor in London

CONTRACTORS building Ilia Channel tunnel between England and three their claim for payments from Eurotun-

tional incurred.

June I The tribunal ruled against good delays.

The independent in tribunal, containing two French and one III con-

during the six-year project.

Either side can appeal against
panel's decision.

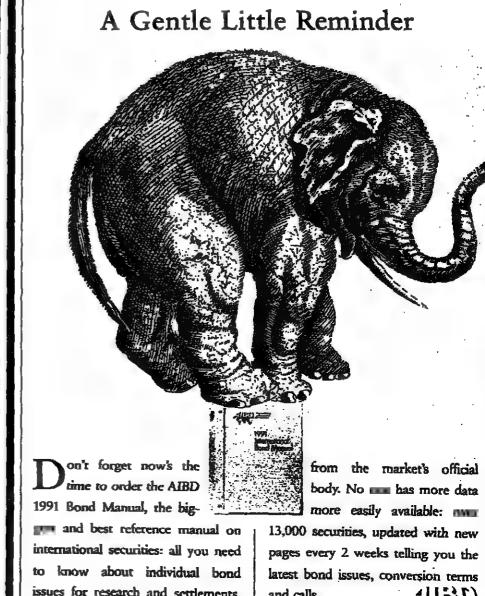
legal opinion is
many of the claims are
unlikely in the completed and finely

Construction work, after initial delays and between ind Eurotun-

nel, is progressing well.

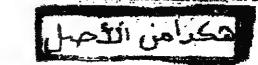
Lunck to tunnels built by Transmanche completed life end of last year. The others are due completed by late muse. Work on res huge rail nals, Cheriton, Folkes-on La Kent coast, and at Sangatte, Calais, in north-

Eurotunnel yesterday



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FINANCIAL TIMES

COMPANIES & MARKETS

6 THE FINANCIAL TIMES LIMITED 1991

Monday February 11 1991

ate Light has strong words for British ana-lysts who he believes are

treating Ratners, the expansion-UK jewellery retailer, "like E

has the bubonic plague".

Mr Light, has headed Ratners' US operations 1937

when the British and acquired

117 Sterling jewellery

Since then, Sterling important to the Mr Light has gained a seat at Ratners' in in UK.

He presided over Sterling's digestion i some Kay jewellery which, in Kay jewellery which is the same part of Rat-

ners' 🕮 operations un November

1 last year. Ratners aim is to grab a ■ per

of the US market, fol-lowing similar strategy in that

it pursued in Britain though in the UK is become the dominant in the jewel-

lery industry by buying rival

share it man In per cent.

The energetic Gerald Ratner,

has been the driving the state of the capansion, that the acquisition of Kay significant step in realising the group's US

Analysts, however, have Indi

doubts. In come under in it. UK in come under in

sure because of the harsh trading

and rising were that the

company's followers in London have already been busily trim-ming annual pre-tax profits by 110

The Le picture in no brighter. Ratners' expand in a country in the threes of recession through acquiring a retailer which, by all accounts, was on

the verge of bankruptcy, an prothe company. Its thin have
fallen by 69p to 130p since the
Kay Its and completed.

You can't min to for

having difficulties in trading conditions, but to can calcise it for buying weak com-

pany in this environment, completing purchase and August 2 (when Iraq invaded Kuwait)," said one former Kay

Consumer confidence and

spending was waning in the US

particularly hard. And the jewel-lery becar is considered one of the most difficult areas of retail-

Ms an analyst at life says: "Jewellery is very and by the can be days will be formally and the can be days will be formally as a second says will be second

tions, and the instruction pay over-

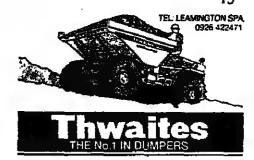
Christmas and I I mid-

after closing Kay deal, both Mr Light Mr farme insit

that Sterling will not merely sur-

Nevertheless, three months

Williams offers | Facets of Ratners in America



INSIDE

Painful reports from Australia

The howls of pain in Australian boardrooms will reach a crescendo this seed as the interim hit companies will be those to the downturn in consumer spending — such those involved in construction, transport, ing and banking. However, industrial conglomand and companies will are lower exprises. report or lower earnings, some because of the domestic downturn, others because of the weakness of world prices for kevin Brown reports.

Base rate pressure on gilt yields



UK gift yields ware by speculation that UK base IIII will will lowered. Many Walter im rectificated that Mr in Concern of the Exchequer, will a cut in the mail few perhaps as early in Friday. The expectations led line

slight flattening in the yield and bearing and predictions from bond specialists med In start 🖷 📢 yww Mill long-dated p 🖘 🚃 looking expensive compared La their shorter-

Berisford accounts qualified Berisford International, The UL Section 1 and property group, had its will be a second qualified by Coopers Lybrand Deloitte, Company's Company's Company's Company's Company's Company's Coopers Lybrand Deloitte, Coopers Lybrand Deloitt

1.2bn (\$2.4bn) refinancing package in its bankers in September, just be the finan-June. Maggie Urry reports. Page III

Profits slide at Whiripool



we profits at Whiripool, the largest man-Madern of home appli-Maries, fell Digal E157m in 1990, se a alump in UE demand restructuring

charges their in in a quarter alone, in posted \$54m loss, compared the previous year's profit of \$49m,

Market Statistics

Base landing rates FT-A World Indices
FT/AIBD Int bond svce andon recent Isaues Andon share service

New ket bond Issues NPC Tokyo bond Index Traditional options

Money markets

Companies in this section

BM Group Beristord Inti Blackwood Hodge

Imperial Bk

18 NorthWest Airlines 16 Pavillon Leisure 16 Stene 18

new contracts

Yale directors

By Urry in London

MR MICHAEL Montague, chairman of Yes and Valor, the locks and domestic appliances group, will receive a five-year contract a consultant wil-liams Holoings if the conglomer-ate's aread bid for You

through.
The would be worth and Mr receive a year = non-executive

director of Williams.

Details of new service conoffice for directors of Yale if the bid is successful given in documents published over the

weekend.
The bid, worth nearly £360m at Friday's closing share price for Williams in 244p, in recommended in this shareholders by their directors in being fair and incommended.

Mr Montague, who has been chairman of Ter for 25 has a service until line 1995 at \$250,000 a year.

Mr Tony Marson, finance director of Yale, who has a three-year contract at a salary of £150,000 a year, is to stay with Williams as an operations director. He would get a new three-year contract at 2200,000 a year and also receive a bonus related to profits.

Mr Sidney Hammond, another

yale director, would exchange his current three-year, £120,000 aning for five years at the same

The mini directors would many compensation in

which he or she is legally enti-tled" the offer document says. This would includes Mr Jeoff Samson, Yale's managing director, whose contract with Yale runs in April 1,1994 at £200,000 year.
His provides for termi-

nation on change of control with payment of "liquidated dam-

This means the level of dam-is set in advance so avoiding the unseemly rows with former directors over compensation have followed some takeover bids.

Directors will all able accept the Williams offer for their in Yale. Montanearly \$600,000 the 305p price lapticed by Friday's closing price for Williams for Williams

Further, Yale directors have options, of which can be exercised, some rolled into Williams options, and wille would receive compensation in employee option plan. For instance, Mr Montague has options on 240,000 shares. III at at

The listing particulars for the Williams would if bid through, says and at January 18, Williams had not debt of £17.1m plus contingent of £14.1m while Yale's net debt £18.5m. On prowould have net tangible £484.1m.

UBS Phillips & Drew opens Paris operation

UBS Phillips Drew, It house owned by United Bank of the Land will become the first firm I launch a operation from scratch in Paris. Since the deregulation of the French stockmarkets in 1989, all other newcomers have mirror the business by taking over an

UBS P&D, by contrast, has gained admittance by taking over Enskilds move is planned by The broker's arrival comes

stockbrokers, by deregula-and low activity on

atockmarket. UBS P&D, though, says has no middle. m become a significant partici-pant in the demonstratic French equity market, and that it has no plans to have staff based at its new Paris broker.

Instead, its 19-11-12 equity research, trading and ellipsed operation is intended to UBS P&D's overall strategy if selling European to international The operation will provide research on, and access to, liquidity in smaller and medium-sized remaining the centre for researching and trading in leading companies.

Karen Zagor on the progress of the UK jeweller's expansion in the US

Gerald Ratner: Confident that US operations will prosper

vive Kay acquisition, it will prosper as a result. Mr later he wery happy later Kay. I know nobody later seems in be. I wasn't looking a short-term and I didn't buy for this month up this year. economy the are

we had waited go into Chapita 11," says Mr Ratner, "it would difficult put 11 back the Deliveries of the says Mr Ratner, "it would back the back th halted, there would live live no in place, some would closed and that can damage knew was in difficulty."

into Chapter 11. move subject to the scrutiny the was m guarantee that we would have Kay," says
Analysts have expressed carn about Kay's exposure to the north east of the US, where recession has hit hardest and con-

ston has hit hardest and con-sumer spending has taken its deepest dive.

But, according to Mr Ratner
and Mr Light, sales in the north east have held up, and the great-est deterioration has been in Cal-ifornia and North Carolina, areas which have sent a large number which have sent slarge number to the Gulf, dampening

According to Mr Ratner, the only unpleasant surprise of the acquisition was Kay's inventory, which was poorer quality than expected. "But that's just a temperary thing," he says. "With bin there is nothing I would in done differently. I make an acquisition of a major

multiple."

Mr Ratner's confidence is hased on the fact that most of the \$20m lewellery business in the US is done by independent retail-

ers. "When we started in the UK about 70 per cent of the business was in independent hands. Now 40 per cent. In the US growth will be slower because of the recession. But the game strategy is right, and we have expanded without a high level of debt."

His confidence is also based on Mr Light and the organisation in the outskirts of Akron. Ohio, once the home of major American tyre-maker and now known for the Square Hilton hotel and

freshly-painted pink and tur-quoise headquarters. The quarters function the use US purchasers, real series and three master jewellers to all The buildings but land and relatively cheap in

The hub organisa-tion, with his closer robotic vehicle closer Enterprise than 🖜 Fabergé studios of aid There is less imit in the company's sorting than in hospitals. Among the mechanical levisthans are machines with min out price tags on 1,000 rings an

In him company's wat underground warehouse, ships out jewellery to throughout the US, merchandise for each mechanically selected and packed a limit of the US, mechanically selected and packed man hour.

Computers are used in life in headquarters up-to-date inventory needs if each suck in all point-of-sale the day," says the

Part of Sterling's strength as a retailer is that "we replenish bet-ter than enyone else," says Mr Light. "We're never out of stock."

Rationalisation, through integrain and shared and shared and has aiready cut costs in the operations. Tighter make a credit, and access to Starling's in-house jewellery operations, should also help. Mr Ratner insists that Kay's

past performance jewellery retailer is irrelevant. "All we were buying was real estate
tell." But even the best manmost attractively-located
as will be hard pressed to

on.

The limit nine months of the year are of little consequence to Sterling, but next Christmas may prove the true test of the wisdom of the Kay acquisition.

Economics Notebook

Alarm bells silent as dollar falls

ast week was a funny old week on the world's foreign exchange marit saw all the trappings of a good old fashioned dollar crisis. The Currency limited new lows against the Deutsche mark; pound briefly plerced and central

widespread Day even the

Greek and Norwegian were helping in stem III greenback's decline. real sense i alarm. The heart into put heart into sclearly not preoccupation of the US authorities and the of intervention - estimated around \$1.5bu world-wide by the close of Friday's trading in

the close of Friday's trading in London — was respectable rather in spectacular.

explanation was that the "big three" members in the "big three" members in the US, Japan and Germany — little in terms of managing their in the dollar. Another reason could be the widespread belief by the dollar fundamentally undervalued present and recover once investors
a revival in the US econ-

omy. But the absence of a crisis mood may also lie in the changing of the foreign

exchange market itself. Those who remember the currency turmoil of the 1970s and the early 1980s might have expected the momentous geo-political events of the past 18 youths in provide foreign exchange with a busi-

ness bonanza. Yet in spite w le upheavals in eastern Europe, German unification and the Gulf crisis culminating in war, today's market appears compara-

According to Mr Jim O' Neill, head of financial markets research at Swiss Bank Corpoprobably the most difficult year for exchange mar-operators in at 10

profits fell, capacity and forcing smaller companies to quit the market. The main culprit was

in exchange we volavolume and trading opportuni-ties. Although the G7 countries - the US, Japan, Germany, France, Britain, Italy and Can-ada - have toned down their commitments to currency sta-bility since the Louvre Accord of February 1987, the main traded currencies have moved in ever narrower

against each other.

Bank rp figures show that annual movement of mark against dollar fremigs year, down from 35 pfennigs in 1987 and 100 pfennigs in 1985, the year in which major industrial powers decided is resume influencing currency

The annual fluctuations dollar's exchange
agai yen have been
more erratic, but, according
Bank Corp, it trend in
volatility is

hile exchange volatility has declined, variations in the liquidity of the market appear to have increased. Large blocks of currency can suddenly be put up for sale, increasing the risks faced by currency traders. Bankers cite the example of Bank Negara, the Malaysian national bank, which in the course of aggressive position taking has reput-edly switched as much as \$25n

at a time from one currency to

This paints a rather different picture that that conveyed by and until sure studies. total global foreign exchange all counting a huge per day. It is this on survey of foreign exchange activity by central banks in 21 counting in April 1989.

by central banks in 21 counin April 1989.

Using data from the of England, the US Federal Reserve, I I I Japan and I Bank Canada.

BIS report suggested thriving. These four accounted for around 70 per cent of global foreign exchange market turnover. The central bank figures that I daily foreign

that Unit daily foreign exchange turnover had by 116 per in the three April or more in the growth of their in the same period. Now, however, traders and

economists will a market which years behind it and where activity is becoming increasingly concentrated among few large banks. Citibank is the world's big-

gest foreign exchange trader.
Barclays Bank Midland
Bank probably the most
UK While I big Swiss and German banks are also large operators. "Unless you big bank, you have no idea what bappening currencies," one trader

This concentration if capacity has coincided with increased risk and Forexchange markets are generally thought a an attention span of no more than a few minutes. It me event in recent years has scarred the market's corporate psyche. Let the beginning the after a

period of protracted dollar decline, the world's leading mater banks launched a large muri in joint intervention in

Many had dollars that they did possess and caught in savage bear squeeze". They were forced to their positions. The operation cost banks much of their profits from its previous year

Har then, slower economic growth worldwide and sion in the main English speaking nations have pro-duced a growing and in had making banks lil less willing in take in in foreign exchange trading.

Il III brings us last week's the The dollar's downward lurch triggered by II January 31 increase in German day's cut in II US discount rate. It was fuelled by some large dollar selling orders from the Far East Monday.

At first II appeared that II.

central sim-ply prevent dollar falling quickly. Friday, from number of central banks joined dollar support action. as if the European US
monetary trying put floor DM1.45
under the

However, Le central banks' action could run in difficulties II it designed in mi spe-cific in it designed in mi spe-According to Mr [See Chertkow, and currency strategist Citibank in London, we have 1988 is the such intervention only works if a mar-

ket is manufactured. And both is and Mr O'Neill M Swiss Bank Corp agreed III the dollar was **ind** oversold **is** the beginning of last

ICI to launch

By Sata Wath in London

ICI, the chemicals group widely held by hopes to have by offering a tax-efficient

buying its shares.
The group is due to launch a corporate Personal Equity Plan (TIP) within the next weeks, allowing small inves-tors buy ap (\$11,940) worth ICI within a financial year. Pro-vided the author are placed in a PEP, in investor can receive all income and capital gains

tax-free.
At least m companies including Glaxo, BP, Links Kline Beecham, and Abbey National – have launched porate PEPs in the law year us so in a attempt to encourage employees and members at a public law in law and in a tax-saving way.

ICI is discussing the details

III corporate PEP with IIII

Bradford Bingley Building Society Building as plan PEPs already, including BP, SmithKline Beecham, Glaxo and Tam 🛦 Lyle, It seems likely that the ICI PEP will be open to members of the public, unlike some of the corporate schemes launched in the past which have only available a

company's employees. investors per also be allowed in place in in the their PEP investment into an index-tracking UK unit which | run by James Capel.

The unit trust option would add flexibility and allow inveswe to spread their investment by having exposure II a portfolio a shami rather than pla-Peter Norman | cing | lentire | total pul-

NOTICE OF REDEMPTION

HMC MORTGAGE NOTES 2 PLC

Class A Mortgage Backed Floating Rate Notes Due February 2015

NOTICE IS HEREB). GIVEN to the holders of the Class A Mortgage Backed Floating Rate Notes Due February 2015 (the "Class A Notes") of HMC Mortgage Notes 2 PLC (the "Issuer") that, pursuant to in Trust Deed dated 23rd February, 1938 (the "Trust Deed"), because and The Law Debenture Trust Corporation p.l.c. as Trusters, and the Agency Agreement dated 23rd February, 1948 (the "Agency Agreement"), between the Issuer and Morgan Guaranty Trust Company of New York (the "Principal Paying Agent") and others. In Issuer in determined that in an order with the Redemption provisions set in the Terms and Conditions of the Class A Notes, and the Class Available Funds as defined in the Terms and Conditions in the forms and Conditions in the Class A Notes. The Class A Notes selected by drawing in lots of £1(00,000 for redemption on the Redemption Date = a redemption price (the "Redemption Price") capal to their peneripal amount, together with accrued interest thereon = as follows:

OUTSTANDING CLASS A NOTES OF \$100,000 EACH HE WILLIAM THE DISTINCTIVE SERIAL NUMBERS SET OUT BELOW Bearer Notes

2816 2860 2892 2938 2965 3177 2777

The Class A Notes may be surrendered for redemption at the specified office of any of im Paying Agents, which are as fellows:

Morpan Guaranty Trust Company of New York 1 Augel Court London EC2R 7AE

Banque Internationale a Luxembourg S.A. 2 Boulevard Royal 1.2953

Morgan Guaranty Trust Company of New York B-1040 Brussels, Belgium

Morgan Guaranty Trust Company of New York West Broadway New York, New York 10015 Attn: Corporate Trust Operations

In respect of Bearer Class A Notes, the Redemption Price will in paid upon presentation in surrender, on or after the Redengation Date, of the Notes together with all unmatured coupons and talous appertaining thereto. Such payment will be made (i) in sterling at the specified office of Paying Agent in London or (ii) at any specified office of any Paying Agent listed above by sterling cheque drawn on, or the option the holder by sterling account maintained by the payer with, Town Clearing branch of bank in London. On Redemption Date interest shall accepte on the Class A Notes which states of Notice of

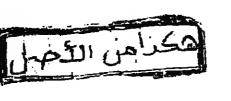
HMC MORTGAGE NOTES 2 PLC By: Morgan Guaranty Trust Company

MEW Was as Principal Paying Agent

Dated: 11th February, 1991

NOTICE

Withholding of 20% of gross redemption proceeds of any payment made within the United States is required by the Interest and Dividend Tax Compliance Act of 1983 unless the paying agency has the taxpayer identification number (social security or employer identification number) or exemption certificate of the Payee. Please furnish a properly completed Form W-9 m exemption certificate or equivalent if presenting your Class A Notes to the paying agency's New York Office.



VI

COMPANIES AND FINANCE

Pavilion difficulties with pool contract

By Jane Fuller

PAVILION LEISURE, the property and hotels group which fell into the red in the first half 📶 🔤 has run into problems with a swimming pool in Bedford.

Its Clifford Barnett subsidiary has a contract to design and build a pool" for North Bedfordshire Borough Council. But the subcontractor, a Scunthorpe com-pany called Clugston, stopped work on Monday and plained that it had not paid III III instalment.

The council says it paid nearly £500,000 to Clifford Barnett at the turn of the mear. Clueston amount in to it did not arrive at the time down in the contract. It gave Barnett days When ill missed, decided to stop

Mr Peter Eyles, who took executive R Pavilion in Sep-



Eyles: group is in dispute with Clugston

dispute with Clugston. Pavilion's financial position, other than to end and changed from land October. Results at the

tember, said for grow and in the or April. Pavilion's share price has fallen from 76p to in in past in months. £2.2m) in the six months III April on sales of £13.4m

The last annual report showed bell of about £38m compared with net on October 31

Byles's arrival at Pavilwas part of a management shake-up. He succeeded Mr George Martin, who stepped down after 18 months are a director of Illa company. Mr Tony Canning-Jones. finance director, also resigned.

Eyles previously managing director of the Norwinter he survived an attempted management coup, only in leave the aller it aken mur by Queens Moat

Mr Evies said in September his plan up to build a limit is juxury hotels. KPMG Marwick Walleng were asked to examine Pavilion's affairs, and Mr Eyles said: "We will have in look at how we

Berisford International accounts qualified

By Maggle Urry

THE latest accounts of International, commodities and property group, been qualified by group's Coopers Lybrand Deloitte, company's

Berisford agreed 21.2bn refinancing package 11 its bankers last September, just before the financial year end, but this runs out at the end of

"the financial data to be a prepared n going convalidity of depends on adequate being available to lingroup beyond the first the current Group Refinancing

Other companies in similar positions had their qualified, such lessoceles, acquired lessoceles Gateway Men retail business through a leveraged buy-out through a refinancing last autumn. bankers, Berisford has sold
Sugar, H. sugar
business, H. Associated for and made and made and mumber of other smaller disposals. As a result cut by selly

The accounts give a pro-forma balance sheet including adjustments up le mid-Janu-

ary.
This shows that net debt

£106.3m of guarantees and stand-by letters of credit on the group's York properties, and shareholders' funds at 2365.7m, or 74p per share which compares Friday's closing share price of

The pro forma balance sheet does not reflect trading since amount of will be payable on the British Sugar £13.4m ... £57.5m.

No further Blackwood preference dividends

By Jane Fuller

BM GROUP. 12 construction equipment 12 building prodin a fed seed £54m, shareholders will receive no MICHAEL MINISTER

By head were no at what was once one of the largest had not

earthmoving equipment.

BM Blackwood's had led depleted to redundatey
posals and
movements. Much
been announced in Mr Roger
Pinnington, the chairman of
Blackwood, the the

then, BM had insti-tuted redundancies redundancies val-transis accumulated losses in Blackwood's Jun-

losses in Blackwood's full 1991.

Howard Sutton, BM's managing director, said noth-the the said noth-the said in former in the UK workforce in the said of the s to lill through action

The classes of Hadronia preference standing, the majority being £15m er \$ per ent.

COOSS POPPED BUL DEALS

Geevor's Mainband Colliery on care and maintenance basis

By Kenneth Gooding, Mining Correspondent

GEEVOR, the mining com-pany which had a £2.1m loan called in by the Canadian Imperial Bank of Commerce in Gesvor has spen extraordinary circumstances, is placing its Mainband Colliery in Cumbria on a care and maintenance basis.

Redundancy notices have been issued to the 28 employees.

Geevor has also revealed that negotiations about the sale of its Cornish assets - including the tin mine at St Just on which the company's early fortunes were based - are at a very advanced stage. These negotiations and before Christmas, before CIBC called in its loan. Mr Mark Wellesley-Wood, chairman, said that Geevor was working on a refinancing deal with its shareholders who had been very support-

It is understood that the refinancing procedure has not been helped by the refusal of the Canadian bank to remove its floating charge on Geevor's assets even though it has been paid back all its loan. Apparently CIBC, the second-largest Canadian bank, has asked for some elements of the writ issued against it by Geevor to

com- be changed before removing its charge on the

Gesvor has spent £3.1m on the Mainband Colliery since it acquired the property in 1968. Output has been building up to about 2,200 tonnes a month. Mr Wellesley-Wood pointed out that £300,000 of the cash from a rights issue in December — money paid over instead to CIBC — was to have been allocated to Mainband for

further necessary development work.

He said National Power, the main customer, had been "understanding" about the halt to production if funds were available in the future for Mainband, Geever might well take a difference when have been then been the mine back into ent approach when bringing the mine back into

production.
Following the rights issue, Geevor's main institutional investors are: Fidelity (8.5 per cent); Midland Montegu Asset Management (6.4 per cent); Assicurazioni Generali (5.6 per cent); Dimensional Asset Management (5 per cent); Mercury Asset Management (4.5 per cent); T&N Pension Funds (4.4 per cent); James Capel Resources Management (4.0 per cent); M&G (3.2 per cent); and Albert E Sharp (3.1 per cent).

Noble Grossart advances 6%

By James Buxton, Scottish Correspondent

NOBLE GROSSART. the privately-owned Edinburgh merchant bank, its pre-tax profits by six per cent from £3.27m to £3.32m in the year to January \$1 1991. The bank said it had had a strong in the pumber of conincrease in its number of cor-porate clients in the past two years, with marked growth in the last few months.

Mr Angus Grossart, chairman and managing director, attributed the growth in the client list to the bank's "stabil-ity and independence" at a

time when many companies were concerned about "lack ef-continuity of service, potential conflicts and other unsettling aspects of their existing arrangements."

Noble Grossart is one the

most important corporalisticance instrument north of the border, but has always been determined to remain small and rejected the forms of expansion pursued by London merchant banks in the past few years. It has kept its staff

MR IAN Stewart, chairman of

Throgmorton conditions in the second half of had deteriorated rapidly and half been exceptionally adverse for the main areas

of its activities.
In the 12 months to Novem-

ber 30 net profits for the invest-

ment trust fell from £9m to

26.08m. Net asset value over the period fell from 96.73p to

The chairman added that the

invasion of Kuwait had under-

while discussions had taken place regarding a rights issue,

terms proved to be unacceptable to all classes of

shareholders and the directors considering other

options. HUGHES FOOD has sold a pro-

duction its at Selby, North Yorkshire, mainly used by its Schooner Seafoods (Processing) offshoot, \$\ \text{\$1.3m}\$ Not proceeds will be used to reduce

JEYES GROUP has acquired

Crowner Products, manufac-

59.02p per share.

Throgmorton Trust net

COMPANY NEWS IN BRIEF

FERRARI HOLDINGS said that turer of cleaning and hygiens

£500,000.

New Interest Rate Bands

Business Deposit Accounts

bands will apply in the Business Call Account,

Clients Call Account, and Premier Interest

£2,500 - £9,999

£9,999 - £99,999

£100,000 - £999,999

Premier Interest Accounts fall below £2,500,

interest will not be paid for the period when the

March. Full details will be available from any branch

If balances un Business Call Accounts and

The interest mm applicable us these new bands will be displayed in all branches from 11

Below £2,500

£1 million+

balance below £2,500.

From 11 March 1991 new credit interest rate

The new interest rate bands will be as follows:

assets fall to 59.02p

Mr Grossart; who has consistently voiced his scepticism about the 1986 Big Bang and its effects, said that the difficulties the banking sector was bow experiencing were the inevitable result of the "unfettered lateral expansion fuelled by massive additions of capital leveraged by injudicious use of credit. There was now "a fam-ine of credit, with cash moving slowly and many banks being unwilling to lend."

Income from unlisted invest-

slowing had left residential property sales

lower. The combination resulted in divi-dends from the main trading subsidiaries falling by 28m to

Total gross income was 221.08m (225.32m). Earnings per share came out at 2.14p (3.19p) and a reduced final fivi-dend of 1.25p (2.38p) is recom-mended for a total of 2.18p. (3.18p)

products for the industrial and institutional markets, for £2m

in cash and loan notes subject

to Crowner's profits perfor

mance in the year to end-August In the 11 months to August 31 1990, Growner

achieved profits of £330,571

Net amounted to

SHEFFIELD INSULATIONS Group has bought Keith Young Insulation from Pilkington for

Tamaris makes £2.5m disposals

By Gary Livers

TAMARIS, the loss-making nursing home operator, sell-ing four nursing homes for £3.46m, will be immediately to reduce long www date.

Last August - rescue package was arranged, whereby Chalfont Lifecare, a company created specifically II an investment vehicle, invested lin In Tamaris and a new board was appointed.

On Friday, said its dand Militon Hall nursing were being sold to LT Healthcare, not hall Mr S Taylor and Mrs JM Lester are have a have

The same two persons are

Trust, which buying from Tamaris, Chateau du Village nursing home and Chateau des Tielles residential

man home in Guernsey. These two homes are principal operating businesses in M Nursing Homes, which Tamaris acquired for about

21.4m in July 1889.
Tamaris also announced on Friday that it had conditionally an employees' trust, in trustee of which had conditionally agreed to purchase 1.5m Tamaris ordinary shares owned by the Tilia Trust, and funded by ■ conditional ■■■ the company.

said its future plans were to purchase salbula sites apartments, while retaining in freehold interest in providing healthcare direct into each purchaser's

Through the sales of long leasehold interests in the apartments, the company said it would be able in repay short term financing for purchase and construction, while retaining an income stream from the service charges for providing healthcare.

trum the mile of the last may ing would be plan on deposit in for II working capital requirements of implementing the strategy, or for further reductions of the group's debt

_	CHUSS BURDER	DAA UEALS		
BIDDERANVESTOR	TARGET	SECTOR	1002.000	COMMENT
(Australia)	Hemilton Oll Corp. (US)	Oil exploration	(2000m	Elia for Mil
Otto Germany)	ursten (UK)	Mail const	£140m	Hert delines sale
Seengyong Cares	(US)	Owner	500	Augilian sale by UPV Brigan
Management (UK)	Reedpack (UK)	Plastic packaging	£34m	pack disposals
7iphook (LLC)	VTG Ferrywagon	RM regett	€7.2m	Tiphook owns 1 ₃ Europe's
Metaligesselschaft (Germany)	Corp Corp	Plant plant engineering	£51m	Core
Weir Green (UK)	Regent Pumps (Australia)	Pump manufacture	n/a	Weir
Weir Group (UK)	Baton Rouge Mach Works (US)	Engineering services	n/a	ecquisition
FCA (III	112	Advertising	n/a	FCA inti investment
Johnson & Firth Brown (UK)	Monroe Forgings (US)	Engineering	£10.6m	JFB
Source: FT Margers & Acquiellions	International			

doe it acquired in 1906 when it bought Collect Hill, the US mate

At the other end of the scale, Ga

WORLD PAINTS & COATINGS Survival of the Fittest

The FT proposes to publish this survey on 11th March 1991.

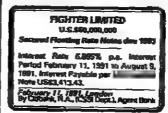
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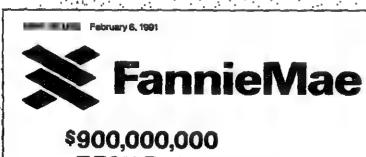


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Gary L. Perlin

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COMPANIES AND FINANCE

Whirlpool hit by fall in demand for home appliances

WHIRLPOOL, sworld's largest manufacturer 🕍 home appliances, was hit by slump-ing US demand and restructuring charges, and saw profits fall from \$187m \$ \$72m

In the fourth quarter alone, it posted a \$54m loss, compared with the previous year's profit

Both fourth-quarter and fullyear figures were affected by restructuring charges, at \$58m and respectively. Last month, the company warned that these would dent results, saying that it was setting aside \$56m in the final quarter to \$56m in the final quarter to cover the cost of reorganising its refrigeration busine

But it acknowledged that the figures were still "disappointing". One big problem derived from Whirlpool's B sam deficit for the Michiganbased company last year.

Even with this loss excluded however, and adjusting for all one-off losses and gains, Whirlpel said there an ill per car slide in net earnings last year, at 1131. Whirlpool maintained that this stemmed mainly from difficult home market, "particularly in the second half of the year when consumer confidence reached second

pean market position improved in although industry demand was static. Whirlpool that it was encouraged by its "dual-branding advertising campaign," which is designed to sell the company's name to European consumers. It predicted that north Amer-ican shipments would fall a further per an thin-before allowing for a protracted Gulf war - and said it expected European ship-ments to remain fia

Advertising faces challenge from media owners

THE members of power the large European media owners growing challenge to the advertising industry, according to a report from Saatchi, one of Europe's largest advertising

groups, Zenith Media Worldwide, 🖚 London-based media buying inbsidiary Saatchi, mates the 10 biggest European media owners currently have a combined annual media revenue of \$15bn. Reed International, the UK-based publishing and information group was the biggest European media owner in 1990 with media reve-

Fininvest, the Italian television and magazine group con-trolled by Mr Silvio Berlusconi, is the second largest group fol-lowed by Bertelsmann, he German III -

Zenith manufacture nearly. \$56bn spent on advertising – press, ing. cinema and posters – in

It said that the overall Euro-

Europe last year. This

with just under in in The media market has since consumer spending by buoyant casting deregulation, and this has fuelled the expansion of

powerful groups.
In some countries this has led to concentrated ownership. In Italy four companies control 55 per cent of the magazine market and in West Germany four companies controlled 72 per cent.

As a result some advertisers are using specialist buying units, such as Carat of France. Others use groups of agencies such as the Media Partnership, formed by WPP and Omnicom, or Zenith, which acts for Saat-

"The Top 50 European Media Owners" is available from Zenith Media Worldwide at Bridge House, 63-65 North Wharf Road, London W2 1LA

NEWS IN BRIEF St-Gobain lifts German glass stake

ST-GOBAIN, the French glass and construction group, won permission from German monopoly authority, to lift its stake to over 50 per cent in Oberland Glas, Germany's second largest packaging graham in Paris. The French Bought 35 per cent of Oberland in

EKreditforening Danmark, one of the two biggest Danish bond-issuing moderated associations, has reported in pre-tax

DKr1.05bn (Company for 1 from DKr512m in 1889, writes Hilary Barnes in Copenhagen.

Exchange plans to cut further jobs, bringing its staff to about 1,600 from 1,950 at the beginning of writes Lagor in New York.

entific and technical products to the aerospace, automotive and petrochemical industries, to buy majority interest in Heimann, an offshoot of Sie-mans, an electronics and electrical group, Nikki Tait in New York. Terms were not disclosed. \$100m annually, it _____1,300 people.

MLadeco, the Chilean airline, has said that Ansett Transport Industries, the Australian air-line, plans to sell its 25 per cent stake, Reuter reports from Santiago. Ladeco also sald Iberia Lineas Aereas de España, which recently bought Aerolineas Argentina, was holding talks with Ladeco to acquire 35 per cent.

mQuelle, the German mail order company, plans to invest DMIbn (\$684m) in eastern Germany, writes David Goodhart in Romn. It intends to build four mail order centres and creats 5,000 jobs.

mDamfoss, the Danish unlisted industrial components manufacturer, has reported a fall in pre-tax profits to DKr401m (\$71m) in the year to Septem-ber 1990 from DKr596m, writes Hilary Barnes in Copenhagen.

Kevin Brown forecasts poor results this week from Australia's corporate sector he howls of pain which have swelling in recession-hit Australian

boardrooms over the past six months will reach a manufacture reporting the interim

vay.
The worst-hit companies will be those directly exposed to be downturn is consumer spending, such as construction, transport, retailing and banking.

Most will blame their poor

Most will blame their poor perform on the perform on the performance of high the spending as part of a strategy aimed at reducing the current the performance of the performance will also report flat or

panies will also report flat or

lower earnings, some because of the domestic downturn, others because of the walls world prices for base metals There have been some indi-of the gloom to come in the handful of results already published, notably MIM, the Queensland-based mining reported profits Leighton Holdings, the struction group which reported profits Even Jupiters Development, in the heart of Queensland's Gold Coast holiday strip, said the recession was responsible for a disappointing 2.7 per cent

first-half improvement to

Some of the biggest falls in profits will in the building materials Boral, for example, has warned profits will be 25 per cent lower than in last year's half, implying an outturn of around A\$133m. Analysts say the group may better that target alightly, but probably not by

Coca-Cola-Amatil, the bever and saids look group surprised the market last week with an unexpected 6.4 per for the improvements in margins and market

But few expect CCA's performance in be repaired by action companies in the liquid and bev-erages sector. Goodman Fielder Wattie, the flour milling and branded foods group, for exam-ple, is expected to report a fall of around A\$20m in interim profits to A\$50m.

Retailers are also likely to his many badly. On Myer, the Melbourne-based supermarkets and department stores operator, reported of just 1 per mile hamming sales for the min months in December, see short of the I do included by one sweets

cutting menum are beginning to take effect, but the group all find hard to match last year's interim profit Woolworths, the supermarket the supermarket the part Mr John Spalvins'



Recession-hit boardrooms howl with pain

Rupert Murdoch: his News Corp results will be

Adsteam group, has been winning its sales battle with Coles recently, but analysts results of the little companies are difficult to forecast because of the current restruct-

uring of the group.

Transport companies in the front line of recession, and most of the leading likely hit could TNT, of the world's biggest transport groups, which analysts say report interim profits of around A\$55m, compared to

A\$72m Many of the vehicle builders have responded to the slow-men by laying in workers and closing plants for up in weeks, and will report lower profits to their

an II per bud billion

Australia, W tyre maker, recently reported a loss of A\$1.7m the the to December, compared with profit of A\$11.8m last year. Among the conglomerates, analysts suggest that profits of BTR Nylex, the acquisitive 64 per set subsidiary of BTR of the UK, will fall by around A\$20m from A\$261m, in spite of

improvements in margins.

Pacific Dunlop is also likely to suffer ■ small decline, probably to around A\$145m from last year's A.H.J. mostly because the impact of the recession on the group's Asianmanufactured clothes through
its business.

industrial companies
are also likely to be hit, nota-

bly ICI Australia, which warned month that puritading conditions for its petrochemical and plastics products were likely to worsen following 50 per cent cut in first-quarter trading profits.

will report lower print for the months to December relative strength of the Australian dollar and the weakness of copper, lead and zinc prices. CRA, for example, is expected to report profits of around A\$200m

its accounting year to December, compared with A\$270m in the first half. Horas Broken Hill I likely to report steady first-half profits of around A\$52m, and Pasmineo

is likely to report profits around compared with A\$76m last year.

The banking sector will almost certainly bring in disappointing results, following a similar performance but the hig banks' reports will not released until May because their different because II their different

reporting cycle.

Not all in news bad. Foster's Brewing will report interim profits of between A\$100m and A\$140m, which will but good last last year's full-year loss of A\$1.3bn, then an Australian record. And News Corporation, Mr Rupert Murdoch's global munications group, is forecast report interim net around A\$146m, up from A\$136m, as a result of the success of the film Home Alone, made by its Twentieth Century Fox film subsidiary, which has so far grossed US\$200m.

Corp's profits could rise to nearly A\$200m if it chooses not to equity account the of BSkyB, the UK satelper cent

Most companies will have to economic recovery, expected a start than in the end of the year, for an improvement in the prospects. But the series of poor interim results is not expected to have dramatic effect on the stock market because most prices discounted the effects of the recession.

American Airlines reaches labour deal

By Nikki Talt

AMERICAN Airlines, one of the two largest and strongest US carriers, has reached tentative agreement on a pilots — finally — in hung over the airline — much

which has to be ratified by the Allied Paus Association's least of directors, came on Saturday morning, after an would meet again this week, finalise the formal contract. The previous contract

between American and its

pilots ran out at the end of 1989, and since then a number of contract offers have been turned down by the pilots. Matters came to a head last month when, after two days of deliberations, the pilots' union

decided against putting the latest offer - described as "final" by American - to its full membership.

American called in the
National Mediation Board, a ederal agency. The dispute centred both on

system and health benefits.

in flight capacity on this alleged action. The pilots denied organising such a move. Peace at American comes as continue to take a heavy on US US industry's profitability.

North West Airlines, fourth largest carrier, and the subject \$3.65bn leveraged buyout bid in money and on certain aspects of the package, such as American's two-tier wage

has revealed a \$121m operation The dispute had improloss for the final quarter of with the pilots building fund accusing in It said that the full-year loss employees a staging a "sick-out" in the heavy pre-Christmas travel period. It

came to \$10m, compared with a \$355m profit previously.

However, I holding company level — and payments were in — 1 widened Mr John Dasburg,

executive, blamed in figures on the jump in fuel prices and expenses resulting from the Middle East crisis.

During the year, the load factor at NorthWest improved by 1.6 points to 66.6 per cent.

Stena revises profit forecast

By Robert Taylor in Stockholm

STENA, the Swedish shipping 'company, has revised its pre-liminary profit (before finan-cial items) for 1990 sharply downwards to around SKr100m (\$20m) from an expected SKr392m.

In a statement it said that the profit deterioration was partly caused by a restructur-ing of its reserve of SKr215m due to the rationalising and cost-cutting programme in its UK subsidiary Sealink Stena

The group's preliminary results are due to be published

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INTERNATIONAL CAPITAL MARKETS

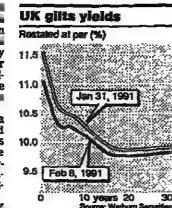
Yields fall on hopes of rate cut

an imminent cut in IIII pushed down gilt yields, especially at III short end of the market. Many traders are convinced that Mr Norman Lamont, the chancellor, will sanction a cut in the iew weeks, perhaps early Friday.

The expectations led III a slight flattening in III yield curve, bearing IIII predictions from bond specialists since the man of the year that longsive compared with their short-

The predictions are starting to become real. Investors the shorter the market, where, for example, the benchmark Treasury 10 per maturing in 1996 jump in price of 1 point quoted on Friday night 1 982. In yield having declined the from 10.47 per cent to 10.24 But total

per Treasury maturing in 2008 managed price increase of only a % point, to 93%, yielding 9.78 per on friday opposed in



have the trend of the months, which have seen sharp gains in prices long-dated gilts, with an illarge long in yields. That happened longuess of the economic decline in lower longuess of the economic decline will experience sharp and tion will experience sharp and falls with the

Until Wa past week, where much in the missed in the That largely in financial

easing in borrowing in the tions. The more firmly the charcellor IIII | world IIII opportunities for cutting rates, now 14 per cent, www Dayling the limit trailing all traders buy III a short and market.

hi men days, Mr Lamont has had limb to my in the subject. Instead, Mr Julia Major had reassuring in le Commons about possibility of limited the W lan Amstad, an

mist at Chase Investment Bank, said: "My impression is that the currency markets have III in UK rates."
I in UK rates." might is in the cards is the lack of England in persuade the same less monetary policy L unlikely L eased. Late last year, during a previous period of speculation about cuts, the last went to

world into thinking that bor-rowing conditions would in the past week, Thread

reat lengths II II money

perd, an economist II Warburg Securities, said: "The Bank has given the impression had it is happy to the markets take a bullish line on the cuts."

One theory is will the government could cut rates, perhaps by hall m percentage point, on Friday, announcing further fall in in the The annual rate of rem in retail prices, 9.3 in December, is expected to have declined in an and 9 per cent in January. decreases about 5 per cent by the end of lin year, an predicted by Treasury and private-

A final reason for expecting reduction in min mar conrecession. Un Thursday, the government announcing the latest trends on unemployment industrial production. with any expected to provide gloomy news that He speed of the decline. As well as bring-ing down inflation, the governelected. It knows that the chances of his happening will improved if the economy run be coaxed have into signs

Peter March

US MONEY AND CREDIT

For bonds, good times start to roll pushed the yield on the benchmark 30-year Treasury bond to

A NEW phenomenon is hitting the news wires. The financia world, already in a daily filings from companies in Chapter 11 bankruptcy protection, now confronting of announcements concerning

Last week, 🕍 🗽 🖹 compa nies husbanding their included General Motors, Militaria Douglas

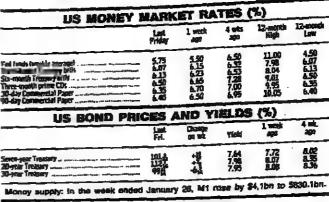
Politicians and economists run speculate alican la depth and length of handing over him currency, business men are reluctant to tale

All this is telling on the bond markets. Here, a consensus has developed. Its theme is that the recession in proving the short nor shallow.

Analysts are reit to pre-dict much of a line in economy mid-summer, even if Gulf war goes well

Such IIII III III rates further. Two factors underpin this optimist

The first is the still-parlous of the US banking sys-tem. As analysts II Brothers point not "Structural impediments to a quick resurunwillingness of line and other pursue aggressive lending. Thus far, it.



markets have drawn the obvimarkets have drawn the obvious conclusion. Interest rates
are going down, and by midyear the Fed funds rate could
be sitting at a per cent. That
could push long bond yields to
around the 7.5 per cent mark.
That is why the bond market
spent most of last week in
buoyant mood. By mid-week,
its long-running rally had ened the effectiveness of Federal Reserve easing." In short, cheaper credit does not necessarily mean available credit to which this has now been ground out of the system. It is agreement to core PPI unlikely to

be up by more than 0.1 per cent last month. That leads analysts to lieve that an inflation rat ender i per aint simuli be think that the procedure has cut around 1.25 to 1.5 per cent from the core rate," remarked S. G. Warburg. "Three per cent is now where we believe the inflation rate is headed." So, with flexibility offered on

the inflation front, continuing evidence of the recessionary squeeze in the corporate sector, and the banks acting as a filter for any Fed easing, the

- in the form of three-year. followed by 10-year Treasury note sales - of a record \$34.5bn of government funding On Thursday, the third part of the bond sale - \$11bn of new 30-year bonds - finally winded the market. Treasury bond prices fell back by around % on average, and similar declines were visible in the

under 8 per cent, the lowest

level for over a year. This:

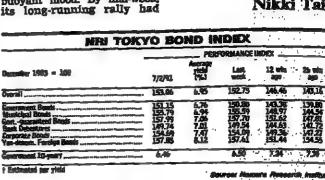
moreover, was achieved

despite the first two tranches

investment grade corporate bond market. But it was a short-lived On Friday, the yield on the long bond retreated back below the 8 per cent mark, and stayed there. Demand was reportedly seen from both institutional and private investors. The market, in

short, is on a roll. ----

Nikki Tait



FRENCH BONDS

Flying start to FFr100bn programme

THE French government and made a flying start in the year's FFr100bn borrowing programme. tion of the year raised FFr10.6bn, including FFr3.5bn primary right to submit non-competitive after auction itself, weighted price. In week's auction a further FFr9.915bn.

improving rates. The Thursday

bids coming in 1 yields 10

points below 1 secondary market, Trêsor able sell FFr4.925bn of main 10-year tapstock, 📭 OAT 9.5 per cent 2001, at a weighted average yield if 9.22 cent, 71 has points than the January will A further I sold to

longer maturity OAT per cent 2012 saw

much main - FFr1.87bn - in non-competitive weighted price of

"The number of people ready relatively for good sign," commented Mr Fabrice III Meglio III Dépôts Consignations. "All good points together the lower intimit around the world, bringing H - speculators; end investors coming into the market; and, for in Trésor, despite in thingth of the German in the reduction in

the spread 10 years."
The continued buoyancy of bond market will encourage Mr Pierre Bérégovoy, the mination not in follow the the Carrier Bundesbank. The week, several drekers

and it is step

backwards. The Man futures is overbought, increasing volatility, and the supply of new was we the way on it minstantial.

Further out, we question M supply we would be causing concern, even if many economists beginning beginning government's ability hold its budget The cost of the Gulf war

itself is, in Mr Beregovoy's words, "just a stroke of the pen". Mr Beregovoy propos-ing to freeze some FFr12bn of government spending plans to cover the Tible Ffr7bn involvement and burden on Coface, the export credit guarantee com-

pany.
Quite separately from fine war, although possibly accentuated by war nerves, the slowdown in the French economy is having a manual effect on conspending, and this sure in damage Value Added Tax revenues, which around half of Fram income. In addition Mr Roger Fauroux, the industry minister, wants to increase aid to industries which are particularly affected by the slow down, although he will receive a dusty answer than he make Mr Bérégovoy Million Royal of Nevertheless, the not make the lard market

capable II absorbing or more of govern seek I man of spending cuts indicates the authorities' resolve to contain budgetary problems," comments Capital Markets, which is fore casting a budget deficit of at least FFr100bn this year.

George Cruhum

have engaged in a cooperation agreement and swapped participations

RENAULT

VOLVO A.B.

Lazard Frères & Cie Lazard Frères & Co

have acted as advisors for Renault in this transaction

January 1991

FT/AIBD INTERNATIONAL BOND SERVICE 4 EAT 9 1/2 93 18 4 F70011 9 5/8 93... B V8 % EV 10 5/8 45... PFUMO IN THE Sec. 7 1/2 % FIN SERV 0 94. 163 6 1d 1/4 92 11089 8 1/4 %. . LANI NE O TO

INTERNATIONAL CAPITAL MARKETS

IVIDICATED LENDING

Inntrepreneur deal may be set for launch

THE LONG awaited revised financing for Inntrepreneur Estates, the holding company

Estates, the holding company in the pubs-for-breweries swap agreed by Grand Metropolitan Elders IXL, may be launched this week.

The original £1.8nn package was put together by Citicorp and S. G. Warburg last year, but suspended when the exchange was referred to the Monopolies and Mergers Commission in April. The was cleared in November. cleared in November.

Dentil are sparse, but sources suggest that Barclays Bank and National Westminster Bank have been added III the original group.

The been reduced to £1.3bn, against falling UK property prices and the uncertain eco-

nomic climate.

The pricing the deal been revised in the light of changed market conditions. Last year, the was priced an initial margin of the basis the London interbank man rate, falling pubs are sold to repay por-tions. Bankers suggested an initial margin 150 points would appropriate

Elsewhere, Union Bank 🗊 Switzerland is arranging a £100m three-year financing for £100m three-year financing for Mortgage Funding Corporation, the UK gage lender. It gage lender. It facility (drawn and repaid according to need) for them then then a nem loan (repaid

amount 🔳 maturity). Market margin M 55 points, with fees up to a maximum de IVIII

TURNOVER (\$m)



basis points and a commitment fee of 20 basis points. The loan is backed by domesa 50 per cent it. weighting on the books up to January 1993. After 1993, however, the risk weighting of the loan is uncertain. The little of the loan is uncertain. weighting of the loan is uncer-tain. The left if England recently ruled that mortgage-backed securities must carry a 100 per tall risk weighting on the books after that and the treatment of mortgage-backed

Norske-Shell, a gian subsidiary of Royal Dutch Shell, is raising \$250m in a twotranche arranged by Bar-Syndications. The arrangers are Bank of New York, Banque Indosuez, Den Bank and Rabobank.

The first tranche is \$75m 6-year term loan. The margin is points over Libor with a commitment is of 12% basis points. The second tranche is structured a a \$175m revolving facility, also margin I WY basis points. The commitment fee is 18% basis points. The pricing is regarded as tight by some in the market. However, the large group and prestige of the parent company may ensure smooth syndication.

Mitsubishi Bank is arranging

\$50m term loan for Rautaruukki, ib Finnish distanced stant company margin la 50 mark points Libor, which regarded as tight by some ket participants. While the transaction does not carry an explicit Finnish government documentation pro-for continued own-ership borrower.

While remaining tight-lipp about the Rautaruukki deal, Mitsubishi said it has signed a \$30m two-year loan arranged for Eleusis Shipyards, guaran-teed by the Republic of Greece. The deal was co-arranged by

Bank of New York.
Mitsubishi appears to have cornered the market in Greek state-backed borrowers. Deals for Hellenic Railways and the Bank of Greece were arranged late last year and signed in the past two weeks. A \$30m five-year deal for Olympic Airways, co-arranged with Standard Chartered, is near completion at a margin of 75 basis points.

Simon London

INTERNATIONAL BONDS

Investors seek the weaker, but still mighty, dollar

THE WAY of demand for dollar securities, heightened by the cut in US interest rates on February 1, was last exceeded in the mid-1980s, according in investment benear

investment bankers.

A surge of new in the Eurobond and domestic bond markets was soaked up last week, pushing funding rates down further, so encouraging borrowers !!! tap the market. "There !!! a bull market in interest rates. Investors for a chan " said one trader.

With the " economy in recession, they

rates are set in tumble. The weakness of the dollar has been seen as a buying opportu-nity. Many investors believe the foreign exchanges have dis-counted the next interest rate cut in the US, and seem to think gains on interest rates will exceed losses on the cur-

in addition Italy's \$2bn Eurobond at the end of January, I flood of 10-year paper last week for Oesterreichische Kontrollbank, Austria, Land Development Bank, Hydro Quebec and the Province of

asm for dollar securities.
The predilection for 10-year
paper is shared by borrowers,
because of favourable swap rates, and investors, because that area of the yield curve looks set to perform best when interest rates fall.

The prevalence of government and supranational credits in the Eurobond market has

more pronounced. The last corporate Eurobond was General Electric Capital Corporation two and ago.
"The Eurodollar bond marand supranational market. The

dollar bond market for corpo-rates is in the US," says one banker. US corporate borrowers have no incentive to tap the Eurobond market, since the US bond market offers con-

the US bond market ones considerably cheaper funds.
Last week, IBM issued three-year paper in the US market at a spread of 28 basis points.
US Treasuries, at least hasis points less than the company would have had to pay in the Eurobond market, said. Oil companies Exxon and Shell raised in the US is just and so basis points over the

than possible in Europe.
Falling borrowing costs in the Eurobond market — illustrated — Ontario's ability rated Contario's ability
launch a successful
debut issue on Friday at 55
basis points above the US Treasury — have been facilitated
by the tightening of spreads in
the secondary market for Eurodollar bonds. Despite last
week's US Treasury market
raily, Eurobond yield spreads
tightened by three to basis
points.

points. Spreads are expected to narrow further, and some borrow-

yield the cheaper funding than possible in Europe.
Falling borrowing costs in the Eurobond market — illusadvantageous rates. Among the close to fruition, Nippon Telegraph & Telephone and the Export-Import Bank of Japan are both expected to bring 10-year deals at the start of the week. Other borrowers eyeing the market include the Internathe market include the Interna-tional Finance Corporation the World Bank affiliate), Norway, the Canadian province of Alberta, and the Export Development Corporation of Canada.

Tracy Corrigan

						NEW INTE	RNATIO	NAL BOND ISSUE	ES				_		
Borrowers	Amount m.	Maturity	Av. III	pon %	Price	runner	Offer yield	Borrowers	Amount m.	Maturity	Av. III	Coupon	Price	reinner.	Offer yie
US DOLLARS								Deutsche Bk Fa. Fill 4	150	1996		7	102	Drivers Bk Brown	6.5
Co.(a)∳♣	100	1995	7	410	100	Daiwa Europe	4400	S.E. Banken	140	1996	-	7	101 ¹ 2	Credit Suisse	6.6
Republic of	500	2001	10	412		Merrill Lynch Int.	9.23	Pokka Corp**9	80		-	5	100	Credit	1
Mitsui Mining &	200	2001		412		Nomura Int.	4.500	Volkswagen Int.Fin.BV★★◆	200	1995	-	7	102	UBS	6.1
Toyo Eng.Corp(h)+◆	1	lime.	- 4	41 ₂ 41 ₂ 41 ₂ 41 ₂ 85 ₁	100	Yamalchi Int.	4.0%	WestLB Int.Fin.Curacao ★★	100	1996	-	7	1023 ₈	Wolksbank	6.5
Optec Dai-Ichi Denko(i)++	100	-	4	412	100	Yamaichi Int.	4.00	BP America Inc. **	100	1996	-	7	102	Suisse	0.5
Nippon Comsys	100	1995		412		Nikko Secs.		AND COMMENTS	100	1994	-	714	102 1015	Credit	0.0
MML Fin.(Curacao)	300	2001		85 _E	(C)	Mitsubishi Fin.Int.	LIES .	Cr.Local de France★★◆ LKB Baden-Wberg★★◆		1994	-	7	1017	CIBUIL	- 12
Bk of Tokyo Curaca(k)◆	200	- 1	10		1012	Bk of Tokyo Cap.Mkts.		Jindo Carp(u) ##§	50			6	100	SBC	6.0
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Hidgs.inc.(i)+4	200	1998	7		100	CSFB	6.70m	deliciter opposition at &	******		-	•	Type	edows as see	
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republic in Austria(o). Fujikura Lud∳∳	100		12 7		(0)	Nomura Int.	6.000	Holding Holding	750	2001	10	100	100	ABN Amro	9.2
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Hydro-Quebec	100	2001	10 10 10	97	99.80	SG Warburg Secs.	9.031	LIRÉ							
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Toppen Printing	370	1995	ii ii	415	100	Nomura Int.	4.500				-				
Japan Radio Co(a)Фф	100	1995	- i -	412	100	Nikko	4.500	MINISTRA I							
■ Ontario ◆	600	2001	10	8 3 8 4 4 1 ₂ 4 1 ₂	99.59	Bk Cap.Mkts	A SEC			4000		11.15	4045	D. Estados differente	13.6
	-				00.00			Inter-American		1998	10	14.16	1015	Bco.Exterior d'España	13.6
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Export Export	50	1998	Ä	113 ₈ 103 ₈	97.688	Con Hills	11.001	TIM							
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		0001	10	104		Bk Cap,Mids.	9,908	Toho Gas Co.♦	10bn		7	74	10112	Nomura Int.	6.97
Fin.NV	100	2001	10	30 A		BR Cap.minis,	3.390	Asian DevLBk(s)	20bn	2001	10 10	7.20	95	Nomura Secs.	6.9
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				401	47.4			Kajima Europe BV***	10bn	1992	434	54	100%	LTCB int	0.0
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THE PERSON NAMED IN	125	1996		124	101 💃	Bank	11.767	inv.Sk(w) ◆	20bn	1995	4-2	7.76	IV14	- IIII	
ECUs								The same							
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RENCH FRANCS									160	1000		Q.5.	102	BGL.	9.2
Eurofima(m) 🔷	500	2000	91 ₂ 41 ₃		100	Lyonnals	9.856	Gennagaca (Luc.)	1bn	75505	7	100	102	-) CT C	9,2 9,3 9,3
redit Lyonnaia(p)◆	700	1995	443	100		Lyonnais	10.118	Okobanic a A	500	1998	6	9%	102.20	Banque	9.3
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Mitsubishi Shindoh(a)	65	1995	4	51 _e	100	Nikko Secs. GmbH	5.125		500		5	94	1024	Banque Indosuez	9.2
Cayaba Industry(a)	90	1995	4	51 5	100	WestLB	5.125	##Private placement With equit	y warrants.	Ploating rate	note. •Va	richie rate n	pten. +Fin	al terms, a) Exercise premiut	freed at 9.5
LE Dornway	200 86	1994		9	101 💃	2.500.01	100	Non-callable, b) Early redemption	4/2/93 at 10	% declining	2 % seral-a	nnuelly. Exerc		m fond at 2.5% or Additional	tranche of les
loxen Corpe	86	1995	4	510	100	Int. GmbH		Mikro-Heirer Issue, Course news to	s acon. Non	the 3-month	Libor + 14 %	then food #	-5-		1995 at 100 %
Senco Di Napoli (H.K)(r)†			10	100	102.45	Lynch All	-	1986 at 10012%, and 1997 at 1001	%. h) Exert	ise premium	fixed at 2.5	2%. Non-calls	ible. 🖷 Em	promism fixed at 1.83%.	Non-callable.
								Subordinated Sease. Callable at particular to the sease of the sease o	170m 21/2/9	B. K) Subordin	ated leave.	Caliable at pa	r from 26/2	(MS. I) Put option 9 Neatle SA i	Non-cetishin
WISS FRANCE								Enso-Gutzett OYMA whiterwest placement. With equil Non-callable, b) Early redemption launched 22/16/1. Deal now total Mittel-finded issue. Cotopon pays to 1996 at 199½ %, and 1997 at 199½ subordinated issue. Cettable at per least 51% of leaser at accrued re- Callable 21/4/98 at 199½ in including Non-callable. q) Enov +1½ % forerester. y Surgaring tasks at 2,54%. Non-callable. u) Ca declining by 1% per amount to par- deal. Non-callable. y) Nitional-finished 190½ %, and 6 years at 190½ %. It	nd le % semi	-annually, of	Fiberd price	reoffer - 99.1	ZZEK. Non-	callable. p) Fungible with exist	ing FFr2bn de
voluto Kalhatsu(b)	100	1995		64	100	Nomura Bank (Switz)	1.00	Non-callebie. q) actist	ing means de	al Non-callai	sie. r) Callet	in war 5 yea	ra 🖛 par. C	oupon pays 10% for first 5 year	THE PERSON NAMED IN
ustrian Airlines(d)	100	2003	-	74	101 ¹ 2	Privathk.	7.081	Great et 2 54% Non-estiable si Ca	e Dugi Curre	ncy 45406. int 11/12/33 et 11	meex payabl	9 in Autorella. Otton 31/12/03	p conditi, r	i to visid 9.5%, v) Callable at	108% from 15
Toyama Corp(n) **		2000		6	100	Nomura Ban		declining by 1% per annum to par.	Conversion	premium fine	d at 12,85%	. w) Fungible	with exist	ng Y30bn desl. x) Fungible wit	h eudeting £10
Intinc.(a) # **	50	Toron		51g	100	J Henry Sch	6. (20)	deal. Non-cullable, y) Nildel-linked	isaue, Coup	on pays Libe	+ 4% for	Street 5 months	s, then fitte	d at 9% thereafter, zj Callable	after 5 years
led landse Gasunie **	150	1996		7"	102	UBS.	8.519	HUNG No. and a years at 100% %.	ANNEL AMOR	a cucano	- 40 MIND B	-			

SOCIÉTÉ GÉNÉRALE ACCEPTANCE NV SYNTHETIC WARRANTS

Easy access to a liquid market on FT-SE 100 index warrants

Société Générale's major concern is to ensure liquid market to investors on the warrant issues it leads. As regard issues of FT-SE 100 Index Warrants, Société Générale intends to*:

- quote a maximum spread of 5% (except low premium);

- offer winner prices for 50,000 warrants (i.e. 5,000 indexes).

This would apply to the latest issue of FT-SE 100 Index Warrants by Société Générale Acceptance NV and lead by Société Générale described below.

Nil cost with and conditions of the below described warrants are available from: Philippe de Rozières and Michael Saunders -Tel.: (071) 929 5270/1/2/3.

> Call 2000 maturing 30/06/92 issue price 40.7 Call 2200 maturing 30/06/92 issue price 30.7 Call 2400 maturing 30/06/92 issue price 24.1

> Put 1500 maturing 30/06/92 issue price \$ 7.9 Put 2000 maturing 30/06/92 issue price £ 10.7 Put 2200 maturing 30/06/92 issue price £ 21.3

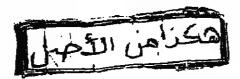
Reuters pages SGEG/H

Except under extraordinary circumstances and subject III market conditions.

Warrants involve a high degree of risk, including the risk of expiring worthless. Investors, therefore, should be prepared 💷 sustain 🗉 total loss of the purchase price of their warrants. Société Générale 🛮 a member of TSA and AFBD. Société Générale Acceptance NV is mm an authorized person for the purpose of the Financial Services Act 📟



LET'S COMBINE OUR TALENTS.



MONTREAL

SWITZERLAND

| Price | Yes | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 | 1990-91 |

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W YORK				Feb. I	1990	Vat 1	Since C	lemo	lation		8	7	0	8	HIGH	1
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ustrials	2830 69	2810.64	2830.94	2788.37	(16/7/90)	2365.10	2999.75 (16/7/90	12	1.22	AR Mining CL/1/80)	585.4	981.3	594.9	587.9		393.54
ne Bands	(u)	NJ (III	15.00	₩.74		88.44 (24/9/90) 821.93	95.51 (9/2/87) 1532.01	ų	4.99 10/81)	AUSTRIA Creft Akties (30/12/80)	Q3.40	C34,61	· 63.41	434.90	705.27 (19)3/900	
	(UIII 26	1103.67	1113.01	1090.27	1212.77	(17/10/90)	(5/9/89)	1 6	2.32 17/32 10.50	BELGEVIAL Breek SE (Cash Mile) (1/1/80)	5121,17	5064.07	7055.70	300.34	P264'V3 USJ140	4664.84
rtle	ger.				236.23	190.96 (24/8/90)	235.23 Q/1/90	3 (2	4 32)	DESCRIPTION SE CULTURA	w	38.25	320,91	319.00	101.29 (2017/90)	302.2
	_			∳Day'	High 2947	28 (2875.50)	Low 271	713 0	790,591	Paper AAND Unites General (1973)	362.0	358.4	357.7	399.6	W17.3 (291./10)	348.4
TANDARD		HUU		-41 64	368.95	295.46	368.95		4.40	FRANCE	434,90	425,62	423.67	423.83	564.62 (30)5190)	394.88 1441.1
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dsinjgg	-10		HIERANI.	414.25	437.37 C6[7]901	346.86 01/10/900 18.80	(16/7/90 35.24		1/6/32) 8.64	GERMANY FAZ Aktien (31/12/56)	620,23	614.49 1754.7	411.92 1735.6	1754.3	2014.6 (34490) 1968.55 (3053/90)	1612.5
ncial			27.57	27.18	31.87 (3/1/90)	(29/10/90)	(9/10/8	99 (1	/10/749	Commerciant (1/12/53) DAX (30/12/87)	1761.3	2/36,25	1428.69	1438.85	1968.55 (30/3/90	1
SE Composite	196,10	1107	10.0	191.89	201.13 (16/7/90)	162.20 (11/10/90)	203.13	0 (2	4.46 5/4 /42)	HONG KOMB Hang Seeg Bank (31/7/64)	3339,09	1333.96	3365.46	3345.41	3559.87 (25/7/98	2770
Mirt Value	ni e	ER M	332.73	326.41	382.45	988 O7	397.03 (10/10/	90 (9	29.31 112172)	REAND	1222.77	1217.02	1192.96	. 1174.50	1893 16 (22/1/90	ши
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WORLD PAINTS & COATINGS Survival of the Fittest

The FT proposes to publish this survey on 28th March 1991.

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FT SURVEYS

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	AUTHORISED	Brown Shipley & Co Ltd (1000)F Contests	Link Core Piles Price City Heat Corps Price Price Price Critics Heat eration Funds Mangt Ltd (1200)F	Intt Case. Std Office Vald Light Case Price Price Price Co. Intt Managers Ltd (200)H Loss & Description Sci Leaden ECSM 473 Loss & Desc	Lait Cane. Bid Street Hid City- Link Corpe Price Price Price Cri Line Ham port Seguine Unit Treets - Contal. Man Descript Lines Unit Treets - Post	Halt Case. Side Offset leds City- Unit Carge Price Price Price Gris late Search Price Washington Co Ltd (1200)F HALL Sec 249, Sectualizat, Sept SCS 4WA (03,463,3111 Gold W	Init Carc. Price of the Oriental Chaps Price Price of the Price of the Rener Cartel. Init Transf Mingrs Contri. Say 5.4 2.5 pp. 26.30 29.27/0 00/41085 European Carteling Say 5.4 27 80 28.31 30 44/0.00/41086 European Carteling Say 5.4 27 80 28.31 30 44/0.00/41086 European Carteling Say 5.4 27 80 28.31 30 44/0.00/41086 European Carteling Say 5.4 27 80 28.31 30 44/0.00/41086 European Carteling Say 5.4 27 80 28.31 30 44/0.00/41086 European Carteling Say 5.4 28.00	Cargo Price Price Price Gr. Mer
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CURRENCIES, MONEY AND CAPITAL MARKETS

POUND SPOT - FORWARD AGAINST THE POUND

Three months

MONEY MARKETS

Weather to gamble

AS THE weather became steadily worse in Britain last week the opportunities for gambling were severely restricted by the abandonment of horse race meetings, but for those with the urge to gamble relief could be found on the Liffe market.

The price of short sterling futures rose sharply as traders took the view that Mr Norman Lamont, Chancellor of the Exchequer, will decide to cut interest rates before delivery of the March contract.

the March contract.

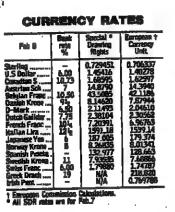
UK clearing bank base lending rate 14 per cent from October 8, 1999

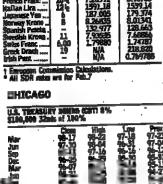
It is the timing of delivery of short sterling on March 20 which has such appeal, because it is one day after the budget.

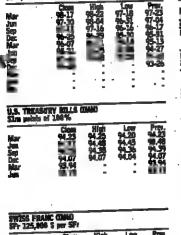
If Mr Lamont announces a cut of 1 per cent in interest rates, as part of his budget proposals the present price above 87.00 for March short sterling can be justified, but if

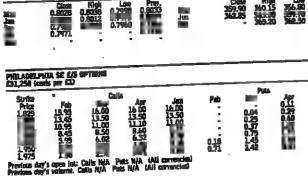
2 IN NEW YORK							
Feb S	Clese		Previous Close				
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	Forward premises and discounts apply to the US dollar STERLING INDEX						
		Feb.6	Previ	Olfs			

wontls	9.60-9.5 ass and disco		,78-9.68pm the US dollar	
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he does not the price should be nearer to 86.00, to equate with the present 14 per level bank base rates.

The market's mood can be judged from the fact that the March contract rose on Friday morning, encouraged by speculation that the bad weather would made the Bank of England declare a half-day bank holiday. It was argued that if happened the authorities not reinforce the message about firm interest in the event there would be no opportunity for afternoon lending to the discount houses at penal rates. In the event there was half-day holiday and no publicing those with long positions to wait and wonder.

The wisdom of pushing short sterling to the present levels depends on whether the government's anti-inflation policy is to be taken seriously. If it is, and if Mr Lamont to deter similar speculation future, the level of base rates is likely to be unchanged after the budget.

CURRENCY MOVEMENTS					
Feb 8	Bank of England Index	Morgania Generally Changes %			
Sterling J.S. Dollar Landiac Bollar Austrian Schilfling Schilfling Schilfling Schilfling Schilfling Schilfling Schilfling Schilfling Swiss Franc Dutch Guilder French Franc Uta	94.2 N/A N/A N/A N/A N/A N/A N/A N/A	-18.1 -19.9 -0.5 +12.7 -1.0 +26.6 +25.8 +17.4 -11.7 -18.9 +70.3			
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Mexico	5.3365 - 5.3490 5884.25 - 5924.20 3.3040 - 3.3090 7.4345 - 7.4630 3.3955 - 3.4070 5.0140 - 5.0265 6.1950 - 6.2930 53.80 - 53.90	2.6895 - 2.6915 2945.80 - 2965.80 1.6640 - 1.6663 3.7490 - 3.7510 1.7100 - 1.7150 2.5205 - 2.5235 3.1200 - 3.1645 27.10 - 27.15

AF (Em) AF (Fp) AH AE	53.80 - 5 7,2815 - 7	3 90	5205 • 2 1200 • 3 27.10 • 2 6720 • 3	1.15
APAREN	(VID) (D)(0)			<u>—</u>
Mar Jun Sep Duc	0.7813 0.7791 0.7778 0.7778	High 0.7820 0.7799	0.7791 0.7769	7777 0.7755 1.7750
ان (دارا 1801ع (دارات 1801ع (عادات	E HARK CHIL			
Mar Jun Sep Dec	0.6850 0.6850 0.6869 0.6734	High 0.6035 0.6015 0.6780	3 5 0	Prev. 0.6853 0.6802 0.6773 0.6738
THREE-N Sin pole	ONTH EUROS L of 180%	قلية فلية	MD .	
Mar Jun Sop Dec Mar Jun Sop	6.4 6.2 9.3 9.4	73.43 93.30 92.97	25 S	120 120 120 120 120 120 120 120 120 120

	LOW 04 20	Prev.	Sim po	lets of 280	%		
	94.45 94.36 94.04	48 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	Mar Jun Sup Dec Mar Jun Sup Dec	90	20 Sep.	9136 9136 9137 9134 9214	93.27 93.39 93.27
			STANE	AND & POO	es 500 JR	MEX	
	0.7990	Pres. 0.8033	Jus		3010 H 2.90 HO 2.85 HG 305	15 356.80 20 362.50	Prev. 357.90 360.75 363.45
85050		Apr 100 150 140 140	Jan 16.00 13.50 11.00	Pab	0.04 0.25 0.37 0.75 0.75	0.11 0.29 0.60	Jun 1.04 0.75 2.09 2.90 3.90

LOW 94.20	Pres.	Sim pol	Ms of 280	%			
94.20 94.45 94.45 94.04	9.48 94.57 94.67	Mar Jun Sep Dec Mar Jun Sep Dec	90		7 (2.44 (2.15	93.27 93.37 93.27 93.27	Feb 8
		STANE	URD & 100 Das Judes	05 500 Tib			Sterling CDs
7990	0.8033	Jus	35 34	285 340.1 2.85 340.1	6 Low 5 366.80 6 271.10 10 342.30	Pres, 357, 90 360, 75 363, 45	Company Deposits. Finance House Dep Tressay Bills (Buy) Bank Bills (Buy) Fine Trade Bills (B Dollar CDs. SDR Linked Dep. 0 SDR Linked Dep. 0 EGU Linked Dep. E
13	Apr 000 1.50 1.50 1.50 1.52 1.52	,ion 14.00 13.50 11.00 prvencial mancial	7ab - - - 0.18 0.71	Puta 0.04 0.25 0.37 0.79 1.45 2.42	0.11 0.29 0.40	Jun 1.04 0.75 2.09 2.90 3.90 8.51	Treasury Bills (sel cent; Bank Bills (Average Lender rat day January 31, 1) p.c., Schemet (1 & 1) flued. Flaance Ho days solice 4 per under ose month six-line months 1 from Oct 8,1989

	WODIE	INDICES
FT-ACTUARIES	WOKLD	INDICES

Mackenzie in conjunction with lim institute of Actuaries in the Faculty of Actuaries

										TH	URSDAY	FEBRUA	RY 7 198	1	DOL	AK MU	
NATIONAL AND REGIONAL MAR	KETO .	-		PRIDA	Y FEBR	JARY 8	Local	Local %	Gross	US	Stertino		DM	Local		1990/91	Year ago
Figures in parent show number of	theses	Deliar Index	% chg (\$) since \$1/12/90.		index	DM Index	Currency	31/12/90	Div. Yield	Dollar	index	index	Index	index	High 158.31	112.74	(approx)
of stock		HINGA	0.0.00		404.50	95.21	107.23	+5.3	6.76	126.37	93.81	102.20	95.33	107.45 146.32	285.63	167.00	248.58
· · · · · · · · · · · · · · · · · · ·		125,74	+6.5	93.79	101.58	146.12	146.34	-4.3	1.87	193.80	143.88	158.75	146.20 108.22	105.61	160.02	121.73	
Australia (75)	Tought head to	192.97	- 1.9	143.95	155.89 116.03	108.77	106.10	+5.1	5.55	143.46	106.51	116.02	102.09	113.64	153.61	121.24	141.99
Austria (19) Belgium (80)		143,65	+8.6	107.15	109.82	102.94	114.05	+4.4	3.51	135.35	100.48 190.83	109.46 207.90	193.91	195.78	277.82	217.74	
Canada (116)	ADD 10000 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	135.95	+4.6	101.41 192.68	208.67	195.60	197.00	+7.8	1.52	257.04	76.60	83,45	77.83	76.62	152.29	90.61	150.51
Denmark (32)	Spendage and the party	258.31	+11.0	77.18	83.59	78.35	77.05	-1.8	3.96	103.17 141.52	105.07	114.45	106.75	109.72	168.85	121.85	
Galand (21)	NAME OF TAXABLE PARTY.	103.46	+0.3	106.78	115.63	108.38	111.37	+5.9	3.71 2.54	118.25	87.79	95.65	89.20	89.20	144.63	101.38	
C /1131		143.15	+5.7	88.25	95.59	89.59	89.59	+3.0	4.94	134,78	100.06	109.01	101.68	134.95	147.49	112.24	
Compov (55)		118.31 135.63	+11.3	101,17	109.57	102.71	135.73	+11.3	3.76	156.74	116.37	126.77	118.24	120.39	198.57	132.88	
Hong Kong (40)	A water was a tare and	157.82	+6.3	117.73	127.49	119.51	121.68 66.42	+0.7	3.80	81,17	80.26	85.64	61.23	68.07	109.26 197.26	72.05	
traignet (16)	والتهام وموارا المراجعة	81.09	+3.5	6D.49	65.50	61,40 105,34	112.37	+5.0	0.76	137.67	102.21	111.35	103.87	111,35 226,37	250.89	182.98	
Italy (91)		139.09	+11.5	103.76	112.37	165.18	226.04	+24	3.33	218.46	162.18	176.68	164.79 449.52	1925.76	613.96	324.53	
Japan (453)	gå denn melje bet belan	218.14	+2.8	162.72	176.22	455.51	1944.03	+3.0	0.35	595.89	442.39	481.95	105.63	104.49	149.03	125.70	
Malaysia (34)	Mark Street of Street Street Street	601.55	+2.9	448.72	485.96 113.43	106.33	105.17	+2.0	5.11	140.02	103.95	113.25 40.83	38.09	44,46	75.36	41.18	
Mexico (12)	DOS	140.41	+4.9	104.74	40.56	38.02	44.39	+13.2	7.65	50.48	37.48 152.47	166.11	154.93	158.68	276.79	182.24	
Netherland (41) New Zealand (1	15)	50.20	+15.7	37.45	164.28	153.99	157.81	-3.2	1.93	205.38 179.40	133.19	145.10	135.33	141.45	209.24	147.24	
Norway (30)	10/	203.35	-0.4	151.69 131.93	142.88	133.92	139.5		2.98 4.09	193.50	143.73	156.58	146,05	130,41	251,39	151.50	240.90
Singapore (25)		176.86	+11.0	144.18	156.13	146.35	132.85		5.18	158.23	117.47	127.98	119.37	109.15	182.25	128.54	
South Africa (6)	0)	193.28	+5.7	118.00	127.60	119.78	109.5		2.78	183.15	135.97	148.14	138.17	148.24	234.93	146.60	
Casin (41)		158.19	+ 14.0	135.62	146.87	137.57	147.22 74.4		2.82	96.22	71.43	77.82	72.59	73.82	109.77	82.17	
Sweden (27)		181.80 96.53		72.01	77.99	73.10	132.7		5.27	178.54	132.55	144.39	134.67	132.55	178.54 148.95	139.87	
				132.73	143.73	134.72 110.18			3,40	144.37	107.18	116.77	108.91	144.37	146.30		
United Kindfof	TI [200]			108.52	117.53				4.00	144,22	107.07	116.65	108.80	108.28	157.85	124.9	
USA (526)				107.61	116.54	109.25			4.29 2.18	185.22		149,81	139.73	139.60	223.29	155.5	5 198.51
17.001		144.20	+7.2 +10.2	137.87	149.31	139.96			1.12	136.83		110.67	103,22	111.66			
Name (110)		184.83		103.03	111.59	104.59			2.45	140.20	104.09	113.39	105.76	111.04	174.18	116.0	
Doolfic Resin (650)	138.12		105.17	113.89	106.75	143.3		3.40	143.72	106.70	116.26	108.44	142.32	148.43 145.62		
C	1 3 2 1 1 mare 1 4 4 7 1	140.99		108.01	116.99	109.57 93.71	94.7		3.55	123.35		99.78	93.07	94.11	148.72		
				92,29	99.97	95.39			5.69	126.18		102.07	95.19 106.24	111.78	173.77	117.1	
Common lev LIN	[CH-1]			93.96	101.77	107.23			2.50	140.83		113.91 111.02					
			+9.3	105.63	114.40	104.7		4 +6.5	2.50	137.26		113,73					
second Ev. (15) I	1//01,		+9.5			107.1	122.7		2.80	140.61		116.49	108.66				1 139.69
World Ex. UK	A4 (2244)	141.4	+9.3	105.55	116.84	109.5	128.3	3 +6.8	3.84	144.01						118.3	3 153.49
World Ex. So.	(Table)	144.6	+8.2			_	122.8	1 +62	2,81	140.93	104.63	113.98	106.32	121.94	1020	1102	3 1,55.7
		141.8	+9.2	105.78	114.56				-	Bound		100	III (Loca	i); Nord	ic: William		= 139.69
	(2304)	141.0	oo Giele	de Doc	31, 1987	= 115.	037 (US	2 Index		(POUM							
walues:	Dec 31, 19	50 = 1	יייון אין אין נונין דווונג	nd 123.2	2 (Local		and Co	washe Not	West S	acuritles	Limited	1987					
values:	114.45 (Po	und Si	o imited	. Goldm	an, Saci	IS & UO	endipo	8/2/91: I	Name =		Limited Epeda-8	ertrand	EBF	(France)		Heng	T I

EQI		Lates			·	Clasing	+97	Het	Times	Gross	P
issue Price	Pald	Remark: Date	1990 High	/91 Low	Stock	Price	=	Met. Uhr	Tiones Cov'd	Yield	۲
-186	F.P.	Veliz	_	59	dEldes 100	58			 -	-	r
5100	F.	=	95 3825 90 45	350	Seratuanel Fader, Wrrats	38 30 44	-100	=	1 =	Ξ	l
50	F.P.	=	45	45	Tris tay, Tst	7	Ш		<u> -</u>	匞	L

9,60-9.50pm	1	ne end of Landon trad							FL	XED	INTE	REST STOCKS		_
DOLL	AR SPOT	FORWAR	D AGAIN	ST	THE DOL	LAR	Issue	Assess.	Latest	1990	1 91	Stack	Closing Price	+ 0
Feb 8	Day's seread	Close	One month	7. p.a.	Three mostlis	22	Price	Palid :	Researc Caté	High	Low		£ 80	1
France Sweden	5.6950 - 5.7225 4,9500 - 4.9780 5.4660 - 5.4855 127.60 - 128.40	1,9870 - 1,9880 1,9271 - 1,8290 1,1590 - 1,1590 1,4605 - 1,6415 27,90 - 30,00 9,6050 - 5,6100 1,4650 - 1,6710 128,50 - 1,077,00 1,086,50 - 1,077,00 1,086,50 - 1,077,00 4,9775 - 4,9625 5,4475 - 5,4725 127,75 - 4,9625 10,2675 - 10,2775	1.12-1.10cpm 0.47-0.5c2pm 0.49-0.45-0.45-0.45-0.45-0.45-0.55-0.45-1.85-0.45-1.85-0.45-1.85-0.45-1.85-0.45-1.85-0.45-1.25-0.45-1.25-0.45-0.45-0.45-0.45-0.45-0.45-0.45-0.4	6.70 4.30 4.30 -3.52 -2.53 -2.47 -3.54 -3.55 -2.	3.19-3.16pm 1.001-1.1648 1.02-1.0648 22.00-26.0048 4.70-5.0048 1.70-5.0048 1.74-1.8248 1.74-1.8248 1.520-1.6-1.548 1.520-1.548 1.520-1.6-1.548 1.7.90-8.8548 0.42-0.4464 6.69-7.7048	-278	25 100p 100p	P/P F.P.	29/11	86 389 321 3210 31109 1109	300 201 ₂	Berett, Welker Capital 1 Sec Cr Cap Bd Creamer Errorg Or Print Top or Comment Comme	1015	
Austria Switzerland . Eco	1,2400 - 1,2480	1.2435 - 1.2445 1.4100 - 1.4110	0.14-0.17cds 0.39-0.37cpet	-53	0.41-0.46dls 1.18-1.12pm					R	IGHT	S OFFERS		

Fab.9	\$	\$	DM	Yen	F Fr.	S Fr.	H F),	Lira	C S	B Fr.
Š	1 0.503	1.988	2.895 1.456	254.0 127.8	9.858 4.959	2.473 1.244	3.263 1.641	2180. 1097	2305 1159	59.50 29.93
DNI	0.345 3.937	0.687 7.827	11.40	87.74 1000.	3.405 38.81	0.854 9.736	1.127 12.85	753.0 8583	0.7% 9.075	20.55 234.3
F Fr. S Fr.	1.014 0.404	2.017 0.804	2937 1.171	257.7 102.7	10. 3.966	2.509	3.310 1.319	2211 881.5	2.338 0.932	60.36 24.06
H FI, Link	0.306 0,459	0,609 0,912	0.887 1.328	77.84 116.5	3.021 4.522	0.758 1.134	1.497	668.1 1000,	0.706 1.057	18.2 27.25
C S B Fr.	0.434 1.681	0.862 3.341	1.25b 4.856	110.2 426.9	4.277 16.57	1.073 4.156	1.416 5.484	945.B 3664	3,874	25,81 100.

E	JRO-CL	FRRENC	Y INTE	REST	RATES	
Feb 8	Short,	7 Days	One	Three	Siz.	Çes
	Lenn	potice	Month	Months	Mentiles	Yestr
ing	144 - 64 - 64 - 64 - 64 - 64 - 64 - 64 -	14's - 14's - 6's 11's - 6's 11's - 7's 8's - 7's 8's - 7's 8's - 7's 12's - 7's - 7's - 7's - 7's - 6's 12's	14 - 13 1 61 - 61 108 - 109 81 - 71 82 - 84 10 - 91 124 - 124 91 - 91 8 - 75 104 - 104 7 - 53	134 135 614 613 194 194 84 814 124 12 914 12 914 12 124 12 14 14 14 17	12H - 12H 65 - 65 95 - 95 7H - 7 104 - 104 125 - 10 96 - 10 125 - 10 10 10 10 10 10 10 10 10 10 10 10 10 1	1215 - 1215 611 - 612 612 - 615 715 - 715 915 - 1015 11215 - 11215 715 - 715 11015 - 715
term Ebrodolla	rs two years 7,	-7 / per cert; tra rates are ca	dese years 7%	in percent; for	r years 8-7% po	r ceal; the year
8/s per cent no	minal. Short to		Il for US Dolla	rs and Japanes	Year, others, to	no days' notice.

	3 menths US dollars		US Dollars
d 6½	offer 6%	bid 6½	affer 6%

EW YORK			Treasury	Billis and E	lands	
pern iyog rete	9 T	ne month hre month Is month lae year ino year		6.12 For 9		7.55
Feb.8	Grenight	One Morth	Two Morths	Three Mostle	Six Mostle	Lombard
raciditat	8,65-8,75 71-74 8 94-9 66 7 18-8 124-13	8.70-8.85 94-94 74-84 8-9-9-9 78-84 134-134 94-94 114-114	8.85-9.00	8,95-9,10 911-913 74-54 9,06-9,14 712-8 134-134 94-915 114-114	9 00-9.15	9.00 9.25 - - - -

L	ONDO	N MO	NEY	RATE	3	
Feb 8	Overnight.	7 days notice	One Month	Three Months	Six Months	One Year
interbank Offer	14	144	14 134 14 137 14 14 14 15 16 16 16 16 16 16 16 16 16 16 16 16 16	1311 1211111111111111111111111111111111	1911 1911	1212 - 175 45 40 10 10 10 10 10 10 10 10 10 10 10 10 10
Transury Bills (sell); on cent; Bank Bills (sell); Average tender rate of day January 31, 1991. p.c., Schemes II & III: 1 VAV: 18012 p. III: 1 VAV: 18012 p	Agreed rate 5.26 p.c. Re cal Authorit lase Rate 14 Certificates	5247 p.c. EC s for period derence rate y and Finan from Februa of Tax Dep	GD Fixed R Feb 26, 199 for period J ice Houses s ary 1, 1991: posit (Series	ate Sterling 1 to Mar 25 lan 1, 1991 teven days Bank Depor 6); Deposit	Export Final , 1991, Sch n Jan.31, 1 notice, other sit Rates for £100,000	nce. Make up eme !: 15.10 991, Scheme s seven days' sums at seven and over held 12 per cent:

				_		$\neg \neg$	_
issae Price	Amount. Paid	Latest Revosc	1990		Stock	Closin	
9	ně	Date	High	Low	_	9	┸
cover baser rate, cover 1990-91. dividend, c estimates Forecast a	d on divident based on pr H Dividend cover and p/ for 1991-90 passalised d	nd on full carevious year and yield a based on 2. If Divide Hyldend, co	s based on papital. 9 As 's carnings 's carnings satest anno set and yiel wer and pir	F Divident respects of all carnings. Id based on a ratio base	Testa 29. d Dividend rate paid or lend and yield, a Foresta to reth and yield had on prospectus or other official enlanates for 1979 M Dividend and yield based on prospectus or other official estimate or prospectus or other official estimate in or prospectus or other official gists. 1 tetrofocalon. 8 Placing prospectus or other official part of the prospectus or other official gists. 1 tetrofocalon. 8 Placing prompanisation, merger or takeout	other official est. 1. L Estimated a prospectus or other testing 1992. (1. estimates. W Francisco est Belging to Belgi	d Cap d dividende description of the Cross Pro Fordert in
		OF E	Feb.8	Feb.1	REASURY BILL	Feb.8	Feb.
Total allo	polications.	4	5258am H/A 1286.87	£891s £250s	Antrage rate of distants	12.524/75 11/A 12.520m	12 HX 13.260 1251 1251
W	EEKL	Y CH	ANG	E IN	WORLD INTERI	EST RA	TE
W	EEKL	у сн	ANG	E IN	WORLD INTERI	EST RA	TE:
LONDON		Y CH	Feb.8		MEW YORK	Feb.B	des
LONDON Base ro	l stas	Y CH		change	NEW YORK	Fe.8	das

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Government Secs Fixed Interest
Ordinary
Gold Mines
FT-Act All Share

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Price Paid Revent Date High Low Revent Price Paid Revent Paid Reve				RI	GHTS	OFFERS	Closing	
PARTIES OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PARTIES OF THE PAR	issane Price	Amount. Paid				Stock	Price	+0
Annualised dicident. In Figures intered on prospecture estimation. 4 Divident cate paid or payable on garried cables or based on divident on full capital. 9 Assumed divident and yield. In Ferencia: or extensive contents annualised divident can the content of th	-	-					+ =	-
BANK OF ENGLAND TREASURY BILL TENDER Feb.8 Feb.1 Feb.1 Feb.2 Feb.2 Feb.3 Feb.1 Feb.3 Feb.	197 Annual	i igili Kasi dilelete	ad. b Figure	- ग्रह्म स प्रेस्टर क	prospectus	estimates, d Dividend rate paid or payal	de on part of	احالون
BANK OF ENGLAND TREASURY BILL TENDER Feb.8 Feb.1 Feb.1 Feb.2 Feb.2 Feb.3 Feb.1 Feb.3 Feb.	1200	ga divide	d on full c	ه و ادائود سیاسیون	essence div	dend and yield, w Forward or estimate I and yield based on prospector or other	official etra	ata jo
BANK OF ENGLAND TREASURY BILL TENDER Feb.8 Feb.1 Feb.1 Feb.2 Feb.2 Feb.3 Feb.1 Feb.3 Feb.	0-91.	i Dividend	and yield	bases on p	respectus o	other official extension for 1991. L	Estimated and school or other	<u>موالمج</u> مارازاد
BANK OF ENGLAND TREASURY BILL TENDER Feb.8 Feb.1 Feb.1 Feb.2 Feb.2 Feb.3 Feb.1 Feb.3 Feb.	dent, o	ner and p/ nr 1991.4	e 82900 os 2. N Dhikk	130 250 TE	म् व्यवस्य	prospectus or other official estimates	for 1992 Q	Gross. 1
BANK OF ENGLAND TREASURY BILL TENDER Feb.8 Feb.1 Feb.1 Feb.1 Feb.2 Feb.1 Feb.2 Feb.								
BANK OF ENGLAND TREASURY BILL TENDER Feb.8 Feb.1 Feb.1 Feb.1 Feb.2 Feb.1 Feb.8 Feb.	arts. &	तारास्य (0) स्वर्था क्रिक्ट कर	inder de	ed is com	ecilos vith	reorganisation, merger or takeover. pr	Price at a p	ren ius
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WEEKLY CHANGE IN WORLD INTERBST RATES WEEKLY CHANGE IN WORLD INTERBST RATES Constant Constant	B/	unk (OF E				ENDE Febi	R Feb.1
WEEKLY CHANGE IN WORLD INTERBST RATES Feb.8 darget was your feb.8 feb.8 darget way your feb.8 feb.8 darget was your feb.8 feb			OF E	Feb.B	Feb.		Feb.8	Feb.1 87537
WEEKLY CHANGE IN WORLD INTEREST RATES Feb.8 damps were your pages for the page of the pag	le on of			Feb.8	Feb.	Top accepted rate of discount	Feb.8 11/A 12 2 52479-12	Feb.1 87537 87637
WEEKLY CHANGE IN WORLD INTEREST RATES	ts on of tal of as	ier plications ated	4-49-4	5250e 5250e 5258e	Feb.	Top accepted rate of discount	Feb.8 11/A 2 5247% 12 11/A 1350m	87537 87637 26079
Feb.8 change MEW YORK Feb.8 change	र्षिड कुट कुट देश की अ	ier plications ated	4-49-4	Feb.8 5250e 5258a H/A 586.87	Feb. 6 £250 6 £991 5250 70 £96.7	Top accepted rate of discount	Feb.8 11/A 2 5247% 12 11/A 1350m	87537 87637 26079
Feb.8 change MEW YORK Feb.8 change	is on of tal of as	ier plications ated	4-49-4	Feb.8 5250e 5258a H/A 586.87	Feb. 6 £250 6 £991 5250 70 £96.7	Top accepted rate of discount	Feb.8 11/A 2 5247% 12 11/A 1350m	87537 87637 26079
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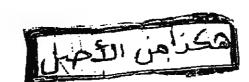
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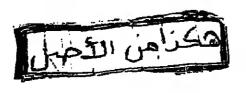
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LONDON STOCK EXCHANGE **MOTORS, AIRCRAFT TRADES** MINES - Contd OIL AND GAS PROPERTY -- Contd INVESTMENT TRUST-Contd INVESTMENT TRUST-Contd Campe Gr 1 ar | Paid | Hay | Paid C. III WALLENES RE. 27. Abreh Percelent | 10 | 10 | 17. Abreh Percelent | 10 | 13. Abreh Percelent | 10 | 13. Abreh Percelent | 10 | 13. Abreh Percelent 2. 46/archimentes Inc. 2. 46/archimentes Inc. 3.31 (Do. Cap. 50p. 47. (MEN) Base Inc. Nr. 139. 18. 130. Eq. 10, 49-42 59. 49. (MEN) Base Inc. Nr. 139. 19. (MEN) Base Inc. 19. 19. (MEN June Hov October Distributors 6.7 8.3 14.1 16.8 10.9 14.324.9 14.324.9 14.324.9 14.7 9.35.6 1.2 9.110.9 12.7 12.9 13.9 13.10.9 14.10.9 12.9 13.9 12.9 13.9 13.10.9 13.1 and Distributors 43@steoriest States Mp. J. 1.1M counted by 1.1M counted by 1.1M counted by 1.2M counted by 1.2 28 14.4 9.3 October 17.14 45 4.6 12.3 Sep Apr 2726 31 6.9 4.28.10 Her Jen 3272 150 22.57711 Dec Jen 3644 6.5 45 -10.0 44 18.9 6 2 -7.7 9. 57 Janylesty Maleisy 9. p. 9. 57 Janylesty Maleisy 9. p. 1. 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Post. 374.8Blally Mail W 50p. 259.3E MAP | 128 | 5.830, | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 1 259. JEMAP 69.0Erossour Pais, 1p. 49.0Erossour Pais, 1p. 49.0Erossour Pais, 1p. 17. Blagreder D. C. 5p. 17. Blagreder D. C. 5p. 16. Short Branch D. C. 5p. 16. Short Branch D. C. 5p. 16. Short Branch Dr. 19. Short Branc October Jan June Dec Oct Apr Jan Oct April January Oct Mar Har July Apr. Oct Jan. July Jan Sep Apr. Oct May Oct Sep Apr **PLANTATIONS** ers, Paim Oil 25 -LS \$11.6 July Nov 1515 77 2.8 4.723.7 August 1816 57 2.8 4.724.7 Apr. Nov 4081 34 4.719.11 May las Nav 2975 79 3.620.8 Apr Oct 3109 30 3.129.5 Der Jul 319 37 4.7 9.7 August 3888 **SHOES AND LEATHER** PAPER, PRINTING, ADVERTISING 4.40.911 ian May 2561 4.30.12 ian May 2566 8.28.10 June Nov 2560 0.3 7.210.9 May 9ct 3124 19.11 ian May 3668 4.310.9 October 4131 7.8F heating intt. High inc. 6 6.4[bo. Zero Dity Pf...y 4.4F lenting Japanese. ... 7.5F lenting Overses. ... 3.5F lenting Overses. ... 3.5F lenting Universal ... 224 is 3.5F lenting Universal ... 235 is 3.5F lenting Universal ... 237 is 3.5F lenting Universal ... 244 is 2.3F a £ 60 High let Le. 8 2.3F a £ 60 High let Feb July Oct. May Gct. June Apr Oct. July Nov Jan July Oct. Jun November JAFP Group US \$1.50. JAFP Group US \$1.50. JAINER Hume. JASSE Sandisafas in: JASSE Sandisafas in: JASSE Hesrique Sp. JAINER SS. JANUARY SS. 3. J. S. J. J. S. 5.911.6/24.9 Oct Jun 169.1 187.7/20.8 November 1779 2.6.7/22.10 Nov May 1779 2.7.7/24.9 Row May 1779 2.7.7/24.9 Row May 1800 3.0 -17.7 Geisber 1977 5.7.5.3 — May Jenne 4772 6.7.5.3 — May Jenne **SOUTH AFRICANS** 12.5 -21.3 Oct Apr - 11907 11.2 5.426.3 Oct Apr - 14.4 5.7 110.12 Jan. July 1760 4.711.3 28.1 Sep Feb 2718 4.8 9.7 16.10 Apr - 1607 2.9 8.05.11 Occ July 2223 1.0 6.4 1.10 Oct July 4113 1.7 4 3.026.11 Occ July 4113 - 0.2 3.119.11 Jan. 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MONDAY PROFILE

Engineer of troubled consensus

Patti Waldmeir on Nelson Mandela, deputy president of the African National Congress, a year after his release from prison

f one wants a candid view of the performance of Mr Nelson Mandela since his release from prison one year ago today, one should not ask Mr F.W. de Klerk, the

South African president.

Mr de Klerk's political survival depends so heavily on Mr Mandela, deputy president of the African National Congress (ANC), that he cannot admit publicly to doubting him. For if Mr Mandela fails to unite his country's peoples, divided by race for 350 years, then no-one

else may get the chance. But, when pressed by jour-nalists last week for an answer to the question of whether South Africa would be where it is today - irreversibly on course to a post-apartheid future - were it not for Mr Mandela, the president said "no"; and that is the crux of

the matter. Mr Mandela, 72, may be criticised for sometimes lacking judgment in his public state-ments. He can be blamed for following where he should lead, and faulted for a certain naïveté about economics and

international politics.
But the fact is that negotiations with the National Party government could not have begun unless Mr Mandela willed it; they have continued because that will has never fal-tered. If the talks yield a non-racial constitution within two to three years, it will be thanks to big compromises by the National Party – and to the skill of Mr Mandela in selling

those compromises to blacks. Keeping the talks on track so far have been difficult. Leading the ANC, according to one political commentator, is like riding several horses at once; keeping them going in the same direction at the same pace is almost impossible.

Disagreements over strategy, and petty squabbles, were inevitable once anti-apartheid activists got a whiff of real power. When the only issue apartheid, there was little dissent. But now that there are choices to be made about political and economic systems, and the spoils of power, the ANC has showed itself to be frac-

Indeed, it is difficult even to speak of "the ANC". The movement claims broad support among Africans, some mixed-race people, Indians and a few whites. But its adherents range from ultra-radical insurrectionists such as Mr Ronnie Kasrils

the South African Youth Con-gress and a close ally of Mrs Winnie Mandela, to committed Marxists such as Mr Joe Slovo, general secretary of the South African Communist Party (SACP). There are moderate African nationalists such as Mr Walter Sisulu, elder statesman and a favoured adviser of Mr Mandela, and a large middle ground which simply wants better material living condi-

tions and an end to racism.

The ANC leader's habit of contradicting himself in public may arise from the need to speak simultaneously to these different constituencies, including the white one, which he must woo if the new South Africa is to succeed. Government ministers comfort themselves with the notion that Mr Mandela is simply "playing to the gallery" with some of his more radical utterances.

But these inconsistencies are none the less puzzling: is hemerely playing a clever game, or is there, despite his intellectual abilities, a fundamental confu-sion in his approach? At the height of the township violence which claimed more than 1,000 lives at the end of last year, Mr Mandela repeatedly taunted Mr de Klerk to use the full force of the law to quell the unrest; but when he did just that, sending extra troops and police to black townships, Mr Mandela condemned him. Contradictory speeches on economic issues are also frequent. Mr Mandela recently gave a speech stressnomic growth and development; yet later threatened to turn South Africa "upside down" unless the EC agreed not to lift sanctions. Resuming question, he said: mass action sponsored by the ANC, would make the country so unstable

would want to invest". Such talk has done little to reassure whites. The head of one of South Africa's largest companies complained recently: "I get confused sig-nals. One day he makes a speech I'm comfortable with and the next day he says the opposite. Will the real Mr Mandela please stand up?"

"that no serious businessman

Occasionally, the real Mandela does stand up, and it is an impressive sight. He is tall and erect, a man of considerable ce. From the moment he left the gates of Victor Verster prison near Paarl last February 11, he has won over many with his charm and wit, and the smile which suffuses his face



'We will not neglect our duties of leadership'

December, the imperious Mr

when he chooses to be amused. He speaks at a measured pace, and always in complete sentences; it is as though he spent 27 years practising to address

press conferences. But there is, not surpris-ingly, a steely side to the man as well. Despite his constant insistence on democracy and political tolerance, Mr Mandela sometimes displays an authoritarian streak. He is arrogant with journalists who press him on awkward questions. When a reporter recently asked a timid and delicately-phrased ques-tion about his wife, whose trial for kidnapping and assault

Personal file

1918 Born in what is now the Transkel black home-1940 Expelled from Fort Hare

college. 1952 Banned by government. 1953 Sets up the country's first African legal part-nership, with Oliver

1956 Tried for treason with 155 co-accused. 1958 Marries Winnie Madiki-

1961 Helps set up Umkhonto we Sizwe (Spear of the Nation), the ANC military

1964 Sentenced to life imprisonment for attempting to overthrow the state.

resumes today in Johannesburg, Mr Mandela said the man should be "ashamed of him-self". This and other incidents have given cause for concern over the prospects for press freedom under an ANC governleader can hardly be expected to refuse to defend his wife. him is also worrisome. At the ANC's consultative

ment; and though the ANC her ultra-radical influence on

conference in Johannesburg in

Mandela again made an appearance. The conference was aimed at quelting dissent within ANC ranks, where commitment to negotiation is fragile, and where many youthful members complain they are not consulted about crucia issues such as last August's decision to suspend the ANC armed struggle. Mr Mandela listened to their complaints and declared himself the "servant of the people"; but he went on to tell the youthful went on to ten the youtmit delegates the blunt facts of political life. They had insisted "confidential" negotiations with government should cease: Mr Mandela said such views

nature of negotiation". "We are not prepared to neglect our duties as a leader-ship because of views

could only come from those

who do not understand the

which . . are totally unrea-sonable," he said. Normally, though, Mr Mand-ela does not impose his will in this way, though many outsiders think that negotiations would go more quickly if he did. He is a born leader, but one who uses his authority to forge consensus. According to one member of the ANC national executive, its chief policy-making body, the execulive has put only one issue to the vote since 1985, when the current body was elected; every other decision was arrived at by consensus. But such a method takes a long time. With both left and right

becoming more radical by the day, time is costly. Arguably, the ponderousness of the ANC machine contrib-nted to the deaths of more than 1,000 people between August and December last year in clashes between its support ers and those who back the Zulu Inkatha Freedom Party. headed by Chief Mangosuthu Buthelezi. Mr Mandela made

in South African politics

clear on his release that he wanted to meet Chief Buthe-lezi, who as chief minister of one of Pretoria's black homelands, KwaZulu, is vilified by ANC leaders as a sell-out. The ANC national executive refused to allow the two to meet; this snub to Chief Buthe-

factor in the violence. Eventually, Mr Mandela brought his colleagues round to his view, and late last month the two leaders con-cluded a peace deal. But it is a most point whether the cycle of revenge and violence between the two groups can be

lezi may well have proved a big

In the end, though, Mr Mandela always seems to get his way. If he lives long enough he will probably succeed in delivering his constitu-ency to the table for constitutional talks, and keeping them there. Whites and blacks in South Africa must hope that he does; for if there is to be a historic compromise between them, he must engineer it.

Absorbed with itself, in spite of the war

hilosophers have long debated the rationality of sollpsism - the doctrine that nothing exists beyond oneself. At the level of nations, if not individuals, the doctrine appears to be flourishing the US frequently acts and talks as though little of conse-quence exists beyond its bor-

This was first brought home to me in the early 1970s when I to me in the early 1970s when I visited the US as a student. "Are the Beatles big in Britain?" asked a teenage friend. I discovered that many Americans had only a hazy grasp of world geography and that surprisingly few travelled abroad. On that visit, I met several people who had never ventured beyond the confines of their home state — in this

of their home state – in this case New Jersey.

In 1991, things are supposedly different. Improved telecommunications, increased trade and highly-mobile capital have created a "global village". Changes have certainly occurred: in the early 1970s, Japanese cars were struggling to gain a toehold in the American market; the Honda Accord is now the best-selling car in the US. Yet judging from recent events, I suspect Ameri-can attitudes have not changed all that much.

In political terms, President George Bush's success in assembling the anti-Iraq coalition has merely reinforced a deep-seated conviction that the US is the top-dog nation. Con-gressmen angrily demand that Japan and Germany pay more for the war as though these are small, primitive nations that should jump when America calls. The view that countries which favoured sanctions and more intense diplomatic efforts are not morally obliged to sup-port the US war machine is simply not comprehended.

The notion that America is

the world, or most of it, is illustrated even more vividly by economic events. Last week,central banks, including the Federal Reserve, were intervening heavily in exchange markets as the dollar plunged to fresh post-war lows against the German mark. Confronted with such turbulence any European finance minister would have sought to reassure the markets. As it happened, Mr Nicholas Brady, the Treasury Secretary, was giving eco-

JOTTER PAD



MICHAEL PROWSE on America

nomic testimony on Capitol Fill. Yet he merely made mat-ters worse by saying he would like to see still lower US inter-

Mr Brady's attitude would be inexplicable in Europe. But here it makes perfect sense. Americans are deeply con-cerned about the recession. which threatens living stan-dards and jobs. They also worry about the fragility of the banking system. Lower interest rates are widely regarded est rates are widely regarded as an appropriate cure for both (related) ailments. But the dol-lar hardly figures in Washing-ton's collective consciousness. The senators grilling Mr Brady were not remotely interested in its overseas purchasing power. Nor were the leading US newspapers: the stockmarket rally on Wall Street received some attention but the dollar's plight was largely ignored even in the business sections.

This attitude reflects the fact that the US is still a huge and relatively closed economy. Imports are growing but still comprise a lowish percentage of gross national product. When they get pricier, few peo-ple suffer badly. Insouciance about the exchange rate is also characteristic of a people who, with some justice, regard their currency as the world's cur-rency. If most things that mat-ter, including oil and your own debts, are priced in dollars, why bother about the cost of buying strange bits of foreign paper, such as English pounds

and German marks? The US's detachment is: equally evident in the industrial sphere. The car industry may be under assault but many other sectors live in protected cocoons. To take a trivial example, my wife and I-were disconcerted to discover that the washing machine in our modern rented US home is far inferior to the German machine we left in the UK. The performance of US washing machines, which resemble European models of the 1960s, is so poor that most Americans appear to take half their clothes, including shirts, to the dry cleaner: But US consumers do not complain because they know nothing better. In social policy, I am con-

stantly surprised by Americans' lack of interest in or knowledge of welfare systems overseas. Last week, Mr Richard Darman, the Budget director, tried to make capi-tal of the fact that spending on "entitlements" mainly health care and pensions for the elderly has climbed steadily in the past three decades to about 52 per cent of the budget. Editorial writers expressed suitable shock and agreed that efforts must be ade to target benefits on the

But nobody mentioned that US spending is modest by international standards nor that, as populations age and schemes mature, such trends are visible throughout the are visible throughout the industrial world. Nobody mentioned that spending on Medicare, the federal health scheme, is well controlled by private sector standards—which indicates it is a good scheme even for the rich Lack of an international perspective of an international perspective leaves Americans wholly ignorant of the fact that public pen-sion and health schemes can be justified on efficiency as well as fairness grounds. Prop-erly structured, this means they can make sense for everybody, not just the poor.

in Washington, the solinsis-tic fantasy that nothing much of consequence exists beyond America's borders seems all-too believable. Television and newspapers provide blanket coverage of America's Gulf war but precions little other foreign news. Domestic problems are exhaustively discussed but in purely domestic terms. Even-the US's games—baseball and American football—are unique to this continent. The political, economic and social costs of this self-absorption must be enormous. But try convincing a Congressman that anything is amiss.

The worst of all worlds

he Gulf crisis, and the Gulf war, are having a traumatic impact on France. For more than a generation the country has pursued idiosyncratic policies based on pretensions of national independence. For most of that time, they paid handsome domestic dividends, because they were cost-free. Now, suddenly, many of the underlying assumptions are being tested in the fire of the Gulf war, and are being found wanting.

It may seem odd to pick out the French for special atten-tion. After all, the Gulf war is having traumatic effects in all European countries, whether or not they are making a mili-tary contribution; and everyone can see that the traumas are likely to get worse before the war is over. But France has claimed to be

different. For 35 years the Ger-mans, the British, the Belgians, the Dutch, the Italians and others, all embraced the principle of integration in the defence structures of Nato. But France has insisted on its right to be free of such constraints, in the name of national inde-

The Gulf war has proved what everybody already knew, at odds with collective defence. The French doctrine of national independence may be wonderful for winning votes, but it is not very useful for

It is common knowledge that the British forces in the Gulf are much more closely integrated with their American counterparts than are the French forces. One reason is that the British forces are higger and more effective; another is that the French prefer inde-pendence; but the main reason



on Europe

is that British and US forces have learned how to be integrated in Nato, and the French

Moreover, the doctrine of national independence has proved to have practical ramifications which are counter-productive at many different levels. The limited capability of the elderly French Jaguar air-craft, compared with the more spectacular exploits of the Brit-ish Tornados, has been a source of serious national embarrassment in France, But this contrast in conventional military capability is not surprising, not is it entirely deliberate; the French defence budget is crippled by the cost of the independent strategic nuclear Triad, whereas Britain spends only a tenth as much

on its US-supplied system. Events have repeatedly exposed the gap between the reality of war and the rhetoric of French independence. For as long as possible, the French authorities continued to claim that their forces would be entirely under national strategic control; only as the war came closer did they admit that French forces would, in practice, be under tactical

American command. France's embarrassment

over its association with the US in the conduct of the war was vividly betrayed in its handling of the case of the American B-52 bombers. When the US asked for the right to Ily B-52s from Britain through French airspace, the French could have no reason to refuse. since they were full members of the US-led coalition. But they delayed the basic announcement until after the evening TV news; the addiional information, that US refuelling tankers would use French air bases, was delayed until almost midnight. The enunciation of France's

war aims in the Gulf was mud-died by the presence in the government of Mr Jean-Pierre Chevenement, the former defence minister, since he was hostile to the conduct of any war at all. But it was only gradually that President François Mitterrand publicly admitted that the war would proba-bly require the destruction of Iraq's military-industrial capa-bility, thus giving the unavoidwas being dragged along behind America's charlot.

French disarray over the Gulf war has also been betrayed by the conscription issue. According to recent polls, two-thirds of the French public supports French participation in the war. The government does not seem to trust the solidity of this support, since it insists on keeping all national servicemen out of the conflict,

This may be humane and politically savvy. But the result is that the French have had difficulty in assembling units for deployment in the Gulf. If a democratic govern-

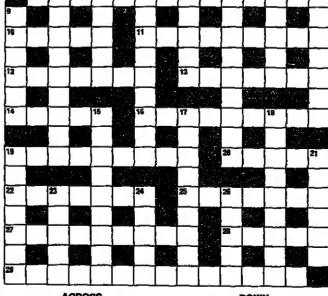
ment cannot send conscripts to a war which it argues is just and which is supported by two-thirds of the electorate, then its capacity to wage war is crit-ically impeded. If things have come to such a pass, then either the government should abandon any pretence of over seas force projection, or alse if should abandon conscription.

These are just a few of the military problems caused by France's previous policy of independence; the diplomatic and strategic traumas are just as serious. The French were proud of their special relation-ship with the Arab world, and especially with their chosen ally, Iraq. This policy, largely built on the export of modern weapons and high technology, has blown up in their face. They now have the worst of all worlds, with a military com-mitment in the alliance which too modest to impress the Americans, but not small enough to appease the Arabs.

The Gulf war has exposed a yawning chasm between France's pre-war rhetoric and the war-time reality. In the circumstances, it is a remarkable tribute to President Mitter-rand's commitment to the rule of law, and loyalty to the US. that he has taken France into the war with such firmness of principle.

But after the war, France will need to make a profound reassessment of its strategic assumptions. Presumably, it will try to put something more European in its place.

This will be stressful. But at least the French will not suffer from Britain's nostalgic temptation, to imagine that a good war alongside the Americans is a better alternative to a political future in Europe.



CROSSWORD

No.7,465 Set by PROTEUS

ACROSS 1 He may be expected to put a European gloss upon things

10 Many take part outside the battle (5) 11 Pert lass's daring type of dress? (9) 12 Airmen ordered to model clothing (7)

13 One who orders a piece of furniture (7) 14 Pass the night in porter's room (5) 16 Mild spirit taking tea per-

haps (9) 19 Sort of fodder bin that's not allowed (9) 20 Row about figure on watch 22 Awkward ranger getting one more cross (7)
25 Things to be taken into

account by Scottish estate managers (7) 27 Those ungrammatical fools, the hoi polloi (3,6)
28 Island I would lead in a manner of speaking (5)
29 Supporter attending assem-

bly in customary way (14)

2 What's left to soldier in dream perhaps (9) Relative has point about 4 Dithered as the tide turned

5 Had a row with a king about dictionary (5)
6 Tool put into action (9)
7 Leans on worthless types (5) 8 Substitute for reticence (7) 9 A way artist and pupil have

of dealing with stars (6) 15 Get rid of prophet in team selection (9) 17 Obvious hole in statement of party policy (9)
18 Have lethal thoughts but

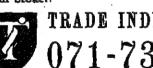
ct to murder (3,2,4) 19 Wild French caper (7) 23 New part of course (5) 24 Take exam again - just one among others (5)

Country represented in feature article (5)
The solution to last Saturday's prize puzzle will be published with names of winners on Saturday February 23.

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